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NEWS SUMMARY

GENERAL
Lords
reject
sanctions
inquiry

BUSINESS
Equities
fall 6.3;
gilts at
2-year low

PEERS went against the verdict of the Commons and refused to accept the Government's proposal for a Special Commission to investigate whether Ministers were aware of the sanctions-busting operations which enabled oil to reach Rhodesia.

Ignoring a warning by Lord Elwyn-Jones, the Lord Chancellor, that they were heading for a "clear confrontation", the Lords decided by 102 votes to 53, a majority of 44, to reject a motion concurring with the Commons and appointing four Peers to serve on the Commission.

Lord Hallsham, the former Lord Chancellor, won support from some Peers on the Labour back benches when he argued that the inquiry already conducted by the Bingham committee on breaches of oil sanctions had gone far enough.

He refused to accept that a decision by the Lords not to participate in the commission must involve a confrontation with the Commons.

If the Commons wanted to set up their own committee of inquiry, they had the right to do so, but they should not ask the Lords to compromise "our own honour, our own integrity and our fundamental constitutional principles." Page 10

Channel Tunnel view 'unchanged'

The Government's attitude to the Channel Tunnel project, abandoned in 1975, remained unchanged. Mr. William Rodgers, Transport Secretary, told the Commons: "The British Railways Board is going ahead with plans for a single track tunnel following a technical and economic study." Page 6

Farming boost

The UK intends to expand the farming industry, and dairy production in particular. The policy would be "highly provocative" in Europe, said Agriculture Minister John Silkin. Back, Pages 10 and 27

Weinstock settles

Sir Arnold Weinstock, managing director of GEC, accepted an apology, taken damages and costs in settlement of a High Court libel action against Private Eye for an attack which the magazine conceded was without foundation.

Diplomatic move

China and Portugal have agreed on diplomatic recognition and will exchange envoys within three months. Portugal will continue to administer Macao, which is on Chinese territory.

Beer price bid

Courage, the Imperial Group brewery subsidiary, confirmed that it is asking the Price Commission if it can increase the price of a pint of beer by 3p. Page 6

Trawler search

North Sea air search failed to find any trace of the Peterhead-based trawler Tarradale II last heard from in Norwegian waters last Friday. The search resumes today.

Fresco rescue

Italy is to spend £500m (£300,000) on a major restoration of Leonardo da Vinci's fresco The Last Supper and the church where it is housed.

Briefly . . .

Manchester GP Dr. Alvin Brown has been left £250,000 by a patient because he cared for her dog.

Circumstinct Gervaise de Peyer and his wife, opera singer Susan Daniel, are to be divorced.

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)
RISES:
Assoc. Newspapers 188 + 6
Caledonian Hldgs. 100 + 7
Chesterfield 380 + 10
Cohen (A.) 205 + 25
Pye Hldgs. 90 + 10
Toye 87 + 4
Wormald Walker 20 + 9
Shell Transport 614 + 12
Anglo-Amer. Coal. 750 + 20
Gover 155 + 5
Gld. Mrs. Kalgoorlie 89 + 7
North Kalgoorlie 20 + 3
FALLS:
Treas. 12pc 1983 A £29.1xd - 2
Treas. 12pc 03-05. £284 - 1
Averys 201 - 9
Beecham 592 - 10
Bett Bros. 53 - 4
Blockleys 62 - 9
Middle Wts. 245 - 23
RTZ 275 - 5
S. African Land 761 - 5
Stilfontein 365 - 12

(Prices in pence unless otherwise indicated)

FINANCIAL TIMES

PUBLISHED IN LONDON AND FRANKFURT



BL workers divided on strike call

BY PHILIP BASSETT AND ARTHUR SMITH

No rise
yet
in home
loans

By Michael Cassell and
Michael Lafferty

THE RISE in MLR is ex-
pected to lead to an early
increase in the clearing banks' base rates, although the building societies have decided not to take immediate action on mortgages.

Voting continued yesterday throughout BL plants over whether to take strike action. Estimate, based on 20 plants which have already taken decisions, showed a split workforce with about 28,500 in favour of a strike and 27,800 against.

The societies met yesterday in London as the increase in MLR was being announced but they agreed not to make any decisions over their own rates for at least another through higher productivity.

Industrials' Secretary, met Mr. Michael Edwards, the company chairman, BL and the meeting was merely to present the facts to the Minister and no initiative could be expected.

After night, Mr. Eric Varley, Industry Secretary, met Mr. Michael Edwards, the company chairman, BL and the meeting was merely to present the facts to the Minister and no initiative could be expected.

After the talks with the unions, Mr. Pat Lowry, BL's director of personnel, said: "We have had to make it absolutely clear that there can be no question of the company's meeting the party programme other than on a self-financing basis."

Mr. Lowry said the talks had cleared up the "misrepresentation" on targets and had secured an increase of 1% per cent.

Apart from increasing the cost of overdrafts, it seems likely that the cost of new, fixed-rate personal loans will also rise.

The prospect of a further increase in the cost of home loans, now at 11% per cent and only a 1% per cent below the 1976 record level, cannot be discounted but the matter seems unlikely to be discussed again until mid-March.

Yesterday, the societies took account of the fact that their November increase in interest rates had only recently taken effect and that, although their present competitive position was not strong, the present inflow of funds was perhaps not as bad as had earlier been feared.

It still falls far short, however, of the level required to meet demand for loans.

The societies also appreciate that a rise in the mortgage rate of anything up to 13% per cent would provide only a marginal improvement on their investors' rates and consequently do little to impede the inflow of funds.

It is believed that no attempt has been made by the Government to influence the societies' in their decision.

In New York

Feb. 7 Previous
Spot \$0.0158-0170/51.9987-9987
1 month 0.54-0.50 dis. 0.49-0.44 dis
2 months 1.67-1.61 dis. 1.57-1.52 dis
2 years 5.30-5.00 dis. 5.03-4.85 dis

THE GOVERNMENT yesterday had to compromise over its plans for tightening up on price controls. It was forced to introduce an amendment to the Price Commission (Amendment) Bill which will enable a company to invoke relief from a price freeze if it is faced with a higher bill for imported raw materials.

The amendment followed negotiations with the Liberals and the Scottish Nationalists and the Price Commission.

who wanted similar changes to the Bill. It should now become law by Monday as the Government wanted.

Under yesterday's compromise the Liberal amendment was replaced by one drawn up by the Government which also provides for relief. The difference between the amendments is that while the Liberals' was mandatory, the Government's leaves some discretion in the hands of the Price Commission.

Clearing banks expected to follow suit

Lending rate up to 14% in pre-Budget holding operation

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

The Bank of England raised Minimum Lending Rate yesterday by 1½ points to 14 per cent in response to money market pressures, and in an attempt to demonstrate the Government's commitment to its monetary target.

The move essentially represents a holding operation before the Budget, though no emergency or early package is planned at present.

STERLING fell 90 points to \$2.050 after rallying on Mr. Denis Healey's statement on revaluing official reserves. The trade-weighted index fell to 63.4 (63.5).

DOLLAR regained early losses and its depreciation narrowed to 8.6 (9.1) per cent.

GOLD closed unchanged at \$250 in London despite hectic

trading and touching \$243 at one stage.

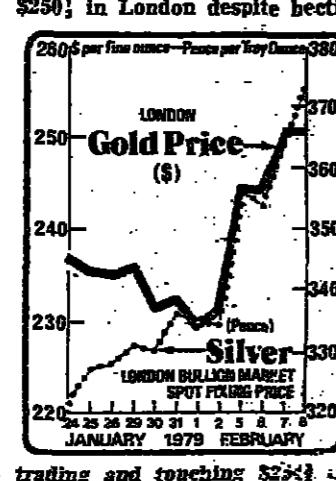
WALL STREET was 2.42 up at 818.45 near the close.

Parliament Page 10

Editorial comment Page 18

Continued on Back Page

Money markets



British Steel set to axe 6,000 jobs at Corby

By ROY HODSON

STEELWORKERS at Corby Northants will be told today of British Steel Corporation plans to end iron and steelmaking there, with the loss of up to 6,000 jobs.

British Steel is seeking discussions with the unions about a substantial amount of stock, probably more than £300m, was sold by the Government Broker after the price of the long-dated tap stock had been cut.

There was speculation that the rise in MLR did not solve

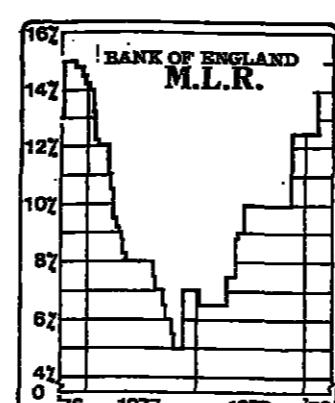
the rise in MLR did not solve

anything of itself, and that market attention, and any large-scale activity by investors, would depend on a clearer indication of the Budget strategy, or the election timing, whichever came first.

Unlike last November, when MLR was increased by 2½ points, the authorities have not sought to go beyond recent market movements and pre-empt future changes.

Continued on Back Page

Money markets



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Continued on Back Page

Money markets

Power warning by Siemens

BY ADRIAN DICKS IN BONN

WEST GERMANY is "driving on towards catastrophe" as a result of its failure to authorise new power station projects, Dr. Bernhard Plettner, chairman of Siemens, said yesterday.

With an annual 4.5 per cent rate of growth in electricity consumption "we shall reach the limits of capacity by 1983-84," he said.

The Siemens chairman, whose company owns West Germany's troubled nuclear power contractor, Kraftwerk Union, admitted that the group had reasons of its own to be worried about a shortfall in generating capacity.

But he added: "I am far more concerned about the outcome for the economy as a whole."

Herr Plettner pointed out that

these too, required a lead time of 8-10 years. Yet with prospects of further cost increases for fossil fuels, nuclear power was still preferable on cost grounds.

One of the brighter spots on the horizon for KWU appears to be Argentina, where Herr Plettner said prospects were good for winning a contract for a second plant identical to the KWU-built Atucha I nuclear facility operating since 1975.

The difficulty for the German government looms, however, from the Argentine administration's unconcerned interest in acquiring additional facilities, possibly including an entire fuel cycle of the sort West Germany is contracted to sell to

Industry Minister

involves

EEC warning of court action on budget default

BY GILES MERRITT IN BRUSSELS

BRITAIN, France and Denmark have been given formal warning by the EEC Commission in Brussels that they could face an action in the European Court of Justice over their refusal to subscribe to the Community's 1979 budget at the rate required by the European Parliament.

The Commission said yesterday that it is sending letter to the three Governments, drawing their attention to the consequences of under-subscribing the budget that the Parliament has voted and that the Commission's legal service had declared valid.

The budget dispute centres on the Parliament's insistence late last year that ECU 1,480m (£235m) should be added to the EEC regional fund.

The parliamentarians took advantage of a procedural hitch inside the Council of Ministers to adopt the increase, but the controversy embraces the sensitive issue of political authority.

Unless settled speedily, it could cloud the direct elections for the European Parliament in June.

The present Parliament is due to meet in Luxembourg next week and there remains the threat that it might exercise its ultimate sanction of dismissing the 13-man European Commission for failing to ensure that the budget is implemented.

The Commission is now work-

Currency instability fears over further EMS delay

BY REGINALD DALE, EUROPEAN EDITOR

THE European Commission fears an outbreak of currency instability if introduction of the Community's new European Monetary System (EMS) is delayed much longer.

This was stated in London yesterday by M. Claude Cheysson, the Development Commissioner, who said his views were shared by Mr. Roy Jenkins, the Commission President. M. Cheysson was in London for routine talks with senior British Ministers, including Dr. David Owen, the Foreign Secretary, and Mrs. Judith Hart, Minister for Overseas Development.

M. Cheysson said there was a limit to the amount of time in which central banks could maintain the present unofficial arrangements under which European currencies are being kept in line as if EMS were already in operation. "If it is not in force pretty soon the present relatively stable situation could vanish overnight," he told a Press briefing.

There was still a little time left, M. Cheysson said. As long

as it was thought that the formal introduction of EMS was close at hand, the danger was limited. However, he would be seriously worried if the farm pricing problems that are holding up EMS were not solved before or during next month's meeting of the European Council in Paris.

M. Cheysson put at 50-50 the chances of agreement at next Monday's Council meeting of Agriculture Ministers. He was encouraged that all Nine Governments now accepted the principle of a complete price freeze. The problem, he said, was to find a way of dismantling the system of Monetary Compensatory Amounts (MCAs) that protect national farm prices from the impact of exchange rate movement, while at the same time freezing prices.

M. Cheysson said he was fairly confident that negotiations to renew the Rome Convention linking the Community with developing countries in Africa, the Caribbean and the Pacific could be concluded and signed by July.

PM in Danish wage talks

BY HILARY BARNES IN COPENHAGEN

PRIME MINISTER Anker Jørgensen and senior Cabinet colleagues yesterday met representatives of both sides of Danish industry to discuss negotiations for a new two-year collective wage agreement. The current collective wage accords expire on March 1.

Before the meeting Ministers were briefed on economic forecasts for 1979 which anticipate a balance of payments deficit of about Dkr 8bn (£785m) on the assumption that wages do not rise by more than 8 per cent.

The Social Democrat-Liberal coalition is firmly committed to reduce the deficit this year to about Dkr 6.5bn. Last year's deficit was slightly above the forecast Dkr 7.5bn, although the final figure has not yet been published. The 1977 deficit was Dkr 10bn.

Independent economists are predicting that if the Government is to achieve the balance of payments target it will have to raise considerably consumption taxes later this year.

Industrial production increases in Italy

By Paul Bettini in Rome

THE RECOVERY of Italy's industrial output after nearly two years of recession was confirmed yesterday by official figures released by the Central Statistics Bureau showing a 4.5 per cent increase in industrial production last December compared with the same month the previous year.

Industrial output last year increased by 1.8 per cent over 1977 with a substantial pickup during the last months of the year confirming the overall recovery in economic momentum.

Most of the main industrial sectors are showing signs of recovery except textiles in which output dropped 4.8 per cent last year from the 1977 total.

Provisional estimates meanwhile indicate a continuing improvement in the balance of payments, with an expected surplus of nearly £850m (£507m) last month. There was a sizeable balance of payments surplus last year of some £700m.

Although industrial groups were expected to increase production at the end of last year to build up stocks, especially in view of the imminent renewal of a series of national labour contracts, export orders are understood to have risen steeply, enhancing the output recovery. Italy is expected to report its first trade surplus since World War II this year.

Despite the continuing rise in labour costs, the decline of the dollar and the policy of steering the lira on a downward float letting it slide with the U.S. currency but at a slower rate, has enabled the country to remain competitive in exports.

In order to maintain this position, however, both industry and the monetary authorities are pressuring the unions to curb wage claims to avoid real increases in wages.

Negotiations for the renewal of perhaps the most important three-year national labour contract, involving members of the key engineering and metal workers union, began this week with few signs of union wage moderation.

Moro affair erupts again

By Rupert Cornwell in Rome

THE MORO affair has suddenly returned to the centre of the political stage, and threatens to complicate further attempts to solve the Government crisis.

New pressure is mounting for a full scale political inquiry into the murder of former Prime Minister who was kidnapped by Red Brigades terrorists last March. It follows publication in the weekly magazine *L'Espresso*, of an article detailing alleged statements by an unidentified terrorist claiming to have been involved in the affair.

According to the magazine, the terrorist tried to contact certain Christian Democrats first to try to save Sig. Moro's life, then in 1978 to arrange a trap to capture Red Brigades leaders, with whose policies he had become disaffected.

His efforts allegedly were channelled through a journalist, Sig. Ernesto Viglione, who has now been arrested for refusing to identify his terrorist contacts.

The Government's attack towards a new investigation will probably be made clear today when Sig. Virgilio Rognoni, the Interior Minister, appears before a special meeting of Parliament's home affairs committee.

FRANCE'S steel unions and the Government appeared to be digging in yesterday for a long struggle over planned cutbacks in the country's main steel centres.

The Labour Ministry's offer earlier this month of extra measures to cushion the effect of 21,000 redundancies, notably by lowering the age threshold for early retirement, has failed to attract significant concessions from labour. Unions at Longwy, the hub of the steel industry in northern Lorraine, underlined their determination to go ahead with a strike next Friday by attacking Government "intransigence."

FOR DEUTSCHE BP, the West German subsidiary of British Petroleum, and the West German Government-controlled Veba energy group, February was to have been a honeymoon month. Count Otto Lambdorff, the Bonn Economics Minister, had been expected to announce his decision on whether to let the two companies go ahead with the DM 900m (£2.15m) exchange of interests they announced last summer.

Despite the objections of the federal Cartel Office and the Monopolies Commission, the two companies themselves and most independent observers had assumed the Minister would give them the green light.

That judgment might still prove correct. Yet far from celebrating completion of the deal, the two companies and the Minister have been trying to pitch their way through a legal, political and diplomatic minefield of far greater complexity than had been apparent even three weeks ago, when BP and Veba made their formal case at an Economics Ministry hearing.

Not only has the Cartel Office re-entered the fray, but the competition department of the European Commission in Brussels has also intervened, and is holding a series of hearings of its own.

Count Lambdorff, perhaps not entirely unwillingly, is waiting until these two new inquiries have run their course before he makes up his mind.

What is apparent already,

however, is that a god deal less than the full details about the deal came out. Even at the January 19 hearing in Bonn, the fundamental question up to that point had seemed difficult enough—whether the secure 3m tonnes a year of crude promised by BP to Veba was a sufficient gift for the public interest to offset the possible risk to competition of BP's acquiring from Veba a 20 per cent share in Ruhrgas, the principal gas importer and distributor.

The Cartel Office and Monopolies Commission had expressed doubts about this aspect of the deal. If so, then it might have opened the door to a collective majority in Ruhrgas for the international oil industry, leading to the situation where oil interests would effectively control the main importer and distributor of natural gas.

The Cartel Office, notably, had recommended that Deutsche BP, rather than buy into Ruhrgas, ought to build up its own gas business from scratch.

The point had appeared slightly hypothetical when the Cartel Office issued its objection last October. Yet Deutsche BP subsequently negotiated a 20-year contract to buy some 4.5bn cu. metres a year of gas from Algeria.

The gas is reported to be committed in advance to customers in West Germany. Deutsche BP is not saying who these are, but under the terms of the so-called "blue zone" reserved exclusively to Ruhrgas until 1989, who is responsible for the Com-

pany's foreign relations.

He wished, however, to acknowledge Herr Haferkamp's efforts on behalf of Europe and free world trade—not least in the GATT negotiations. Could it be, Count Lambdorff asked, that the arrows shot at Herr Haferkamp came from the arsenal of Europe's uncompromising protectionists and interventionists?

The Minister's support was widely felt to carry particular weight, coming as it did from one who is not a party colleague of Herr Haferkamp

EUROPEAN NEWS

Honecker praises his spy corps

By LESLIE COLLI IN BERLIN

TWELVE WEEKS after the defection of an East German intelligence officer to West Germany and the subsequent arrest of a dozen suspected East German spies, Herr Erich Honecker, the East German leader (right), has congratulated his Ministry of State Security and its espionage agents.

The praise for what he calls "the fighters on the invisible front" appears on the front page of the Communist Party newspaper, *Neues Deutschland*, along with another item stating that a number of state security colonels have been promoted to major-general.

West Germany's Interior Ministry said this week that

about 4,000 agents from Communist countries were at work in West Germany and that 80 per cent of them were employed by the East German intelligence service. That service, under General Marcus Wolf, is a department of the State Security Ministry.

undetected were dwindling.

Herr Honecker, in his morale-heating message on the 29th anniversary of the State Security Service, addressed himself to the Minister, Gen. Erich Mielke, who is also a member of the Politburo, as well as to the officers and soldiers of the ministry.

Most of the alleged agents arrested in West Germany as a result of the defection of Herr Werner Stiller, three weeks ago, are said to have passed confidential industrial and scientific information to East Germany. Herr Gerhard Baum, the West German Interior Minister, has now offered exemption from punishment to Eastern spies who surrender. He said their chances of remaining

undetected were dwindling. He also urged the strengthening of ties with the employees of the Soviet Union's Committee for State Security and with "the fraternal organs of other socialist countries."

• Werner Hoppe (29), a Baader Meinhof terrorist sentenced to ten years in prison, will shortly be released because of his health, AP reports from Hamburg. A spokesman for his defence lawyers said Herr Hoppe had been in hospital since last autumn, heavily guarded and his condition so bad that he was hardly able to eat.

He was jailed in 1972 after a Hamburg court found him guilty of three cases of attempted manslaughter.



Output hits record high in Holland

By Charles Batchelor in Amsterdam

DUTCH INDUSTRY has finally shaken off the recession which began after the oil crisis. Production rose to a record level in the last three months of 1978, exceeding the previous high of 1974.

The Central Statistics office's index of industrial production rose to 122 in the final quarter of 1978, from 120 in the third quarter. Total industrial production in the year according to the index equalled the average of 119 in 1974.

The printing, publishing and chemical industries recovered in the final quarter of 1978 to levels prevailing before the sharp decline in 1977. The food industry, helped by a good sugar beet harvest, and parts of the metal industry, including the electrical and base metal sectors, rose to much higher levels. Minerals production, largely natural gas, fell by 10 per cent in 1978, primarily because of smaller gas exports.

Despite this fall which was mainly due to a lengthening of the period over which gas deliveries are made, the broader index of industrial production, including minerals and gas, also rose in 1978. This index was at 130 in the final quarter, compared with 128 in the third.

Production up in Hungary

By Paul Lendvai in Vienna

HUNGARY HAS reported a 4 per cent increase in its national income last year, thus falling short of its 5 per cent target. The Central Statistical Office also revealed that due to higher than planned investment and an adverse trade balance, the overall economic equilibrium has deteriorated.

Two weeks ago a provocative march by Flemings through a Wallon enclave of Antwerp produced a counter-demonstration in which a Wallon militant was bitten by a police dog.

The political fun started when M. Rik Boel, a Flemish Socialist who is presently Interior Minister, explained in a television interview that the dog was acting in legitimate self-defence. M. Boel's own Chef de Cabinet, accompanied by all other francophones in the Minister's private office, promptly resigned in protest.

An important factor in the increase in production was the 5.3 per cent higher labour productivity which clearly pleased the Budapest planners. Farm output, however, was up by only 2 per cent though the cereal harvest was up by 9 per cent to 13.3m tons.

Government rift halts Turkish loan

By METIN MUNIR IN ANKARA

CONTROVERSY IN TURKEY over the terms of a \$125m bank loan agreed last month with a group of international banks by the country's Ministry of Finance has led the Ministry of Commerce to stop the implementation of the agreement. It has been able to do this because the loan foresees \$167m of Turkey's stocks of exportable agricultural commodities being pledged as collateral for the loan.

This split between two sections of the Government is indicative of the tensions

which Turkey faces. The saga of the loan goes back to the beginning of 1977 when Wells Fargo and the same group of banks arranged a \$150m acceptance credit for the import of oil by Petrol Ofisi, the State oil agency. This, coming in the throes of its foreign exchange crisis, fell due in two installments on January 19 and 26.

Turkey asked for an extension of the facility. "We accepted

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Jobs row restricts French TV

By ROBERT MAUTHNER IN PARIS

A STRIKE by French television and radio employees following large-scale sackings by the main television production company forced all three television channels and the national radio station to broadcast only skeleton services yesterday.

The unions called the strike after the management of the *Société Française de Production*, one of the seven state-controlled television and broadcasting organisations announced it was cutting more than 550 jobs about a sixth of its workforce.

The crisis which led to this decision has been brewing since last autumn, when a parliamentary report revealed that SFP had been making large

losses since 1975. Last year it had a deficit of FF 113m (more than £13m); the shortfall in 1979 is expected to be about FF 90m, in spite of the recovery plan.

At the root of SFP's troubles lie the grandiose schemes of its former president, M. Jean-Charles Edeline, who not only acquired expensive property with the aim of turning the SFP studio into a kind of French Hollywood, but grossly over-estimated the world and domestic market for French films, television productions and audio-visual products.

The crisis which led to this decision has been brewing since last autumn, when a parliamentary report revealed that SFP had been making large

losses since 1975. Last year it had a deficit of FF 113m (more than £13m); the shortfall in 1979 is expected to be about FF 90m, in spite of the recovery plan.

Under the recovery plan, some measures have already been taken. Thus two channels have undertaken to step up their purchases from the national production company, and building sites earmarked for the construction of new studios have been sold.

In a statement "westernised", however, the management made it clear these steps are insufficient to bring the account back into the black. Given that wage and salary costs represented about a fifth of annual turnover in 1978, it was essential that the workforce be reduced.

The incident that has Wallon and Flemish Ministers in M. Paul Van Den Boeynants interim Cabinet at each other's throats took place almost a fortnight ago, but its continuing repercussions throw an interesting light on some profoundly banal aspects of Belgian's intractable language war.

Two weeks ago a deliberately provocative march by Flemings through a Wallon enclave of Antwerp produced a counter-demonstration in which a Wallon militant was bitten by a police dog.

The political fun started when M. Rik Boel, a Flemish Socialist who is presently Interior Minister, explained in a television interview that the dog was acting in legitimate self-defence. M. Boel's own Chef de Cabinet, accompanied by all other francophones in the Minister's private office, promptly resigned in protest.

The episode might easily

OVERSEAS NEWS

Rand revalued despite downward market pressure

BY QUENTIN PEEL IN CAPE TOWN

THE SOUTH African Reserve Bank yesterday slightly revalued the rand by two points against the U.S. dollar as its first step since the announcement of plans eventually to introduce a managed float.

The revaluation, a response to the continued decline of the dollar and steep rise in the gold price, raised the value of the rand from \$1.15 to \$1.17. It came in spite of the downward pressure on the rand in the South African market caused by a shortage of foreign currency, and suggests that the Reserve Bank is determined to wrong-foot general speculation.

Market sources here see the move as at least partly political, given the prevailing view that a floating rand would drift downwards. It will penalise the majority of exporters who have failed to take out forward cover in the expectation of a devaluation. Under the new system of

forward cover introduced as the inherent foreign exchange shortage in the market. The present system has drastically squeezed the spread offered by the banks between buying and selling rates, while not expanding the market at all, and the commercial banks are upset at the resultant loss of profits.

Yesterday's move followed the publication of the Reserve Bank's gold and foreign exchange holdings on Wednesday,

which showed a rise of R45m in the foreign exchange component in January, compared to the drop of R210m in December.

The turnaround is expected to continue, with the new forward cover discount encouraging importers to borrow overseas, not on the domestic market.

In the meantime, the commercial banks have also dropped their prime overdraft rates from 11.5 to 11 per cent, in the wake of the bank rate reduction announced on Monday.

Col. Chadli takes over

By Susan Morgan in Algiers

COLONEL CHADLI BENJEDID will be sworn in today as Algeria's new President, replacing Colonel Houari Boumedienne, Head of State for 13 out of 17 years of independence, who died of a blood ailment at the end of December.

The former military commander of Oran is virtually unknown to the Algerian public — one reason why the hastily mounted election campaign explained "voting for Chadli means voting for the continuation of Boumedienne's Socialist and revolutionary policies." Continuity with Colonel Boumedienne's policies is stressed in all official statements and nobody here expects any significant deviation from the "Socialist option."

Col. Chadli was selected as Presidential candidate by the National Liberation Front after four and a half days of intense and secret debate only last Wednesday, giving little time to launch a fully-fledged election campaign. In any case, as the sole official candidate, voting earlier this week by some 8m Algerians was a mere formality serving to ratify the party's nominee.

The election of Algeria's new Head of State marks the first stage of a remarkably smooth transfer of power in a difficult succession crisis.

Bid to stem protectionism

BY BRIJ KHINDARIA IN GENEVA

A CONCERTED EFFORT to stem the rising tide of protectionism among Western nations is holding the centre of the stage at a 10-day Ministerial conference of developing and non-aligned countries now underway in Arusha, Tanzania.

The conference, billed by officials here as the most important negotiation since 1976, is designed to prepare developing country positions for the United Nations Conference on Trade and Development (UNCTAD) due in Manila next May.

The talks opened on Tuesday in an atmosphere of disappointment at the way the North-South dialogue has developed since the previous UNCTAD in Nairobi three years ago.

The promises made by industrialised nations at Nairobi have not been fulfilled and a new surge has arisen in the form of unilaterally imposed trade barriers which are biting into developing nation export earnings.

Third World countries fear that the Tokyo round of trade negotiations underway in Geneva will legitimise import curbs planned by important trading groups such as the European Community, forcing weaker nations to restrict exports and face a weariness of their industrial export activity.

It also implies that the industrialised nations would absorb any resulting unemployment in other industries and allow easy access to their markets for developing country exports.

But attempts to translate the concept into practical action raises major problems. These include fixing which industries should be run down and which developing countries would benefit from the transfer of production facilities; defining the criteria for judging difficulties experienced by Western producers are caused by structural problems; and deciding the extent to which Western producers should be protected against products made by workers in countries with low wages and low living standards.

Structural adjustment also raises profound questions concerning interference with world trade flows and about the extent to which developed nations can be asked to transfer resources without reciprocity from the developing countries.

Big changes expected at Chinese Congress

By Colin MacDougall

THE NATIONAL People's Congress, China's Parliament, is to meet shortly to deliberate a new penal code, the New China News Agency has announced.

The agency implied the Congress would also approve a series of major political and economic measures.

Yesterday's move followed the publication of the Reserve Bank's gold and foreign exchange holdings on Wednesday,

which showed a rise of R45m in the foreign exchange component in January, compared to the drop of R210m in December.

The turnaround is expected to continue, with the new forward

cover discount encouraging importers to borrow overseas, not on the domestic market.

In the meantime, the commercial

banks have also dropped their prime overdraft rates from 11.5 to 11 per cent, in the wake of the bank rate reduction announced on Monday.

U.S. MILITARY SURVEILLANCE OF THE SOVIET UNION

Monitoring bases in Iran at risk

BY ROGER BOYES IN LONDON AND SIMON HENDERSON IN TEHRAN

THE IRANIAN crisis is posing a serious dilemma for U.S. defence planners who are concerned at the threat to strategic monitoring installations near the northern border with the Soviet Union.

Certainly the future of the Iranian network of listening posts and radar stations is looking increasingly bleak. One of the two major listening posts is already being dismantled and technical experts make clear that the closing of further installations will be a real blow to the West which would not be adequately compensated for by satellite reconnaissance or the use of other posts in neighbouring countries.

The installations, known as the IBEX system, are strung along the 2,000 km border with the USSR which loops around the Caspian Sea. Similar bases are sited in Canada, Alaska, Japan, Thailand, Turkey and Greenland but the posts in Iran are understood to be the most effective.

This new legislation should help to implement the policies expressed by Chinese leaders, particularly Deng Xiaoping (Deng Hsiao-Ping), that the people should have more democratic rights. Since the cultural revolution the legal system has scarcely operated, and as a result arbitrary victimisation and arrest have operated.

The Congress is also likely to debate major measures already discussed at last December's party central committee meeting.

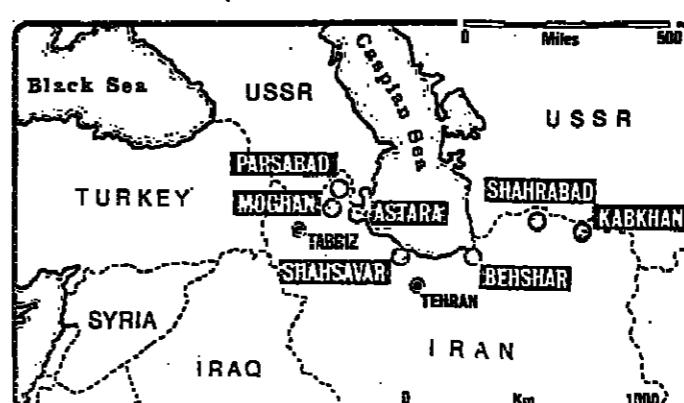
One vital change outlined in last Tuesday's People's Daily is that China has abandoned the policy of all round agricultural mechanisation, originally promoted in 1975 by Chairman Hua Guofeng (Hua Kuo-Feng), a plan to create modern mechanised production bases.

These will function in the crop farming, animal husbandry, forestry and fisheries sectors.

The new scheme proposes the establishment of key areas based on state farms or groups of communes which will be modernised to a high standard to provide food for the cities, thus reducing the burden on the peasants at large.

As the Congress is the authority empowered to choose the premier there is some speculation that this meeting might approve the appointment of a replacement for Chairman Hua who currently holds both that post and that of Communist Party leader.

Chairman Hua succeeded to the premiership when vice premier Deng Xiaoping was dismissed in April 1976.



HUGE DEMONSTRATIONS by supporters of Ayatollah Khomeini in Tehran and other cities yesterday furthered the government of Dr. Shahpour Bakhtiar. Andrew Whitley and Simon Henderson write from Tehran.

With the Prime Minister virtually at the end of the rope he has been given by the military. Iran's fate lies more than ever in the hands of Dr. Mehdi Bazargan, Premier-designate in the Ayatollah's "provisional government."

For the first time military personnel in uniform were among those shouting slogans supporting the establishment of an Islamic republic and recognising the authority of Dr. Bazargan.

Several hundred air force technicians took part in the Tehran march of more than 1m people. They were photographed from army helicopters flying overhead, but no other action was taken against them. In another incident an army sergeant in uniform holding a picture of Khomeini led a procession past a heavily-guarded military building.

Dr. Bakhtiar recognised the further erosion of his position at a morning news conference when he said he would be prepared to work with Dr. Bazargan in a coalition government as one of many possible solutions he was ready to consider. But he persisted in his belief that a change of regime should only be by constitutional means, the device by which the Shah went into exile three weeks ago.

Democratic sources said yesterday that a national referendum organised by the clergy on the future of the monarchy in Iran might be more than the military could stand. Some generals were said to be reluctant to go along with Dr. Bakhtiar's present policy of accepting the popular verdict once calm democratic conditions were restored.

Pirincik air base in south east Turkey, Sinop, a radar monitoring and communications facility run by the U.S. Army Security Agency (ASA), a section of the National Security Agency, gathers both data on the Soviet Union's activities in the Black Sea area and on Soviet missile testing. The Diyarbakir station, a long range radar and communications complex monitors Soviet missile launches. The Diyarbakir base houses a Defence Satellite Communications System earth terminal which connects the installation with Lakehurst Naval Station in New Jersey.

The Soviet Union certainly seems convinced that the U.S. is on the brink of clinching a deal with Turkey on the bases. A recent commentary carried by Pravda, the Soviet Communist Party daily, said that Turkish denials were somewhat open ended.

But Iran's attractions as a listening post for the U.S. include Tehran's flexibility about manning. Ankara insisted when the U.S. bases were recently re-opened on Turkish soil that half of the personnel should be Turkish. This was clearly unpopular with the U.S. and Iran's willingness to allow

mainly U.S. staff to man the bases is a strong argument for keeping the bases in Iran.

The few Iranians reported to be involved with IBEX hold minor positions in the radar stations. The listening posts are believed to be operated exclusively by U.S. ASA personnel while the radar posts are thought to be under the control of the Central Intelligence Agency.

Iran's principal advantage over Turkey is geography. Iran is much closer to the centre of the Soviet Union than any other country associated with the western alliance and the listening posts can penetrate deep into the heartland of Soviet central Asia. This region includes the Baikonur cosmodrome space research centre and the main Soviet missile testing ranges.

The proximity to the Soviet Union also means that even relatively primitive electronic surveillance equipment can pick up important signals communications between tank and artillery units on the Soviet side of the border. The intercepted messages are then decoded by U.S. cryptographers in Iran who pass on the results to the CIA and the NSA headquarters in the U.S.

The information is generally pooled between the two agencies and, according to western experts, some of it is fed to the Iran Government as an important component of its early warning system. Heavy traffic between military units behind the Soviet border can point to a build-up of forces and, in the U.S. view, it is clearly vital that Iran receives such information quickly.

This kind of electronic sensitivity is not attainable in countries south of Iran such as Oman. Iran is evidently in a better strategic position than other states in the U.S. worldwide monitoring network, like Greece and Cyprus.

Western experts expect the U.S. to increase satellite reconnaissance over the Iranian-Soviet border but this will be both expensive and technically difficult. In addition, reconnaissance satellites can often only take relevant pictures when they are over the correct stretch of territory which means that the border is "blind" for much of the time.

The U.S. has not revealed the location of the listening post that is being dismantled but it is believed to be the one at Kabkhan near Darrehgaz in the north-east of Iran.

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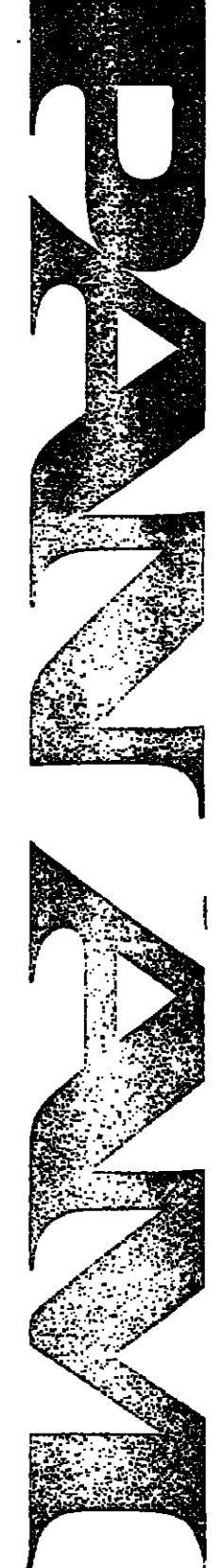
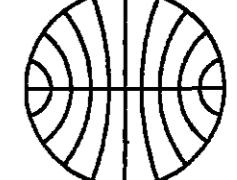
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AMERICAN NEWS

U.S. OIL SUPPLIES

Schlesinger sees critical shortage

BY DAVID LASCELLES IN NEW YORK

WHEN Dr. James Schlesinger, the Energy Secretary, said earlier this week that the Iranian crisis was "prospectively more serious" than the 1973 Arab oil embargo—the dollar and the Dow Jones index predictably plunged through the floor. This alarmist talk was uncharacteristic of Dr. Schlesinger, who has striven to impress upon the country the potential seriousness of the Iranian crisis without spreading panic. But his message is basically correct.

Whereas the embargo cut the U.S. (and the Netherlands) off from Arab oil supplies, it did not greatly reduce the amount of oil on world markets. The U.S. was able to make up the shortfall by buying from other suppliers, like Venezuela, who do not share the Arabs' political goals.

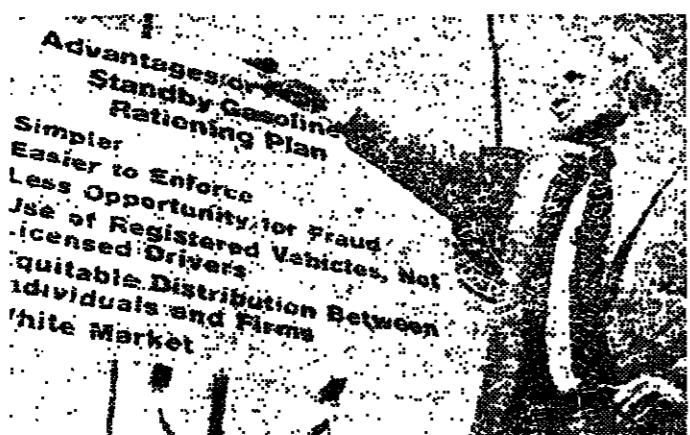
But this time round, the world market has lost a source of supply which can only be partially made up from production elsewhere. For the U.S.—the world's largest importer and consumer of oil—this means shortages, possibly on a scale it has never experienced before.

Whether the situation gets so bad that it starts interfering with everyday life depends entirely on what happens in Iran. No one here is prepared to make any predictions, least of all Dr. Schlesinger. However, if present trends continue, it takes no more than a pocket calculator

signs, there are no queues for petrol, and heating oil is delivered in its normal quantities and on schedule. There is not even talk of shortages. As one oil executive said "trying to get people to consume less energy

rels a day, one of the highest levels for many months.

Some smaller refiners have



Dr. James Schlesinger illustrates a standby petrol rationing plan.

right now is like trying to fight a phoney war."

The main reason for this is that Iranian oil is still arriving in the U.S. due to the long delivery times. In fact, the latest

U.S. oil import figures for the week ending February 2 put

them at an average 9.1m barrels

per day, up from 8.5m last week.

At the moment though, all talk of crisis sounds unreal. No garages have put up "sold out"

signs, there are no queues for petrol, and heating oil is delivered in its normal quantities and on schedule. There is not even talk of shortages. As one oil executive said "trying to get people to consume less energy

rels a day, one of the highest levels for many months.

Some smaller refiners have

had to curtail output because of supply shortages. Major refiners have also reined back output slightly, but the measures were either precautionary or for technical reasons, like breakdowns or lack of appropriate crude grades.

However, the oil industry be-

lieves that the problems will

begin in two or three weeks as

the last Iranian oil arrives at

U.S. ports. After that, the U.S.

will have to start digging into

its stocks, and hunting for extra

quantities at home and abroad.

Mr. Schlesinger's Department of Energy, meanwhile, is going about the delicate task of trying to educate the American public to the problem without provoking scrambles for supplies or hoarding.

Mr. Schlesinger's concern is that an acute shortage of oil this spring could prevent refiners from turning out next winter's stock of heating oil.

• Reuter adds from Washington: Mr. Michael Blumenthal, the Treasury Secretary, said yesterday that the U.S. was ready to intervene to prevent disorderly conditions in international currency markets. One of the principal reasons for uncertainty was the impact of political developments on oil

supplies, he said.

In addition to Mr. Buckley,

the SEC complaint named eight

former officers and directors of

Starr Broadcasting and the

Columbia Union National Bank

and Trust Company of Wash-

ington. Payments by other

defendants will bring the total

cost of the settlement to \$1.5m.

Mr. Buckley has published a

letter written to Mr. Stanley

Sporkin, the SEC's director of

enforcement, conceding that as

a director, he is technically

responsible for transgressions

at Starr Broadcasting but assert-

ing: "I am not the guy who

committed the fraud."

Claiming that he had never

heard of a 10K (detailed financial and operating information which public companies submit annually to the SEC) before

September 1974, Mr. Buckley

declares: "I have no intention

of giving what I now know about

the technical responsibilities of

a director, of ever again serving

as a director of a public com-

pany."

Part of the settlement bars

Mr. Buckley for five years from

being an officer of a public com-

pany.

The substance of the SEC com-

plaint deals with the rela-

tionship between Starr and a com-

pany called Sitco, a private

investment partnership set up

by Mr. Buckley and three Starr

executives in 1971. Sitco bought

an office building in Coral

Gables, Florida, and 16 drive-in

cinemas, but the business ran

into such severe trouble that

Mr. Buckley and his three part-

ners declared personal bankruptcy

by 1974.

The money and shares will

be paid to stockholders of the

Starr Broadcasting Group, of

which Mr. Buckley was chair-

man until last August. The

individual penalty, on the cus-

tomary basis of no admis-

sion or denial of guilt, is large

by SEC standards, and follows

WORLD TRADE NEWS

UK oil sales to W. Germany up 51%

BY GUY HAWTHORN IN FRANKFURT

EXPORTS OF British North Sea oil to West Germany continued to expand rapidly last year. Indeed oil and agricultural products are spearheading the growth of the UK's exports to the federal republic.

Figures produced by the West German Federal Statistical Office show that during the first 11 months of 1978 total British exports to the Federal Republic rose by 16.2 per cent. They went up from DM 9.44bn in the comparable period of 1977 to DM 10.96bn (\$5.92bn).

North Sea oil sales to the Federal Republic went up by 51 per cent in the first 11 months of last year from

DM 781.8m in the comparable period of 1977 to DM 1.18bn (\$639.4m). At the same time Britain's share of the Federal Republic's oil imports rose from 3.6 per cent to 5.3 per cent.

However, when crude petroleum figures are excluded, growth amounted to only 13 per cent—with shipments up from DM 8.65bn to DM 4.8bn. Sales of food and agricultural products and industrial raw materials have risen at a far steeper rate than wholly manufactured goods which during the period under review went up 14.2 per cent from DM 8.36bn to DM 7.36bn.

While Britain's share of the West German imports market

for wholly manufactured goods increased from 5.7 per cent to 6 per cent, the figures give no grounds for complacency. West German exports to the UK have been growing at a faster rate and the trade surplus in West Germany's favour has risen further.

North Sea oil sales are expected to show a further rise this year, although the rate of growth is difficult to determine. It depends in part on whether Deutsche BP, British Petroleum West German subsidiary, and Veba, the giant German energy concern, will be allowed to go ahead with their DM 800m

petroleum projects.

The Federal Cartel Office has

objected to part of the deal, but it seems increasingly likely that the Federal Economics Minister, Count Otto Lambdorff will overrule its decision on the grounds of national interest.

£271m gas pipe order awarded by Soviets

By David Satter in Moscow

MANNESMANN - HANDEL and Thyssen Stahlunion of West Germany have received an order worth an estimated DM 1bn (£271m) from the Promsvyrozport Soviet foreign trade organisation for the delivery of 700,000 tonnes of large-diameter pipe.

This is the sixth large Soviet pipe order for Mannesmann in recent years. It falls within the framework of a long-term agreement according to which pipe deliveries are to be repaid with shipments of Soviet natural gas.

The deliveries of the pipe, which is to be used in the Soviet gas pipeline system to transport gas at extremely low temperatures, will be financed through an export credit to Mannesmann provided by a consortium of West German banks headed by Commerzbank, Dresdner Bank, Westdeutsche Landesbank and Deutsche Bank.

Mannesmann will be paid for the pipe deliveries by the RWE and Veba West German power companies, which are to receive the shipments of Soviet natural gas.

The deliveries on this latest pipe order are to continue throughout the whole of 1979.

Japan offers mix of dollar-yen loans to China for plant deals

BY CHARLES SMITH, FAR EAST EDITOR, IN TOKYO

A CHINESE banking delegation, headed by the chief of the Bank of China's international division

is expected to arrive in Tokyo on February 22 for a three-week stay during which an attempt will be made to agree on a formula for the financing of Japanese plant exports to China.

The financing of Japanese exports on a deferred payment basis has turned out to be difficult to arrange because of China's insistence that credit should be made available in the form of dollar-denominated credits at low interest rates.

Japanese companies will use the funds borrowed from the Eximbank and the commercial banks to extend credits to China at the OECD minimum rates, which will mean in effect that they will be offering the Chinese buyers an interest rate subsidy equivalent to two per cent of the value of the loan.

Exporters are expecting to recover this by adjusting the prices of future plant contracts upwards by an appropriate amount. For plant contracts which have already been signed (but for which financing arrangements have not yet been worked out) the two per cent subsidy will represent a net loss to the exporter.

An important aspect of the

Japanese plan is that China will be expected to bear the foreign exchange risk involved in the switch from Eximbank yen loans to dollar-denominated deferred payment credits—in other words if the yen appreciates against the dollar during the period in

which such loans are outstanding China would be expected to make up the difference.

Japan feels that this is a reasonable request to make given that Japanese exporters will be offering a two per cent subsidy to China on the cost of the original export finance.

It is also noted that in one previous instance, the financing formula accepted by China it will apparently be applied to most plant export contracts signed under the long term trade agreement negotiated between the two countries last year, including the \$2bn Shanghai steel plant for which Nippon Steel Corporation is the main contractor.

The total value of plant exports provided for under the agreement (which runs up to 1985) is between \$7bn and \$8bn.

The Japanese financing formula is designed to circumvent the serious obstacle which Japan faces in the China market as a result of the strength of the yen. China has adopted a policy of not borrowing in hard currencies in order to finance its imports from advanced industrial countries.

Deficit on Dutch trade narrows

BY CHARLES BACHELOR IN AMSTERDAM

BRITISH exports to Holland rose only slightly in 1978 but the UK still managed to reduce the deficit on Anglo-Dutch trade by nearly \$100m.

UK exports rose by 5.4 per cent to £2.26bn while Dutch exports were only one per cent higher at £2.52bn. The UK deficit narrowed to \$268.6m from \$383m in 1977, according to Department of Trade figures.

"We are not all that happy with our small percentage increase, which in real terms may not be an increase at all," said Mr. Peter Davies, Commercial Counsellor at the British Embassy in The Hague.

The small increase in British exports follows an "extraordinary" rise of 40 per cent the year before. After becoming Britain's third largest export market Holland probably fell back to fourth, and possibly fifth position last year.

The increase in UK exports occurred solely in the second half of 1978. Exports by value were no higher half way through the year than in the first half of 1977.

A slow down in the rate of increase was apparent from the second half of 1977. Britain probably took 7 per cent of the

contracting Dutch import market in 1978 compared with 5.9 per cent in 1977.

Britain continued to run a sizeable deficit in the food and live animals sector but nevertheless managed a 45 per cent increase in exports to £188.3m, while Dutch exports fell 7 per cent to £473.5m. UK exports of mineral fuels fell 8 per cent to £305.8m.

"We are not sure why this is at a time of increasing North Sea oil production but it may reflect the way the oil companies do their housekeeping," Mr. Davies said.

On the agricultural side, there was a steep rate of growth in exports of UK dairy products to West Germany. British milk and food and agricultural products showed an overall increase of 58.2 per cent during the first 11 months of 1978, while Britain's share of the German imports market in this sector rose from the 1977 figure of 1.4 per cent to 2.2 per cent.

The really startling expansion came in butter sales, which until this year were so small they were just lumped under the dairy products umbrella. Butter sales during the 11 months rose 1,074 per cent from DM 654,000 to DM 7.7m. At the same time, Britain's share of the West German butter market went up from 1977's insignificant 0.4 per cent to just under 3 per cent.

The deliveries on this latest pipe order are to continue throughout the whole of 1979.

Inflation likely to slow export growth

BY BRU KHNDARIA IN GENEVA

MORE INFLATION in industrial countries is likely to dampen growth of world trade this year and will stop it from substantially exceeding last year's rate of growth according to an assessment by the world's trade watch-dog organisation.

The General Agreement on Tariffs and Trade said, in a first evaluation of international trade for this year and last year, that in dollar terms world trade grew by about 14 per cent to \$1.280bn in 1978, an increase of 1 per cent compared with 1977.

"If the expected slowing down of the economy of the U.S. is kept within the limits indicated by the official forecasts, its effects could be offset by some acceleration in Western Europe," the study said.

It added that uncertainties concerning the economic policies in the industrial countries "facing a renewed acceleration of inflation make it hazardous."

Daimler-Benz four-wheel drive car in production

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

FULL PRODUCTION of the cross-country car developed at a cost of £27m by Daimler-Benz of West Germany and Steyr-Daimler-Puch of Austria has now begun and the first vehicles will reach the market in May or June this year.

The four-wheel drive car is seen as a potential major competitor to BLM's Range Rover in particular, and, to a lesser extent, the Land-Rover. American Motors Jeep and the Toyota Land Cruiser.

Output will be relatively modest at 9,000 in the first year and then 11,000 a year compared with around 10,000 Range Rovers, 50,000 Land-Rovers, 160,000 Jeeps and 110,000 Land Cruisers.

The partners feel this is as many as a brand new plant making a brand new product at the high-quality end of the market can safely make in the initial stages. But, depending on demand, output could quickly rise to 15,000 to 20,000 a year.

The newly-built plant at Graz in Austria is already employing 800 and this will soon go up to 1,000.

Daimler-Benz estimates that the net benefit to the Austrian balance of payments in the first year would be equivalent to \$184m because 96 per cent of the output will be exported.

The partners each have 50 per cent of Gelaendewagenfahzeug Gesellschaft (GFG), the company set up in 1977 to

develop and produce the new vehicle, called the Geländewagen or the "G" range for short.

Because of the setting-up costs it will take some time for the project to come into profit.

Most of the "G" range will be sold with a Mercedes badge. But in Austria, Switzerland, Yugoslavia and the Comecon countries it will be sold as a Mercedes.

The early marketing efforts will be aimed at Europe, the Middle East and Africa. The partners hope for sales for military, police, fire-service and similar purposes as well as to private buyers.

By present motor industry standards the cost of getting the new vehicle so quickly on the road was fairly reasonable. This was achieved by incorporating some well-tried components. Daimler-Benz will supply engines, transmissions and axles as well as steering assemblies. Steyr-Daimler-Puch is providing frames and bodies.

To satisfy widely differing requirements of customers the G range is being built in two wheelbase lengths (2,400 mm and 2,800 mm) with three body variations (canvas-top, van and station wagon) and with four different engines—a 2.4 litre, four-cylinder diesel; a 2.3 litre, five-cylinder diesel; a 2.3 litre, four-cylinder petrol; and a 2.8 litre, six-cylinder petrol injection.

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JACKIE STEWART

More HK work for Britain

BY PHILIP BOWRING IN HONG KONG AND LYNTON MCLEAN IN LONDON

MORE BRITISH companies have been awarded contracts to help build the second stage of Hong Kong's new railway.

GEC Rectifiers won an order worth £10m for power supply equipment, including rectifiers, transformers and switchgear.

The signal and mining division of Westinghouse Brake and Signal was awarded a second contract by the Hong Kong Mass Transit Railway Corporation for signal and train control equipment. The contract, announced this week, brings to £16m the total work won by the company for the Hong Kong railway. Westinghouse also supplied

the braking equipment for the 210 rail cars which are now under construction at Metro-Cammell's Birmingham works.

Metro-Cammell won a second order, worth £50m for an extra 150 rail cars for the railway this week. GEC Rectifiers also won a contract for the first stage of the rail programme, three years ago.

Meanwhile, Construction Navales et Industrielles de la Méditerranée has been awarded the contract for the station escalators, Otis Elevator for elevators, and Cubic Western Data of the U.S. for fare-collection equipment.

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UK NEWS

Panic food buying gave small shops sales boost

By David Churchill

SIGNS THAT independent grocers were the early beneficiaries of the panic buying of food last month are revealed in the latest survey of the packaged grocery market carried out by the AGB research company.

For the first time since the High Street supermarket price war started in the summer of 1977, the independent grocers' share of the packaged grocery market has increased while the multiples' share has declined.

In the four weeks ending January 6, 1979, the independent grocers' share rose by 0.7 per cent while the multiples' share dropped by 1.2 per cent. However, the multiples still have about two-thirds of the total market share.

None of the major supermarket multiples managed to increase their market share in the period, despite record sales in the week immediately before Christmas. The Co-operative stores, however, did manage to push up their total market share by 0.5 per cent to 18.6 per cent.

Trade sources suggest that the reversal in the retail trend was due to a combination of bad weather and early panic-buying in the first week in January.

Shoppers evidently decided to buy from the nearest available sources — such as small local grocery stores — in spite of the higher prices they charge.

Evidence that shoppers were prepared to buy food from any source when panic buying started is also provided by the rise of 1.3 per cent to 15.5 per cent in the share of grocery purchases from non-food multiples such as F. W. Woolworth, as monitored by AGB.

Haulage dispute hits car production

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

CAR PRODUCTION was considerably held back by the haulage dispute in January, but commercial vehicle output remained reasonably steady.

According to Department of Industry statistics today, output (seasonally adjusted) of cars in January was 93,000, which is 16 per cent below the level of the same month last year.

It was nearly 25 per cent below the 120,000 produced in April 1978, the best month for car output last year.

The statistics starkly illustrate the problems car-makers have to keep pace with buoyant demand.

The whole of the last quarter of 1978 was affected by the nine-week Ford dispute, and

monthly production fell from 111,000 in September to 79,000 in October, 53,000 in November and 93,000 in December (a five-week month).

Compared with this steep decline in output, registrations of new cars continued at a high level. For example in January car sales were 2.5 per cent up on the same month last year, in turn a very good month for demand.

In these circumstances it is easy to understand why sales of imported cars reached a record 54 per cent of the total in January.

The prospect of major disruption at BL plants this month suggests that production might continue to be held back just at a time when Ford will be

getting back into its normal stride.

Commercial vehicle production was at a fairly high level in January.

The seasonally adjusted output was 34,100, up 2.4 per cent on January 1978 but not quite matching the best month last year, when more than 36,000 commercials were produced.

On a quarterly basis the disparity between car and commercial vehicle output is even more marked. The monthly average output of cars fell from 101,000 to 80,000 from the August/October to the November/January period, a drop of 21 per cent.

For commercials there was hardly any change, with output averaging 29,800 a month.

Shake-up for Pye expected to be announced by Philips

By MAX WILKINSON

A MAJOR shake-up of Pye, the Cambridge telecommunications and instrument company is expected to be announced soon by Philips of Holland, its controlling shareholder.

Philips, which owns 60.7 per cent of the Pye shares, announced yesterday that it intended to put forward "certain ideas for the reconstruction of Pye, which would require the consent of minority shareholders and which might involve the transfer of certain assets to Philips Industries and a distribution of cash."

This follows the take-over by Philips of Pye's radio and television interests in 1977. Philips acquired all the television production and marketing of Pye in the UK, Australia and Hong Kong to integrate it completely into Philips worldwide operation.

At that time, Pye's television company was making substantial losses.

Yesterday's brief announcement was made as a result of Stock Market rumours. It appears to be the preliminary of a similar integration of at least Pye TMC, the telephone switching and office communications division, which makes private branch exchanges. A strong industrial case could be made for integrating this with the Philips' operations, whose headquarters are in Hilversum, Holland.

A more fundamental reorganisation may be envisaged which would take in the mobile communication, broadcasting equipment and instrumentation divisions.

If this were to be done, it would be logical for Philips to make an offer for the remaining shares, so that Pye became a wholly-owned subsidiary.

Some analysts believe this move is overdue because many of the operating parts of Pye are already heavily dependent

on Philips' technology and must increasingly conform to its strategy.

However, Philips may still feel inhibited by an undertaking which it gave to the Government when Philips took control of Pye.

At that time the Board of

Philips promised that Pye's separate British identity would be maintained.

For this reason, it may prefer to leave the mobile communications and broadcasting divisions of Pye substantially unchanged.

Both have, in any case, formed close working relations with Philips to avoid wasteful overlap.

In the market for office equipment, however, a new relationship is being forged between communications equipment and small office computer systems and electronic typewriters.

To compete in this market, Philips will need to develop an integrated system and unified marketing. It is probable that rationalisation of production will be needed to improve the rather low profitability of Pye in this area.

In 1977, Pye showed a pre-tax profit of £16m on sales of £185.5m. The return on sales was 9.6 per cent, but the annual report said that the export order intake began to show signs of a decline towards the end of the year.

Dow Chemical plans big price rises

By SUE CAMERON, CHEMICALS CORRESPONDENT

DOW CHEMICAL Europe plans price increases of up to 114 per cent to recover rising feedstock costs and obtain a sufficient return to reinvest. This week spot market prices for naphtha, a basic petrochemical feedstock, have risen by as much as \$50 a tonne.

The company, part of the U.S. chemical group, said yesterday that its target was a pre-tax return on investment between 25 per cent and 30 per cent, assuming that all plants operate at full capacity.

It would need to raise prices by 20-30 per cent to achieve this.

Prices of some Dow chemicals will rise by more than 30 per cent, notably ethylene glycol. The company aims to raise the price of its mono-ethylene glycol from \$340 a tonne to \$728 a tonne, an increase of 114 per cent, by March.

Dow's target prices will involve sharp peaks and troughs in its prices, which benefited neither the chemical industry nor customers. This happened when the "relationship" between suppliers and customers was one of "You got us, so now we'll get you."

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UK NEWS

Building trade recovery 'is faltering'

BY MICHAEL CASSELL

THE 1978 recovery in demand and output for the construction industry is already slowing in some sectors, according to the National Federation of Building Trades Employers.

But the federation's latest state-of-trade inquiry shows that reasonable growth remains in some areas of the industry, especially new work for private commercial and industrial customers and for repair and maintenance work.

Barlow buys 80% stake in Wrenn

By Hazel Duffy

BARLOW HANDLING, the UK-based subsidiary of the South African Barlow Rand group, is expanding its distribution of equipment by buying an 80 per cent stake in the American distributor Wrenn Brothers.

Wrenn, based in Charlotte, North Carolina, distributes all types of equipment in North and South Carolina, Georgia, and eastern Tennessee, and other equipment including mobile cranes and Perkins engines.

Barlow Handling says the acquisition, which will increase its size by half, will make it probably the world's largest distributor of mechanical handling equipment. The purchase comes at a time of industrial expansion in this part of the US.

The price for Wrenn was \$6.5m (£3.25m) which is being financed through a loan raised in the UK. The company's annual profits are about \$1.5m. One of the three founding brothers of the company, Mr. George Wrenn, will continue as president.

Barlow Handling is the main distributor of Hyster equipment in the UK. It employs 1,200 people and has a subsidiary in Belgium.

Accountants reply on stock relief

By David Freud

STOCK RELIEF should be written off in a last-in, first-out basis, according to the Consultative Committee of Accountancy Bodies.

That it says would be simpler and more logical than the first-in, first-out principle proposed by the Inland Revenue.

The recommendations are in response to an Inland Revenue consultative paper on means of extending tax relief on increases in a company's stocks.

The committee would like abolition of the 15 per cent deduction from income before arriving at stock relief. Instead, it says, relief should be fixed at a percentage of the stock value increase or decrease.

The committee welcomes the proposals to allow partial claims but opposes the suggestion that if a partial claim is made, the stock relief unclaimed should be lost.

It also welcomes the proposal to ignore temporary reductions in stock values, deferring the clawback at the option of the taxpayer, but suggests that it would be unfair to tax both "clawbacks" in one accounting period.

CONTRACTS**USAF £7m housing order**

EFCH has awarded a contract worth more than £5m to **FRENCH KIER CONSTRUCTION** for all infrastructure and substructure works in the construction of 425 houses for ser-vicemen from the Mildenhall and Lakenheath bases. The housing is spread over three areas, phases 5 and 6 of the Studdland Park Development, and at Orchard Row, Soham. It is the largest build-to-lease housing contract ever placed in Europe by the U.S. Air Force. *

BURKES PLASTICS has received orders worth over £2.5m from the telecommunications industry. These orders include one over £1m from the Post Office to supply apparatus mouldings for the repair of telephone instruments. *

Valued at almost £1.4m, what is believed to be the largest single order ever placed in the UK for mobile radio equipment has been received from Air Call by Marconi Mobile Radio, a division of MARCONI COMMUNICATION SYSTEMS (a GEC-Marconi Electronics company), for the supply of mobile radiotelephones and for new control systems for the expansion of facilities at 21 Air Call control centres, to meet the increasing demand for Air Call's 24-hour, nationwide car telephone service and new interconnect service. *

HOWLEM AFRICA CONSTRUCTION has been awarded a £1.1m contract jointly with a Sudanese

An analysis of 600 replies from member companies throughout the country shows a slight increase in those reporting a declining number of business inquiries. The federation says that although this suggests the first signs of a general slowing of activity, it is too early to say whether the sharp fall in output forecast by the building and civil engineering Little Nettle and by the

National Council for Building Material Producers will prove accurate.

It says its inquiries confirm all the pessimistic projections about new housing work in private and public sectors, with deteriorating demand reported by many contractors.

The Royal Institute of Chartered Surveyors said yesterday that the situation remained buoyant during the last three

months of 1978 although the rate of improvement in workload recorded earlier in the year showed signs of slowing slightly.

"The number of practices reporting more preliminary estimating commissions rather than fewer is encouraging and quantity surveyors should be able to look forward to 1979 with a reasonable degree of optimism," it said.

Boycott fear 'hits British exports'

BY RHYD DAVID

BRITISH INDUSTRY is losing a lot of potential business with Israel to its international rivals because of unjustified fears of the Arab boycott. Sir Marcus Sieff, chairman of Marks and Spencer claimed in Manchester yesterday.

Speaking at the inauguration of the Anti-Israel Chamber of Commerce's first branch outside London, Sir Marcus said UK companies were afraid even to quote, leave alone seek, Israeli orders because they felt they might damage their business in Arab countries or lose future potential business.

Yet companies in West Germany and the US were continuing to develop their export business with Israel and they were not suffering. By contrast Britain had allowed its exports to Israel to decline last year even though Israel had pushed up its share of the £500m trade between the two countries from £160m to

£190m. Opportunities were being missed to supply aviation equipment, heavy engineering products, power stations, hotels, technological know-how, and expertise, for all of which there was a strong demand in Israel.

Sir Marcus, whose own company has used Israel as a profitable source for clothing and food products, pointed to the example of the Hilton Hotel group which he said, had rejected an Arab boycott office warning and gone ahead with hotels in Tel Aviv and Jerusalem. This steadfastness had not stopped Arabs from staying in Hilton hotels around the world, nor had it affected Hilton hotels in Arab countries.

Indeed, the Arab Council had held one of its summits at the Rabat Hilton in Morocco.

Arabs were also among the largest and most welcome customers at Marks and Spencer branches. Some even wanted to know if the quality of Israeli-

products was as good as that of those made in Britain.

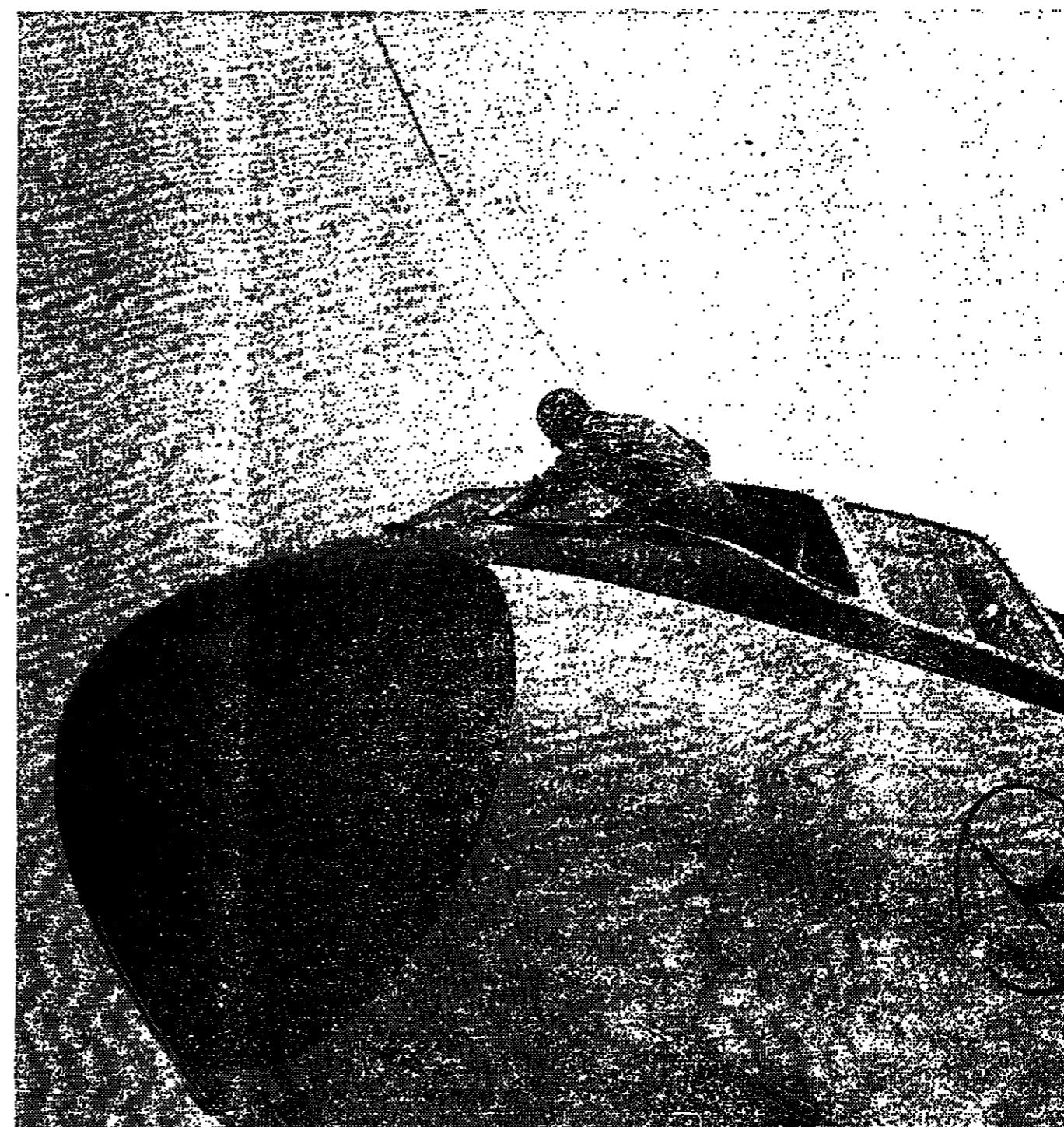
Sir Marcus accused the Government of being "ill-livered" in its reluctance to stand up to the Arab boycott and of being anxious to make "a fast buck" in trade with the Arab world to the detriment of Britain's medium- and long-term interests. British trade with Israel could easily be double the present £500m.

"With peace coming, Israel will develop into a springboard for increasing trade with her neighbours, many of whom have great wealth but little know-how. Those who have established the right trading links with Israel will benefit most," he said.

Cash deals were 37 per cent of the fourth-quarter total, against 55 per cent in the third.

"A good schedule and a clean plane. You can't ask for much more on a short flight."

Authentic passenger statement



We have one of the most modern, up-to-date fleets in the world, which is why we take extra special care to keep it looking at its best.

And with the care comes the service, with 17 flights a day, including three by the new wide-bodied A300, Airbus, serving Frankfurt and Düsseldorf.

British Airways profits ahead this year

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH AIRWAYS' net profits rose by nearly 80 per cent to £128m, in the first nine months of the 1978-79 financial year, compared with £81m in the same period of 1977-78.

During the period from April 1 to December 31, last year, the airline's passenger traffic rose by 26 per cent, while its overall load factor (the percentage of seats, mail and freight capacity sold) rose by 4.1 per cent to 62.2 per cent.

Announcing these results

yesterday, the airline said that one reason for the improvement was that in 1977 results had been depressed both by an air traffic control assistants' dispute, and by fleet problems arising from the discovery of cracks in the wings of Trident jets.

Another factor helping to boost the nine-months results was that in the period covered—which included last summer's record traffic on the North Atlantic route—demand for cheap charters fell as a result of cut-price fares on

scheduled flights. This meant more passengers for scheduled flights, but many fewer seeking charter flights.

British Airways gross profits for the nine months to December 31 last amounted to £152m, against £89m for the same period of the previous year.

Net profit was calculated after deducting capital borrowings for fleet expansion and other purposes, taxation and other factors.

Second Gatwick air terminal plans expected this month

BY OUR AEROSPACE CORRESPONDENT

THE British Airports Authority is expected to submit its planning application for the second passenger terminal at London's Gatwick Airport, costing £100m, before the end of this month.

This will be designed to increase passenger capacity from the present 16m a year to 25m by 1990. The authority believes that development of a third major London airport before that date is now urgent.

This urgency will become even more acute if either the second terminal at Gatwick, or the fourth at Heathrow, or both, are rejected by the Government in a quarter.

Acquisitions above £10m in the fourth quarter were the £24.9m Dawson International bid for John Haggas, Vantona Group's purchase of J. Compton Sons and Webb (Holdings) for £12.9m, and the Raybeck acquisition of Bourne and Hollingsworth for £11.3m.

Trade and Industry calculates that the 28 largest deals in the fourth quarter, each over £2m, made up 71 per cent of total spending. The average cost of acquisition fell to £1.6m from £2.2m in the third quarter.

Cash deals were 37 per cent of the fourth-quarter total, against 55 per cent in the third.

Passengers a year by the mid-1980s, against a present capacity of about 50m.

But with traffic growth expected to amount to more than 70m passengers a year by then, rising sharply to over 80m by 1990, the authority believes that development of a third major London airport before that date is now urgent.

This urgency will become even more acute if either the second terminal at Gatwick, or the fourth at Heathrow, or both, are rejected by the Government in a quarter.

The authority makes no secret of its belief that the second terminal at Gatwick is just as essential to the future smooth flow of air traffic into and out of London and South-East England, as the fourth terminal at Heathrow, at present also the subject of a planning inquiry.

The two developments, with limited further growth at Luton and Stansted, would give London an airport capacity of 65m

cautious public approach to the issue.

The committee, which is representative of Government, airlines, local authorities, trades unions and other interested parties, is also now believed to agree with the airports authority.

Whilst it is still considering possible sites, options are believed to have narrowed to two or three, of which development of Stansted, and a revival of the offshore Maplin project, are the most promising.

Of those two, Stansted appears the most logical because of its convenience to London, its already improving motorway and rail links, and the fact that it already has one long runway, and sufficient land to enable at least initial expansion.

The Authority is now convinced that there is no alternative to development of a third airport for London. But because this is a matter for consideration by the Government's Airports Policy Advisory Committee, the authority adopts a

Tolly Cobbold to spend £5m on modernisation

BY OUR CONSUMER AFFAIRS CORRESPONDENT

TOLLY COBOLD, the Ipswich brewery, announced a £5m modernisation programme yesterday to improve its public houses and create a new centralised distribution network.

But home candidates' prospects improved from 77.9 to 81.4 per cent in mathematics and natural sciences and from 52.4 to 57.1 per cent in languages, literature and associated arts subjects.

Admissions of women increased in the five years by 29.5 per cent to 29,691, with women's success ratios declining from 55.7 to 53 per cent.

The men's entry rose by 17.7 per cent to 50,180, with success ratios falling from 51.1 to 49.5 per cent.

Competition for British students sharpened in several subject groups. Their success

ratios fell from 61.5 to 55.9 per cent in engineering and technology courses, and from 46.7 to 42.6 per cent in "economically relevant" social studies such as business management, accountancy, public administration, economics and law.

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UK NEWS

Government seeking to extend debate on Companies Bill

BY ANDREW TAYLOR

THE GOVERNMENT, concerned about what it regards as deliberate delaying tactics by Conservative MPs, is seeking to extend the time allotted for debate for the Standing Committee on the Companies Bill.

Relations between Labour and Conservative MPs on the committee have become strained over the past 10 days, following the tabling of an amendment by Labour backbenchers which would make it less easy for UK public companies to donate funds to political parties.

The Standing Committee is due to meet on Tuesday and Thursday mornings, but Mr. Robert MacLennan, Under Secretary for Prices and Consumer Protection, yesterday gave notice that he intends to propose a motion to extend the sittings.

"The Government is determined that this Bill should go through and we will seek to sit as long and as often as necessary to ensure that this happens," he said afterwards.

It had been thought that the amendment—which would give shareholders the same rights as trade unionsists to contract out of political donations made by public companies—had already been debated this week. But progress within the committee has slowed considerably in the past three sittings.

Conservative MPs on the committee have repeatedly stressed

that the recent slow progress has not been deliberate but has occurred because important issues have been debated.

Britain to back Ulster project

A STUDY of the tourist potential of an Ulster border region announced yesterday will bring together the Irish and British Governments and local councils on both sides of the Irish frontier.

Each government will contribute £20,000 to the one-year project and the EEC will provide £40,000. The investigation will study the potential of the catchment area of the Erne system of navigable border lakes and waterways.

Pit tunnel road to raise output

THE COAL BOARD is to build an underground "motorway" at Gedling Colliery, South Nottinghamshire, at a cost of £3.5m.

The two-mile tunnel will connect the pit bottom with working in the High Hazle seam, and the reduced travelling time should raise production by about 150,000 tonnes a year.

Microprocessors 'should be made easier to use'

BY DAVID FISHLOCK, SCIENCE EDITOR

BETTER PROCESS control technology is likely to remain the most important application of microprocessors—chips—Professor John Westcott told the Royal Society in London last night.

Industrial efficiency would be strongly influenced by the extent to which the microprocessor was exploited, said Prof. Westcott, head of the department of computing and control at Imperial College, London. He urged research not only into a better understanding of the new machine but also into making the technology easier to use.

There was the possibility of microprocessors which, when they found they could no longer control a situation, would reprogram themselves.

Prof. Westcott, speaking on uses for the microprocessor, said that 30 years ago, 55 would

have purchased one electronic amplifier using valves. Now one could buy 50,000 transistors on a single chip no larger than a teat leaf. By the early 1980s, im components on a single chip should be a commercial proposition.

Micro-electronics had already upset one of the established assumptions of computer technology, he said. Traditionally, what had mattered were costly switching elements which were kept as few in number as possible.

With micro-electronics, switching elements were virtually free—it was the connecting wires which were expensive.

"Furthermore, the switches act in no time at all, while signals dawdle down the wires at the speed of light," he said.

With micro-processors, the

most significant thing was that a component costing only about £10 could be programmed. This meant that a standard part, capable of mass-production in very large numbers, could operate in a number of roles.

The minicomputer had made scarcely any impact on small control functions in the factory. Its penetration into the factory system has been remarkably low." But the microprocessor solved the problems of earlier systems could not and was never enough to put in a box at every single point where you need to control some simple function."

In the home, Prof. Westcott predicted, there would be an average of seven to 10 microprocessors in the 1980s and it was only a matter of time before houses were built with a central console co-ordinating all their functions.

TV licence reform urged by TUC

REFORM of the broadcasting licence fee system was urged yesterday by the Trades Union Congress in its published comments on the Government's White Paper on Broadcasting, writes Colleen Toovey.

At present the licence fee is regarded as another form of taxation rather than a payment for public service broadcasting," the TUC said in a memorandum to Mr. Merlyn Rees, Home Secretary, who is responsible

for legislation on broadcasting. The TUC supported, with reservations, the proposal that a fourth television channel should be allocated to a new open broadcasting authority.

But it expressed concern about whether a fourth channel devoted to cultural, educational and minority interests would be compatible with a dependence on advertising.

There should be no premature move away from financial sup-

port by the Government until the authority had firmly established the character of its programme coverage, the TUC said.

There was a likelihood that an under-financed Open Broad-

casting Authority, which screened but did not produce programmes, could lead to a lowering of technical and programme standards and to increased casualisation of employment in the industry.

Consumer chairmen seek more influence

By Maurice Samuelson

THE GAS, coal and electricity consumer bodies called yesterday for a bigger say in running their industries, saying their budgets should be increased, with higher salaries for part-time chairmen.

Chairmen of the three groups were commenting to a panel of the Commons select committee on nationalised industries. While generally welcoming a Bill to strengthen the consumer voice in the nationalised industries, they said that in some respects the draft legislation did not go far enough.

The Bill, implementing parts of the last White Paper on the Nationalised Industries, gives the recently-formed Electricity Consumers' Council statutory status, the Domestic Coal Consumers' Council a right to information about National Coal Board plans and makes the chairman of the National Gas Consumers' Council an ex-officio member of the British Gas Corporation.

Professor Naomi Mackintosh, chairman of the National Gas Consumers' Council, and Mr. Michael Barnes, chairman of the Electricity Consumers' Council, said there should be at least two consumer representatives on the industry boards.

Scottish Nationalists' Strathclyde pledge

STREAMLINING Scotland's "costly and bureaucratic" local government system must be a priority of a Scottish Assembly, Mr. Iain MacCormick, the Scottish National Party's local government spokesman, said yesterday.

He said in Glasgow that an assembly would act to end chaos created by the "monster" regional authorities in Scotland.

"The good news for half the population of Scotland is that Westminster's Frankenstein—Strathclyde—would be broken up into more practical divisions."

Mr. MacCormick, MP for Argyll, said the cost of the

assembly would easily be met by savings made in reshaping local government. Remaining savings would be spent on essential services.

It would be possible to reduce rates since the rate for a single household is likely to be considerably less than the combined rate for district and regional authorities.

"For a song we could have in the assembly an effective way of controlling expenditure, cutting red tape and bringing democracy once more back to the people."

The referendum on a Scottish Assembly is to be held on March 1.

Orkney rate rise cushion

ORKNEY ISLANDS Council has decided to use over £750,000 from its oil revenues to cushion the impact of rate rises from April.

This is the second time that oil money from the "disturbance fund" has been used for this purpose and it means that the ratepayer will be helped by 45p in the £, leaving him to pay 55p in the £ or 10 per cent more than last year.

The relief will not apply to the Occidental oil consortium in Flotta, the Islands Council, or government agencies such as the Post Office, which will pay the full rate.

A surplus of about £2m—which it is estimated will accrue

from this year to the end of March—is to be used to repay loan debts and to finance capital expenditure.

Productivity checklist

A CHECKLIST likely to help managers improve their companies' performance and productivity has been published by the British Institute of Management.

It is based on the work of 39 sector working parties set up by the National Economic Development Office under the industrial strategy programme.

BY KEVIN DONE, ENERGY CORRESPONDENT

ENERGY REVIEW: NORTH SEA

Redundant platforms: a headache to come

OFFSHORE OIL and gas fields usually will have a life of 15-25 years, so it might appear a little premature for the oil industry to be debating how to remove the massive steel and concrete structures, which it is installing many miles out in the North Sea.

With little fanfare, however, the first redundant offshore production platform has already been removed from a North Sea field. One of the small steel jackets installed 12 years ago on British Petroleum's West Sole gas field in the southern North Sea has claimed its place in the history of the industry. It has been dismantled, cut free from the seabed, loaded on to a barge, and brought ashore. It gave designers and engineers their first opportunity to study in detail how offshore structures react to long years of exposure to the North Sea.

The one thing the oil companies appear to be agreed on is that the eventual costs of removing the huge offshore oil platforms from the northern North Sea will be enormous. For the rest the whole issue is still shrouded by uncertainty. In the first place it is not absolutely clear what the companies' legal position is with regard to having to clean up the seabed when the oil and gas are exhausted. There are grave doubts about the sort of tax allowances the companies will be allowed to set against removal costs. But prudent accounting demands that companies should prepare themselves by starting to make financial provisions now.

For companies such as Shell, British Petroleum or Occidental, each annual abandonment provision will alone run into many millions of pounds. The oil industry therefore has to think hard about how these provisions should be treated for accounting purposes. So far no agreed view has emerged. Without a common standard set by the accounting profession, the companies have to go their own way. Some are already making the provision, some are still labouring to make up their minds, others have hardly started to address the problem.

There is no precise statute which sets out the duties and responsibilities of a licensee on the UK continental shelf upon abandoning platforms and sub-sea equipment. But there are many references which strongly suggest that the responsibility will fall on the companies, rather than the state. The outline of the legal requirements stem from the United Nations Convention on the continental shelf of 1958, which the UK ratified six years later. It states unequivocally that "any installations which are abandoned or removed must be entirely removed". Having ratified the convention it is the Government's task, in theory at least, to interpret the exact meaning of this clause and lay down whose job it is to organise the removal and to pay for it. But existing UK legislation is

Section 17 of the model clauses attached to the 1975 Petroleum and Submarine Pipelines Act say: "the licensee shall not abandon any well without the consent in writing of a minister." If a company fails to meet its obligations under that clause, section 34 goes on to give the Government power

"to execute any works" necessary and to then recover the costs and expenses of the operation from the oil company licensees.

Precisely what the cost will be of removing entire platforms from the northern North Sea in 20 years time is hard to say, because offshore technology is sure to develop significantly.

In its latest engineering study of the problem British Petroleum calculated that it could cost £90m-£100m to remove each of the four Forties platforms.

Figures put together for the UK Offshore Operators' Association suggest it could cost £150m to dismantle and remove the British Oil South platform and £11m for the Brent A platform. All these amounts are at present-day costs. If account is taken of inflation in the next 20 years, it is easy to reach a total of as much as £1bn for the removal of a complex offshore development, such as Shell/Esso's Brent Field.

The question clearly arises of whether the abandonment of platforms at such high cost would be a sensible way of spending resources. It is an argument that is hardly calculated to appeal to the growing environmental lobby, but it might prove to be politically acceptable once Government begins to understand the share of the burden it might be unclear.

Some people in the industry argue that it would be most sensible to leave the platforms and suitable navigation lights and other devices in order to warn shipping of the hazard, rather like the wartime platform installations that are still in place several miles off the coast of southern England. Equally it is suggested that it might be necessary to remove the upper part of the platform, the deck and equipment modules, while the steel support jacket could perhaps be cut off

BP's experience with the West Sole platform is hardly encouraging. It felt it had the right to leave the seabed clear. It removed the whole of the steel jacket even to the point of digging away the seabed to a depth of several feet in order to cut off the steel piles beneath the surface. The whole operation cost about £2m—some eight times the original cost of the structure in the mid-1960s.

With this kind of cost escalation in mind and aware of current cost estimates for meeting its possible legal obligations, Shell started in its 1976 accounts to make a first tentative provision of £5.2m. The amount is calculated according to the size of production ex-

pected from all its North Sea fields balanced against the estimated costs of abandonment. In 1977 the provision entered in the accounts had jumped to £22.4m. The subsidiary company involved, Shell UK Oil, had announced a resulting pre-tax loss of £10.4m.

Present company policy is stated in the 1977 annual report. It says: "The extent of the company's liability to clear its North Sea oil and gas fields when they cease to produce has been based on estimates obtained from consulting engineers of the costs at present-day price levels of dismantling and dispersing production facilities on those fields. Amortisation is being set aside on a unit of production basis to provide for the costs of abandonment based on the above figures." Pre-tax relief is in any case very restrictive.

Qualifying costs can only be incurred "for safety and prevention of pollution" purposes, which hardly cover the wholesale removal of a platform.

Best estimates made by Esso suggest that no more than 30 per cent of abandonment costs could ever be recovered through tax relief, and the final figure could be nearer 25 per cent. The oil industry has been basing its argument with the Inland Revenue for relief on an obscure past case, Owen versus Southern Railway of Peru Ltd., in which the particular company received relief for some pension fund provisions, before they were actually incurred. But this approach has run into a blank wall and the oil industry is having to think again.

In the meantime the Government might well contemplate statements during 1978 it started to make "provisional provisions" and it is still considering the issue for its annual report. The British National Oil Corporation is likely to make a provision in the accounts for 1978. In its last annual report it was only able to say: "At present the likely methods of site restoration and the ultimate costs involved are not known."

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Peugeot 104 S

Frequently the arrival of a new family means the departure
of fun in motoring—but not any more. The new
Peugeot 104 S enables you to take your family responsibilities
seriously—and yet still enjoy your motoring to the full.

104 S—Power from advanced engineering.

Under the bonnet there's plenty of power from the new 1124cc light alloy overhead cam engine. This twin choke carburettor engine produces 66 bhp at 6200 rpm, and has a top speed of 97 mph, and takes just 15.4 seconds to reach 62 mph.

Powerful yet economical. Up to 46.3 mpg.*

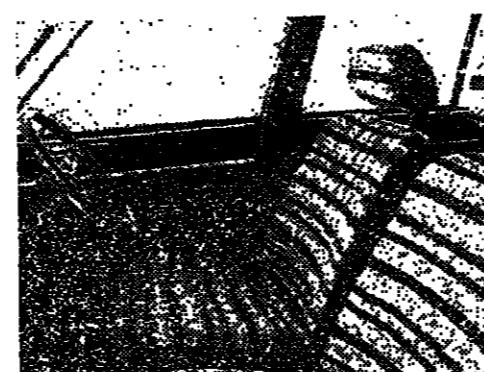
The engine is mounted transversely driving the front wheels and is easy to maintain (main service intervals every 10,000 miles) and has been created using the best materials and technology and engineered for long life.

104 S—Performance with no complaints from the family.

The sophisticated all round independent suspension system incorporates front and rear anti-roll bars and has been developed to complement the car's sporty performance. A smooth ride with excellent road-holding is ensured, whatever the conditions. It enables each wheel to "soak up" roughness in the road surface and eliminates vibrations that would normally be transmitted to the passenger compartment. Each wheel cushions the car over the bumps yet remains firmly in contact with the road.

104 S—Fun in comfort.

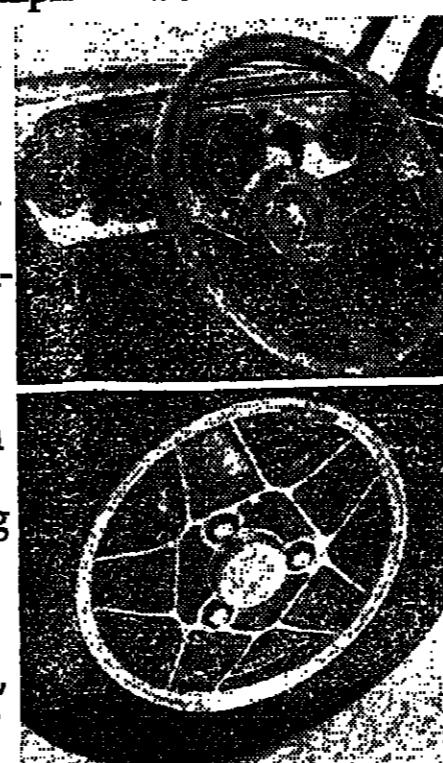
The family travel in style in the 104 S. The attractive



cloth covered seats are extremely comfortable and there's bags of leg room for front and rear passengers. The wheelbase is exceptionally long for a small car, enabling the passengers to sit in between the wheels rather than over them, ensuring a much more comfortable ride. The front seats recline and have head restraints as standard equipment.

104 S—Comprehensive equipment is standard.

This sporting car is equipped to a very high standard. There is a small padded sports steering wheel, a modern dashboard with a comprehensive bank of instruments including a rev counter, alloy wheels, and to emphasise the sleek sporty look, there's the matt black finish to the sills, window surrounds and exterior driving mirror. Laminated windscreen, inertia reel front seat belts, servo-assisted dual circuit braking system, heated rear screen, all combine to make the 104 S a



very attractive proposition. We offer you the best of both worlds. A sporting chance, but with an eye to the practical problems of transporting a family and all their paraphernalia from place to place.

If you are looking for sporty driving, but with comfort, reliability and safety, the Peugeot 104 S is the car for you.

Why don't you test drive one today?

*Fuel consumption (in accordance with official Government testing procedures)

At a constant 56 mph (90 km/h)	46.3 mpg (6.1L/100 km)
At a constant 75 mph (120 km/h)	33.6 mpg (8.4L/100 km)
Simulated urban driving	30.6 mpg (9.3L/100 km)

Finance and leasing facilities available through Peugeot Finance.

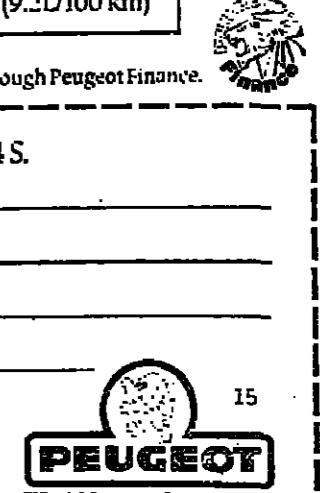
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UK NEWS — PARLIAMENT and POLITICS

LABOUR

Milk tax proposal resisted

BY PHILIP RAWSTORNE

BY IVOR OWEN

MR JOHN SILKIN, the Minister of Agriculture, yesterday received assurances of Opposition support for his proposal for a progressive tax on milk production.

The EEC Commission's proposals for progressive taxation on milk production have been described as "highly discriminatory against the dairy farmers of the UK."

Endorsing this view, Mr. John Peyton, the Conservative shadow minister, agreed that it would be quite intolerable if the Germans—who were responsible for the lion's share of the surpluses—were to be allowed to be exempt from the rather fierce measures proposed while Britain's dairy farmers felt the full force of them.

During exchanges about the proposals for the devaluation of the so-called green currencies, Mr. Silkin gave notices that if Italy secured devaluation of the green lira ahead of the price-fixing, he would reserve Britain's right to be given the same treatment.

Devaluation

Asked when the price review negotiations were likely to be finalised, he commented: "It may be quite a long summer."

There were some "little local difficulties" in the EEC which might have to be got out of the way first.

Agricultural prices will stay "frozen" until EEC food surpluses have been eliminated, Mr. Silkin said.

He had been urged by Mr. Doug Hoyle (Lab., Nelson and Colne) to continue to support the general price freeze on farm products.

Mr. Hoyle said that, if necessary, Mr. Silkin should also use the veto to protect the interests of British housewives, not those of "Euro-fanatics" on the Tory benches.

Euro-fanatics

Mr. Silkin replied that it was the "Euro-fanatics" in Brussels that worried him.

He assured MPs that not only would the Government maintain to the final degree "which might be a veto, but I hope not"—a freeze on common prices this year—but we are going to do so until the structural surpluses have been eliminated."

Mr. Silkin agreed with Mr. Tom Torney (Lab., Bradford S) that the best way to get rid of the huge surplus of butter was to reduce the price.

When Mr. Max Madden (Lab., Sowerby) said that the way Mr. Silkin defended British interests commanded widespread support, Mr. Silkin replied: "It is my intention to go on and on year by year saying that the price does not rise until the surpluses have been eliminated."

Peer urges all-party coalition

THE HOUSE of Lords rejected last night the Government's proposal to set up a special commission of MPs and peers to investigate how oil supplies reached Rhodesia in spite of sanctions.

The vote was 102 to 53, a majority of 44. As the Commons has decided that there should be such an inquiry, the decision means that MPs will almost certainly set up the commission without the peers.

The proposal for the inquiry follows the Bingham report on oil sanctions.

Lord Elwyn-Jones, the Lord Chancellor, said that the inquiry was necessary to clear the air, but if it were to be effective, the 30-year rule covering the disclosure of Cabinet papers would need to be relaxed.

He said: "If Parliament believes the story should be

fully and fairly investigated, the commission must see the material, contemporary documents.

To rely wholly on fallible recollections of past events would be fair neither to the commission, the investigators, nor the investigated." That should not be taken as a precedent for the future.

Mr. Michael Foot, Leader of the Commons, is likely to make a statement to MPs on the defeat. The vote was not strictly a defeat for the Government, since there was a free vote in the Commons on the proposals.

However, the plan for the form of the inquiry was put forward by the Government and indications from the Government were that in spite of the Lord's decision, there would be some form of inquiry.

He did not accept that rejection of the Government's proposal would mean a confrontation with the Commons.

THE LABOUR Government was accused yesterday of throwing away benefits of Britain's membership of the EEC by its obdurate attitude and negative policies.

Mr. Peter Walker, MP for Worcester and a member of the Health Government, said that the present Government had "sabotaged" progress towards European integration by appointing anti-Europeans to key ministerial positions and had so turned British public opinion against Europe.

Though Mr. Walker is not a member of the shadow cabinet and is a much more ardent European than Mrs. Thatcher appears to be, his speech gave a fair preview of the Conservative Party's likely strategy in the June elections for the European Parliament.

The Tories are likely to campaign on a strongly pro-European platform, arguing that it is far better to take a constructive attitude to reform from within the Community

than by a strike against the European Union.

In the last resort, the Government would use troops in the dispute to protect the public from health or fire risks if the local authorities could not find volunteers or private contractors to carry out the work.

BY ELINOR GOODMAN, LOBBY STAFF

that the negative policies adopted by Ministers like Mr. John Silkin, Minister for Agriculture.

The party, he said, must fight the election on revising the hopes for Europe and for those people who voted for British membership in the referendum.

Speaking in Cambridge yesterday, Mr. Walker acknowledged that since the referendum campaign, enthusiasm for Europe had waned and that the UK had not integrated.

But he rejected the argument of some Conservatives who feel that it will not help the party to be too closely associated with Europe.

Was it not time, he asked, that the Conservative Party made it clear to Europe that from the moment it came to power the EEC would find a transformation in Britain's attitude and that a new British Government currently enjoys from the regional fund.

Mr. Walker made his position clear yesterday when he said that Britain would benefit if Europe could develop positive regional policies.

MONDAY: Second reading of Credit Unions Bill and Lords amendments to the Price Commission (Amendment) Bill.

TUESDAY: State of British industry.

WEDNESDAY: Banking Bill (remaining stages) and EEC documents.

THURSDAY: Public Health Laboratory Services Bill (Lords second reading) and Vaccine Damage Payments Bill (remaining stages).

FRIDAY: Private Members' Bills.

MONDAY Feb. 19: Report from select committee on procedure.

LORDS

MONDAY: Dartmoor Common Bill, Public Lending Right Bill.

TUESDAY: Marriage (Enabling) Bill, Estate Agents Bill, Carriage by Air and by Rail Bill, second readings.

WEDNESDAY: Problems of rural deprivation, Refugees debate.

THURSDAY: Land Registration (Scotland) Bill, third reading.

Joy, it is

Slow progress on Crown Agents

BY IVOR OWEN

THE Government apparently does not intend to rush the steps needed to complete the process of disengaging the Crown Agents from the "own account" activities which led to the loss of about £200m through excursions into secondary banking and property.

A fairly lengthy period of disengagement offers the best prospects of reducing demands on public funds, "Mrs. Judith Hart, Minister for Overseas Development, told MPs last night.

The House gave an unopposed

second reading to the Crown Agents Bill, which regularises their constitutional relationship

with the Government and establishes a capital structure.

Mrs. Hart explained that the Bill provided for the maximum possible separation between the financial consequences of the Crown Agents' own account activities between 1967 and 1974 and the financial responsibilities undertaken in discharging their continuing traditional services to their principals—overseas Governments and other overseas bodies.

The Bill would establish a separate holding and realisation board and this would deal with the remaining unrealised assets arising from the own account business.

activities, the largest of which was the investment in the Abbey Capital Property Group in Australia.

The Board would have the same management as the Crown Agent, but would be under direct and ministerial control, exercised by the Ministry of Overseas Development and the Chief Secretary to the Treasury.

Any surplus resulting from the decisions of the holding and realisation board would be paid to the Consolidated Fund in recognition of the grants made (approximately £175m) as a result of the Crown Agents' losses on their own account business.

Mrs. Hart assured the House that the Bill provided complete safeguards against any possibility that at any time in the future the Crown Agents might follow the "dangerous road" which led to their losses in secondary banking and property.

While stressing that she was not seeking to anticipate the report of the tribunal of inquiry which is investigating the losses incurred by the Crown Agents, she said there could be no doubt that they had acted unwisely and with amateurism.

They had walked straight into the trap of property speculation and involved themselves with "the shady side of the City."

Mr. Peter Shore, Environment Secretary, initiated further "exploratory talks" yesterday.

He met leaders of the four major public service unions

employers' representatives in

separate talks on their pay problems.

He had asked both sides

to give him a full briefing of the abortive negotiations which took place on the previous day.

Meanwhile, the National Union of Public Employees, representing 12,000 of Britain's 17,000 ambulance staff, yesterday asked their members to take up industrial action.

The union, which claims that most ambulance services are

operating only emergency work,

said that in many cases mem-

bers had been flexible in their

interpretation of what was an

emergency. From now on they

would be asked to keep strictly to 999 emergency work and

would maintain only those

special services already agreed by the unions.

Among the public service

groups presently taking action

are the ambulance men

the only group to have been

offered an improvement on the

original 5 per cent pay offer.

The extra £3.50 offered this

week as an 8.8 per cent deal to

local authority workers and to

hospital ancillary staff would

mean less to the ambulance

workers, whose pay starts higher up the scale.

Union negotiators estimate

that the £3.50—the Govern-

ment's concession to the low

paid—would mean only about

6.5 per cent on average to the

ambulance workers.

A meeting of the staff side of

the ambulance men's Whitley

Council yesterday resolved to

make a strong protest to Mr.

David Ennals, Secretary for

Health and Social Security, on

management's alleged failure to

make a "realistic offer."

It decided to hold a national

delegates' conference of

ambulance men to discuss the

pay position but in the mean-

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THE PROPERTY MARKET BY MICHAEL CASSELL

Eyes fixed on shy Canadians

AS THE DUTCH property group Wereldhave makes its renewed case for control of English Property Corporation and explains why it feels able to offer \$2 more the second time around, its eyes remain firmly fixed on Olympia and York Developments, the shy Canadian-based operation which could enter the bidding ring.

The shyness on the part of its joint owners and managers, Albert and Paul Reichman, has not, however, prevented Olympia from becoming what is claimed to be the largest privately-owned property company in Canada, with a fairly substantial presence in the U.S. to back it up.

Olympia has no interests in Europe, and although the acquisition last spring of a portfolio of seven New York properties—once looked at by British Land bid for the Sears building on Broadway but pressed on in search of other New York properties because it believed the city was ripe for purchases.

Value disputed

Albert, aged 50, and Paul, 48, set up their property development business in Canada in the early 1950s, having come from Austria in 1938. Their first big development was in Toronto, and they have since put up landmarks like the Bell Canada Centre in Ottawa, the Shell Centre, Calgary and L'Esplanade Laurier in Ottawa. The company is joint owner with the Bank of Montreal of First Canada Place, Toronto, some of which is yet to be completed.

Hardly surprising then that

"other Canadian parties" are said to be looking at the situation closely and may themselves consider going for EPC in order to wrest a large chunk of Trizec from the hands of foreigners or other Canadians.

It will be a few more days yet before Olympia makes any move, even if it is a decision to shy away from what seems to be a particularly complicated set-up. Representatives of the company have been doing a quick European tour of the most significant developments and investments and, earlier in the week, Olympia's London merchant bankers, Rothschilds, purchased 31m ordinary shares to protect its position.

Olympia has assets of well over \$9bn following its acquisition last spring of a portfolio of seven New York properties—once looked at by British Land bid for the Sears building on Broadway but pressed on in search of other New York properties because it believed the city was ripe for purchases.

RANK XEROX says it has not taken any space in Commercial Union's Hagley Road, Birmingham, development, as reported here two weeks ago.

THE REMAINING 70 years unexpired lease in 59 Brompton Road, London SW1—one of the properties included in the sale of the Knightsbridge Estate—has been sold to the freeholders, the BP Pension Fund, for about £825,000. The head lease was owned by a private client of agents Elliott Son and Boyton, who managed the property. Debenham Tewson and Chinnocks acted for BP.

A BIG part of the City's Jubilee Centre, which straddles Upper Thames Street has now been let. One of the City's last remaining office developments

the associate's assets as far above the values shown in Trizec's own accounts.

EPC,

the Dutch claim,

has

done

this

without

providing

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any

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consequences

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these

revalued

levels.

Wereldhave says this must be wrong in the view of EPC's lack of control over Trizec.

It disputes EPC's valuation of its Trizec investment—given a book value of £52m against a total share capital and reserves of £71m—and points out that the £52m book value is arrived at not only by consolidating Trizec's figures in EPC's accounts, but also by revaluing

Over to EPC.

The value of EPC's effective 50 per cent interest in Trizec could, says Wereldhave, be as low as £20m and a more conservative accounting treatment would see a very significant reduction in the published net asset value.

Over to EPC.

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APPOINTMENTS

Reed consultancy reorganisation

DEVELOPMENT SERVICES, a UK consultancy company in the Reed International group, has been reorganised into two main divisions—one covering process and the other civil works and building.

Each division will have a sales and marketing director to co-ordinate market research, consumer liaison and world-wide development. Mr. David Butters has been appointed sales and marketing director, process, and Mr. John Sanderson Watts to a similar post with civil works and building.

Mr. John Sanderson Watts developed with his brother, Mr. Bill Sanderson Watts, a consulting engineering practice in Liverpool working for clients in the pharmaceuticals, atomic energy, petrochemicals and urban development. Mr. Bill Sanderson Watts has been made director of engineering mainly responsible for the execution of contracts, and both brothers remain jointly responsible for the operation of that division, based in Liverpool.

The Secretary for the Environment has appointed Mr. W. A. D. Windham to be chairman of SKELMERSDALE & NEWTON DEVELOPMENT CORPORATION succeeding Mr. A. J. E. Taylor, who has retired.

Mr. J. N. Blake and Mr. W. F. Mann have resigned from the BARROW HEPBURN GROUP following the sale of the chemical division.

Mr. Cyril Freedman has been appointed to the Board of PENTOS. He is group chief executive of Pentos Garden and Leisure Products Group.

Mr. J. P. O. McCarthy, formerly production director of BLUE CIRCLE AGGREGATES, has been appointed managing director in place of Mr. C. C. Cox, who has retired. The company is a subsidiary of Blue Circle Industries.

Mr. Dennis Buxton, formerly a director of Leyland International and director-corporate organisation for BL, has been appointed a partner of the CORPORATE CONSULTING GROUP.

Mr. A. W. Squibb has been appointed a director of WILLIS FABER AND DUMAS.

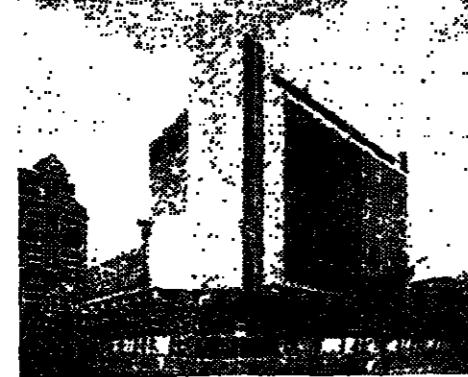
Mr. G. G. Stockwell, chairman of Iraq Petroleum, has joined the Board of CCP NORTH SEA ASSOCIATES in the non-executive position of chairman. He succeeds Mr. P. A. V. Cooper, who has resigned as a director and chairman and becomes president. Mr. W. G. McPhee, who retired as financial director of Imperial Group in 1977, has been appointed a non-executive director of CCP North Sea Associates.

MR. Nigel Brown has been appointed a director of CAMBRIDGE EXECUTIVE SEARCH.

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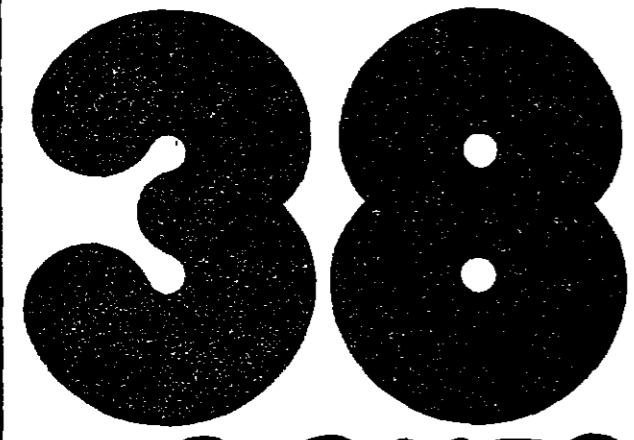
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APPOINTMENTS

Reed consultancy reorganisation

DEVELOPMENT SERVICES, a UK consultancy company in the Reed International group, has been reorganised into two main divisions—one covering process and the other civil works and building.

Each division will have a sales and marketing director to co-ordinate market research, consumer liaison and world-wide development. Mr. David Butters has been appointed sales and marketing director, process, and Mr. John Sanderson Watts to a similar post with civil works and building.

Mr. David Butters, a deputy chairman of VCI Plastics Division, has been appointed a non-executive director of NEGRETTO AND ZAMBRA.

The Secretary for the Environment has appointed Mr. W. A. D. Windham to be chairman of SKELMERSDALE & NEWTON DEVELOPMENT CORPORATION succeeding Mr. A. J. E. Taylor, who has retired.

Mr. J. N. Blake and Mr. W. F. Mann have resigned from the BARROW HEPBURN GROUP following the sale of the chemical division.

Mr. Cyril Freedman has been appointed to the Board of PENTOS. He is group chief executive of Pentos Garden and Leisure Products Group.

Mr. Donald Young, deputy chairman of North Thames Gas since July 1977, has been appointed director (operations) of the production and supply division, BRITISH GAS head-quartered in March 20.

Mr. Peter W. Bedford, Mr. Barry J. Blacker, Mr. Roger L. Earl and Mr. Michael J. Small have joined FENCHURCH INSURANCE HOLDINGS and have been elected to the Board of that company, which is a wholly-owned subsidiary of the Guinness Peat Group.

Mr. Dennis Buxton, formerly a director of Leyland International and director-corporate organisation for BL, has been appointed a partner of the CORPORATE CONSULTING GROUP.

Mr. G. B. Tully has been appointed technical director of NEI OVERSEAS. Mr. A. D. J. Perkins, at present managing director of the Bushing Company, succeeds Mr. Tully as managing director of NEI Revolve and a director of NEI Electrical Engineering.

Mr. A. J. W. Vine has been appointed managing director of IMPERIAL TOBACCO INTERNATIONAL and continues as chairman of Imperial Tobacco (Imports).

Mr. Nigel Brown has been appointed a director of CAMBRIDGE EXECUTIVE SEARCH.

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Key role of the line manager

THE IMPORTANCE of an effective management development programme to the success, if not survival, of the company needs little emphasis and is widely acknowledged. Getting top management thoroughly and consistently interested in management development above the day-to-day pressures upon them may often be difficult but the underlying commitment of the chief executive is usually present.

The aims of a management development programme—in terms of providing competent people to meet succession and expansion requirements and of developing individuals to their limits so as to provide earning power and satisfaction—now usually feature, loyally or otherwise, in most statements of corporate personnel policy.

However, two particular elements of the process are all too often neglected. These concern: the development training of line managers and supervisors throughout the organisation in their developmental role; and the ability of the management development process to identify with accuracy, and to act upon, each individual's development and training needs.

Elements not recognised

There are many major companies which operate excellent performance appraisal and potential reporting systems. But these companies do not necessarily have effective management development, because they have not recognised that the single most important element in the whole process is the role of the line manager—of each employee's supervisor.

Even as top management throughout such firms complete the annual process of performance appraisal and begin to take stock of their inventory of management resources, there is often confusion as to where responsibilities for management development lie, as between line management and the personnel function.

The line management's role is

Dennis Bexson, while acknowledging that numerous companies operate excellent systems to appraise performance, argues that important elements of management development are often overlooked

integral part of management's task is the management of people—including organisation, resourcing, development and training—and this line role is only limited by the established policy of the firm. The responsibilities of the line manager include:

Fostering a high level of performance-awareness among subordinate employees, including the provision of assistance to overcome failures; Encouraging and motivating those employees to develop and realise their true potential; Actively assisting employees by regular counselling on performance—against objectives and by making recommendations on individuals training and development; Identifying promotional and developmental opportunities and planning the moves and appointments which are necessary to exploit them.

These tasks involve discussion throughout the year between supervisor and supervised wherever opportunity arises on all aspects of performance and potential (including, unconsciously as this may be to many managers, individuals' limitations). The annual process of reporting, form filling and presentation should be regarded merely as a summary, a formalisation of what goes on throughout the year.

Above all, for management development to be truly effective, in finding and developing talent at all levels and not merely the grooming of one or two directors every couple of years or so, there must exist in the management team the leadership qualities that recognise that primary responsibility for developing people rests with the managers who are responsible for them. The line manager is in a unique position to encourage employee growth: he and he alone can create assignments to reinforce learning and to increase knowledge; only he can encourage participation in training; and nobody else in

the firm should be able to assess as well as he can each employee's promotability and potential.

Personnel management's role is

to promote, throughout the company, the proper attitude to management development and to develop the appropriate mechanisms to achieve this. The task includes:

Helping to create an environment in which the importance of individual performance is stressed and maintained.

Promoting attitudes so that individual ability is recognised, and developed and used, to the maximum.

Creating and co-ordinating the procedure that accomplishes management development.

Providing line management with aids for management development such as career path models, rotational placement plans and training support.

Ensuring that line management has made provision for future resourcing by thorough succession planning and that weaknesses in succession reserves have been identified early enough for effective corrective action to be planned and taken.

Communicating work information; keeping employees informed; providing the information needed to perform fully methods of communication direct and indirect communication.

Delegating responsibility and authority: planning delegation; linking delegation with development; maintaining control.

Appraising performance: monitoring results in relation to objectives; reviewing achievements; setting improvement objectives.

Identifying and realising potential: finding high potential; realising potential; setting development objectives; reinforcing learning.

Counselling and assisting: value of feedback; isolating causes of failure; discussing performance and difficulties; preparing for promotion and career development; encouraging and using self-evaluation.

Career planning: assessing strengths and weaknesses; identifying resource requirements; career paths and development plans.

will have been brought about by poor planning and by lack of attention to their individual management development responsibilities.

Realisation at all levels of the importance of management development as an essential ingredient of the business planning of the firm, and of the techniques involved in developing people, is fundamentally a matter of training—training in what has always been known as leadership.

Many programmes have been developed for leadership training and the essential elements are:

Planning, organising and leading: assigning and structuring work; setting standards of performance; obtaining commitment; recognising motivational needs.

Managing by results: specifying desired outputs; quantifying them in volume, quality, timing and cost; realistic objective setting.

Today in industry, more even before, there are limitless opportunities for good people provided talent is identified, encouraged and given the means to develop and grow. Only trained line management can do this, however well designed the company's management development procedures may be and however accomplished the personnel manager's co-ordination and presentation of the annual management development review. The personnel department can provide only the policy and procedural base, on which to lay real personnel plans, but it is what every director, manager and supervisor actually does to train and develop people, and not what the company's management development policy may imply that they do, which will determine success or failure in developing the future management resource.

Dennis Bexson is a partner with the Corporate Consulting Group management consultants, which specialises in corporate strategy and management appraisal. He was previously a director of Leyland International and director of organisation at BL.

It is clearly vital that all managers understand that lack of management resources is not caused by natural scarcity but

Training and developing skills and needs analysis and priorities; specifying on-and-off-job training needs; work assignments and coaching; obtaining participation in training; controlling and evaluating training performance.

However refined and advanced its management development policies may be, the company that neglects leadership training does so at its peril.

Meeting the need for future resources—whether for succession, for new business opportunities or for correcting existing management weaknesses—requires a culture throughout the company from supervisor upwards which demonstrates continual development activity by trained and accomplished managers. Given time and good planning, any company can acquire capital, construct facilities and produce a well-researched and acceptable product. The only major long run advantage that a company can have over its competitors is the sheer excellence of its employees measured by the quality of their contribution to the business.

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Sue Cameron talks to a man who has made a most unusual move into a senior position at ICI

See all—but say nowt



DR. BILL DUNCAN, who left Smith Kline and French to become a deputy chairman of Imperial Chemical Industries' pharmaceuticals division at the beginning of the year, has been modelling himself on the three wise monkeys during his first weeks in his new post.

This policy of see all, hear all and say nowt has been forced on him by his highly unusual change of jobs. Until the end of last year Dr. Duncan was vice-president in charge of research at Smith Kline and French, the U.S.-based pharmaceutical group, and it is rare for a man in this particular field to move to another company at such a senior level. Dr. Duncan says he cannot think of anyone else who has made a similar switch.

Precedents

ICI itself admits it is unusual for the group to make such a senior appointment from outside but it stresses that it has "no inflexible rule on these matters." It points out that there are some strong precedents for outside appointments—Sir Paul Chambers, a former ICI chairman, came from the Inland Revenue. The group adds that its aim is always to appoint the best candidate for the job—whether from inside or outside ICI.

The potential dangers of such a move are clear—a research director going from one drug company to another is in a position to confer considerable commercial advantage on his new employers. But Dr. Duncan says ICI was as concerned as Smith Kline and French that there should be no breach of business ethics.

"People are afraid of breaches of confidentiality and those in the pharmaceutical field have to give up their own, immediate research interests as soon as they know they are going to another drug company," he says. "Now that I have moved I have to be careful what I say. What is required is mental discipline. It would be quite unethical to give away another company's secrets."

"At ICI I have been involved in a few conversations

time." He says it is highly effective and he points out that it also gained acceptance by national drug regulatory authorities far more quickly than most new medicines.

He is planning to make some changes now that he has taken over the running of ICI's pharmaceutical research. He says most drug research departments strongly reflect the attitudes of their senior management. Smith, Kline and French reflected his approach but "ICI does not yet."

Concentrate

Dr. Duncan states that research departments mainly differ in the breadth of their objectives. He himself prefers to concentrate on narrow fields.

ICI's research department employs over 700 chemists, which means it is more than twice the size of the Smith, Kline and French UK research operation. But although there are considerable differences between the two companies, it is unlikely that Dr. Duncan will experience any difficulty in adjusting to ICI. For he is no stranger to the group.

He originally joined ICI in 1956 and stayed there for eight years with only one brief break when he went to the National Institute of Health at Bethesda in the U.S. He became head of ICI's pharmacology department in 1962 and went to Smith, Kline and French in 1964, becoming its research vice-president in 1974.

Dr. Duncan says he had "14 good years" at Smith, Kline and French but at the end of that time he felt "ready for a move." He had a number of job offers but most of them would have meant moving to the U.S. which he did not want to do.

"I wanted to stay in the UK and I liked the idea of moving to a British company," he says, adding in a deadpan Scots way:

"It's hard to explain why I wanted to stay in the UK. I can only say that I know of no other country in the world that can offer such beautiful weather, so many little industrial difficulties and such high taxation."

Atmosphere

Dr. Duncan says the atmosphere at ICI is different than at Smith, Kline and French although the problems of research are inevitably similar. The two companies specialise in different types of pharmaceuticals. ICI deals chiefly in the development of heart drugs while Smith, Kline and French is probably best known for its H2 receptor antagonist, branded as Tagamet, on which Dr. Duncan worked while he was there.

Tagamet, the first drug of its kind, is used in the treatment of peptic ulcers. Dr. Duncan claims it has been "the most successful new drug of all

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Fuse link usage report

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THE IEC (International Electrotechnical Commission) says that considerable research has gone into the types in use, ignoring non-official standard practices.

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DATA PROCESSING

Computer politics

SINCE senior British ministers announced that they had discovered microelectronics, a new factor has been injected into the process of forecasting the future of data processing in Britain.

IT IS TIMELY, THEREFORE, THAT INFOTECH IS PLANNING A THREE-DAY CONFERENCE ON "POLITICS AND COMPUTING" TO TAKE PLACE IN LONDON FROM MARCH 28 TO 30.

PROTECTION AND NATIONAL SUPPORT WILL BE ONE OF THE THORNIER TOPICS. AND WHO BETTER TO SPEAK ON IT THAN REAY ATKINSON WHO, WHILE HE WAS AT THE GOVERNMENT'S CENTRAL COMPUTING AGENCY, WAS IN THE THICK OF THE PROBLEMS SUCH PROTECTION POLICIES CREATE FOR THOSE WHO HAVE TO BUY COMPUTERS FOR USE IN DEPARTMENTS.

PETER WALKER, MP, WILL GIVE HIS AUDIENCE AN INSIGHT INTO HOW POLITICIANS THEMSELVES VIEW COMPUTER POLITICS.

PUTTERS AND THE DATA PROCESSING REVOLUTION.

THERE WILL BE SESSIONS ON MODERNISATION IN EUROPE, THE CHALLENGE FROM JAPAN AND DEMANDS FROM THE THIRD WORLD. HANDLING THE DISCUSSION ON EMPLOYMENT IN THE "INFORMATION ECONOMY" WILL BE MIKE COOLEY OF LUCAZ AEROSPACE WHO IS ALSO CHAIRMAN OF AUEW (TASS) FOR UK SITES, WHICH SHOULD GUARANTEE A LIVELY EXCHANGE OF VIEWS FROM OPPOSITE POLES.

MORE FROM INFOTECH INTERNATIONAL, NICHOLSON HOUSE, MAIDENHEAD, BERKS SL6 1LD. MAIDENHEAD 35031.

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MAIN PURPOSE OF THE DECISION BY MORGAN GRENfell TO MOVE TO A LARGE DUAL ICL 2960 COMPUTER ARRAY IS TO EXPAND THE SOPHISTICATED FINANCIAL MODELING SERVICES IT IS PROVIDING TO CLIENTS.

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BESIDE THE BANK'S NEW COMPUTER EQUIPMENT, INCLUDING MINICOMPUTERS, WILL BE UNDER CONSIDERATION DURING THE BANK'S STUDY. HOWEVER, CONSULTANTS JOHN HOSKINS AND CO. CONFIRMED THE SUITABILITY OF THE BIG 2960S FOR THE WORK MORGAN GRENfell IS DOING OR PLANNING.

FURTHER FROM ICL, ICL HOUSE, PUTNEY, LONDON SW15. 01-788 7372.

Materials

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APART FROM MANY INDUSTRIAL APPLICATIONS, THE MATERIAL CAN BE USED FOR SUCH DOMESTIC APPLIANCES AS OVENS FOR WHICH IT CAN BE USED IN PLACE OF ASBESTOS ROPE AND BRAID AND OTHER TYPES OF SEAL.

MARLING SAYS THE MATERIAL CALLED MARSEL 903, IS AVAILABLE IN FOUR NOMINAL SIZES—6.5, 8, 10 AND 11MM EXTERNAL DIAMETER. IT ADDS THAT THE MATERIAL HAS BEEN SUBJECTED IN OVEN DOOR SEALING TESTS TO 40,000 OPENING AND CLOSING OPERATIONS WITHOUT APPRECIABLE LOSS OF RESILIENCY.

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The stifling of industrial innovation

VIEWERS of the BBC serial *Telford's Change* last Sunday would have seen a stately bank manager give a local factory owner some bad advice. Just how bad is plain from a government report published yesterday and expected to be discussed by the Cabinet before the end of the month. After a brisk walkabout in a fairly primitive factory casting valves for the gas industry, the bank manager urged his client to diversify, invent some new products; in fact, to set up a research and development programme. And the factory owner agreed, although nothing that was seen or heard by the viewer gave an inkling that either of them understood the implications of the advice.

The interview in the factory owner's office was a microcosm of the discussions between government and industry which have been taking place since World War II. Every British government has believed unswervingly that Britain is simply bubbling over with ideas which industry has merely to gather and turn into novel products. Didn't Churchill do this with great success during the war: atomic energy, the jet engine, radar, penicillin, etc? Thus the big national laboratories, nurseries where ideas can be fostered like seedlings in glasshouse conditions.

Governments spent prodigious sums in their own laboratories trying to repeat the wartime achievements. The scientists debated what proportion of the national product should be devoted to "R & D". Even though Britain tended to spend more than other industrial nations, it was never enough to satisfy them. Yet the flood of new products never materialised. The most ingenious ideas tended to be turned into new products for Britain's own state-owned industries — weapons, energy

systems, transport systems etc. — but drew little interest overseas. Also much of the work done in national laboratories received no attention at all from industry.

The reason is set out starkly in yesterday's report, Industrial Innovation, from the Government's Advisory Council for Applied Research and Development (ACARD), a body which is important enough to have a Cabinet Minister — Lord Pearl, Lord Privy Seal — as its chairman. Innovation is not some new trick of management that British industry is wilfully refusing to use. Innovation must be — always has been — an integral part of any industry that hopes to keep selling against international competition. Yet no matter how inventive British scientists are, their brainchildren will almost inevitably be strangled in childhood.

Four forms

Industrial innovation takes the following four forms:

1. Improvement and development of existing products.
2. Improvement and development of existing processes.
3. Introduction of novel production methods based on new technology.
4. Introduction of novel products based on new technology.

But in Britain it has been seen since the war as a separate package, sometimes called "high technology," which once perfected would be so irresistibly alluring that users would beat a path to the laboratory door.

As a result of this total misconception of innovation, successive governments virtually ignored the need for special mechanisms, incentives, "lubrication," to encourage the use of innovation. Worse still, they

innovation at the University of Dublin — apparently the only man to hold such a post in these islands.

If there is to be a private sector at all," begins Mr. Kingston, "it should be a healthy one, and no private sector can be healthy without the constant establishment of businesses that are really new, and not just affiliates of old ones." Managements will be deterred from colluding to put up and keep up prices, and from fighting off pressures from within to launch new products, only by the constant threat from new companies launched by new men based on new ideas. Stifle this flow of new companies, and what can you expect but stagnation?

Lack of finance, Mr. Kingston believes, is the central reason why new companies virtually disappeared in Britain, in spite of overwhelming empirical evidence that behind every successful piece of innovation is one man without whom it would never have happened.

more "institutionalised," the number of decision points for investment in new businesses has been drastically reduced. This increases the risk for each decision-maker and thus the likelihood that he will come out against the investment. Second, as we have become more institutionalised, we have placed more emphasis on rationality — which must work against positive decisions in high-risk situations.

Third, as financial institutions become more bureaucratic, investment decisions fall increasingly upon people who, having never "done it themselves," lack any intuitive sense of the kind of new business which just might succeed. And fourth, financial backing for individual inventors has virtually disappeared in Britain, in spite of overwhelming empirical evidence that behind every successful piece of innovation is one man without whom it would never have happened.

Mr. Kingston is particularly persuasive in his portrayal of the "localness of the hired investment manager" who now fills the vacuum left by the disappearance of the individual investor — the "angel of innovation," so to speak. But the hired investment manager, no matter how able, cannot avoid the fact that he is not spending his own money, and that there will be quite insurmountable career pressures on him to try to avoid failures. Profit — the only significant incentive for innovation — is supplanted by third party cover as the criterion of investment. Support goes to the lowest risk — hence the second-

One specific form of third party cover is practised increasingly by the National Research Development Corporation, the government agency originally set up as patron of the inventor. This is the joint venture in a new idea with an established

company. Nowadays, arousing this third-party interest may well be a condition of winning NRDC backing. But, as Mr. Kingston points out, this is throwing the decision straight back to the established companies with their vested interest in the status quo, instead of catalysing the growth of new companies.

If the top management of a firm can be virtually sure that there is no chance of people lower down finding finance to get out and do it themselves if their ideas are not taken up, then it is under correspondingly less pressure to do something about their new ideas. And the timescale of innovation is such that it is rarely possible to pin the blame for misused chances on anyone." To this I would add that NRDC's oft-repeated claim that no idea it has ever turned down has made profits for another investor sounds less convincing when one appreciates that for most inventors in the private sector it is — sadly enough — the finance house of last resort.

But ACARD, although privately sceptical of the performance of many of Britain's present institutions involved in innovation — finance houses, trade associations, research associations, etc. — is not seeking to overturn the entire system. Rather, it wants the Government to redirect the mechanisms that already exist towards reducing the obstacles to innovation. Its report is not so much a blueprint for success as a powerful indictment of present malpractice. No British industry is praised (although privately the working party thought more highly of the food and chemical industries than any others). But it doubts whether a single blueprint for success could ever cover industries as disparate as these two and building.

ACARD wants to get across to ministers not just what innova-

tion really is, but how product innovation differs from process innovation and how vitally important the latter can be. It wants to get over the importance of what has been christened the new technology-based firm (NTBF), and how British institutions are systematically stifling at birth companies for which the infant mortality rate is inevitably high anyway. It wants to get over the message that innovation is merely a means to an end, and that end is to sell. Decisions here cannot be left to minds trained, for good reasons, to think: "I cannot be held accountable for a failure."

This is the second of a triad of ACARD reports, the first of which was on micro-electronics, published last autumn. Still to come is one on the social impact of technological change. Taken together, council members say, they afford a fresh insight into Britain's industrial problems.

Their problem is to get the message accepted in Whitehall where it can only be read as saying some important decisions — and thus certain people — have been wrong in the past. The Treasury, for instance, finds the message about innovation and why investors have lost the zest for a gamble all very new — "which is very depressing," one ACARD member comments. Unlike other major government departments these days, the Treasury has no chief scientist through which ACARD might operate. As the council sees it, it needs not so much a chief scientist as a chief engineer — "someone who appreciates more than cash flow."

Industrial Innovation is published for the Cabinet Office by the Stationery Office, £1.

Malcolm Rutherford's *Politics Today* will appear on Saturday.

Letters to the Editor

New Zealand butter

From the London Director, New Zealand Dairy Board

Sir.—In the Financial Times of February 8 Mr. Maigaard, chairman of Butterdane said that New Zealand has unfair advantages in the British butter market and should be forced to compete on equal terms with Community suppliers.

Freedom to compete on equal terms would be more than welcome to New Zealand.

The conditions under which we are permitted to sell butter in Britain are, however, governed by the EEC Commission. The Commission fixes a levy on New Zealand butter and in effect fixes the minimum price at which our produce may be sold.

At present New Zealand butter is subject to a levy equal to about 90 per cent of the cost at which it is landed in the UK. The levy at present is about £600 a ton or 30p a pound. Danish and other Community butters are admitted free of levy.

The Dublin agreement to which Mr. Maigaard refers requires that "a special levy shall, so as to ensure that the annual quantities specified are effectively marketed, be fixed at a level permitting the sale of butter at a consistent rate with our disrupting the market in Community butter."

The quantity of butter that New Zealand can sell has been fixed by the European Council and New Zealand is required to observe a minimum selling price. Fluctuations in our rate of sale arise from changes in the levy.

If New Zealand were to increase the price above the minimum the effect in short order would be an increase in the levy. Frequent levy adjustments would actually run counter to the objectives that Mr. Maigaard evidently wishes to achieve.

We would like to see the levy-setting system improved to permit a more even rate of off-take and that is an objective we share with Mr. Maigaard. But it would not be achieved by frequent levy adjustments.

New Zealand has traditionally been a major supplier to the British market. Prior to Britain's entry to the Community, New Zealand supplied on average about 180,000 tons a year. The tonnage this year has been reduced to 120,000. Dairy production is not something that can be turned on and off like a tap. The New Zealand dairy industry could not operate with quotas set

industry to create new wealth for the nation.

Our level of productivity is ridiculous for a great nation — less than half of that achieved by our American cousins. The industrial strategy has provided a useful exercise in communications through the sector working party. We all now know that a higher level of efficiency would be easy to obtain if there were less people doing more work. We cannot expect, however, that members of trade unions will accept a reduction in manning levels resulting from higher rates of productivity unless there is new investment, creating new and better jobs for those made redundant. But without productivity this new investment will not happen. A vicious circle. If it is broken we will become less competitive every year, and as firm after firm closes down, there will be fewer jobs and less wealth to support those in the public service who depend on industry's earnings for their wages.

P. E. McMenemy,
Wigwood, 45 The Woodlands,
Market Harborough, Leics.

Breeding wheat

From Mr. B. Read

Sir.—The article (January 31) on the problems of the common agricultural policy by Chris Parkes was interesting and informative. The points made may be common knowledge to those of us involved in agriculture but it is necessary to educate others about the problems and to explain why, in a community of individual countries, and a society of individual people, we cannot have a "common" agricultural policy. Could we in this country accept that a detailed social and financial programme laid down by central government determining exactly how the citizens of Norwich should conduct their affairs, would necessarily be the right policy for, say, the citizens of Newcastle?

Bryan C. Read,
Read Woodrow,
PO Box 9,
City Flour Mills,
King Street,
Norwich.

Armada and Bounty with a higher yield. These wheats have moderate quality and a yield only about 5 per cent below the highest yielding wheats suitable for animal feed.

Millers in their turn have developed techniques which enable them to use up to 50 per cent of these better quality wheats and yet to maintain the quality of the end product bread. Adequate production of the new quality wheats sometimes called "filler" wheats will help the British miller to increase the use of British wheat even further, and reduce imports from France, though it will not reduce the requirement for some imports from North America.

So do not let us knock all EEC wheat and let us give credit to breeders and recognise that part of the lower quality referred to in the article was a deliberate and acceptable policy to maximise the farmers' return.

An immediate step must be a wage freeze after which the unions must agree among themselves what they will accept as to the differentials between classes of employee and thereby end the leap-frogging and the annual — or continual — wage confrontation. Industry would surely then have a stable basis on which to expand, increase its efficiency, and by this and by competition steadily reduce prices. In this more rational situation would not the pound increase on the foreign exchange and reduce import costs; interest rates fall and the gearing up of industry reduce unemployment?

I have not noted any such suggestions being made but following continual wage increases since the last war and several devaluations the march to the abyss has been continual and some fresh thinking must now be done.

Robert Mortimer,
Ainderby Steeple,
Northallerton,
North Yorkshire.

Rising standard of living

From Mr. R. Mortimer

Sir.—Mrs. N. Ings' letter (February 2) does lead to some further thought. Indeed, if the bankers, etc., to whom she refers, and I add the scientists, technologists and innovators, etc., who are all the driving force of an advancing society, were to suffer demise tomorrow — or merely go on strike — the nation would not experience the misery of the union strikes because they public service workers or others who over the years have caused suffering to the nation.

The unions give the impression that as their members are vital to the nation in the daily operation of the nation's business and can cause serious disruption within days of withdrawing from their labour, then the value of their labour is in some proportion to their immediate necessity. In recent years the country has shuddered from the strike infliction of the miners but only after some weeks; the Transport and General Workers' Union has proved that it can make it hurt just as hard after only one week; and now the National Union of Public Employees can render the pain immediately.

The case of the unions is for a higher standard of living but nobody seems to point out that those who provide the country with their labour have not contributed to any higher standard, but because of reduced hours and perhaps less effort have tended to reduce the standard. The steadily increasing standard of living enjoyed by the nation as a whole — and let us accept that this has been the case for at least the last 30 years — is due to those very innovators, technologists, progressive managers, etc., whose demise would not affect the overall standard of living.

It is true that wheat breeders have developed high yielding varieties which are unacceptable for flour milling but this has been a deliberate policy particularly in the UK to fulfil a demand and maximise farmer's return. The compounders, it must be remembered, take half the UK wheat crop and its protein quality is irrelevant to them.

Breeders have recognised the needs of flour millers and millers recognise that it is not possible to produce a wheat with the quality of North American strong wheats and yet give an acceptable yield for the farmer. Therefore varieties such as Flanders which now represents about 15 per cent of the UK wheat crop have been bred and further work has produced newer varieties such as

That inflation must be overcome is stated firmly by all moderate thinkers and the letter of February 1 from the director of Help the Aged makes a strong point on the desperate situation of the elderly — so often championed by Mr. Jack Jones.

GENERAL

UK: Pay negotiations resume for 32,000 manual workers in water industry.

TUC meets Cabinet Ministers at 10 Downing Street.

Sir Kenneth Cork, Lord Mayor of London, attends lunch with Court of Assistants of the Mercers' Company, Mercers' Hall, Ironmonger Lane, EC2, followed by a meeting with the Joint Grand Gresham Committee.

Two-day Crufts Dog Show re-opens at Earls Court.

Overseas: Mr. Harold Brown, US Defence Secretary, leaves Washington for Middle East tour.

Today's Events

visiting Saudi Arabia, Jordan, Israel and Egypt.

TUC meets Cabinet Ministers at 10 Downing Street.

International Commission for Study of Communications Problems, meeting in Belgrade, ends five days of talks on free information flow and protection for journalists.

OFFICIAL STATISTICS

Treasury publishes central Government financial transactions (including borrowing requirement) for January.

PARLIAMENTARY BUSINESS

House of Commons: Private Members' Bills.

COMPANY RESULTS

Final dividend: Glasgow Stockholders Trust. Interim figures: Ewart New Northern.

COMPANY MEETINGS

Eldridge Pope, Dorchester Brewery, Dorset, 12.15. Arthur Lee, Tapton Hall, Shoe Lane, Sheffield, 12.30.

LUNCHTIME MUSIC, London

Organ recital by Gareth Green at St. Paul's Cathedral, 12.30 pm.

Recital by Barbara Rodway (soprano) and Ann Pearce (mezzo-soprano) at Guildhall School of Music, 1.10 pm.

Choral concert by Salterello Choir at St. Martin-in-the-Bullring, 1.15 pm.



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Assets exceed £8,400 million

Imps' better second half pushes profits to £131m

HIGHLIGHTS

AS forecast, the Imperial Group improved profits in its second half, from £81.6m to £72.68m— to finish the year ended October 31, 1978, with a pre-tax figure of £131.08m compared with £129.12m previously.

In their interim report, the directors said they were also looking for a total trading profit approaching that of 1976/77 as well as an improvement at the attributable level.

In the year, the trading surplus after interest and depreciation improved from £103.50m to £109.82m and the attributable figure, after minorities and extraordinary items, was higher at £123.15m (£109.35m).

Trading results for the first three months of the current year show a useful improvement over the same period last year, the directors say.

Sales for the year increased from £3.2bn to £3.43bn.

Excluding extraordinary items, pre-tax earnings per share are shown at 18.5p, against 18.2p, 14.6p (14.7p) net. The final dividend is 10.07p lifting the total dividends will absorb £44.64m (£39.97m).

Extraordinary items of £20.4m show a significant increase over the £5.8m last year and include a profit of £8m from the sale of the group's share in The Glenlivet Distillers as well as £10.2m profit from the sale of properties, mainly in the brewery division.

	Year	1977-78	1976-77
Trading surplus	£000	144,022	150,801
Interest and investment income	21,461	20,534	
Profit before tax	131,084	129,119	
Net profit	103,500	103,350	
Minorities	305	314	
Attributable ordinary surplus	123,150	109,350	
Total contribution	£39,970	£109,350	

The tax charge comprises £5.1m (£1.8m) and a deferred tax credit of £27.1m (£13.5m charge).

The tax and deferred tax figures for 1978 have been affected by a marked decrease in the value of tobacco stocks. The decline in stock values gave rise to an additional corporation tax charge in 1978 of £26.8m.

Deferred tax provisions of £26.4m, amounting to more than 90 per cent of this charge, had been made in the accounts of previous years, including a provision of £12.8m in 1977. It is mainly the release of these provisions which has given rise to the credit.

The tobacco division succeeded in doubling its king size volume to finish the year with 40 per cent of this sector, which by then accounted for 55 per cent of total UK cigarette sales. But competitive pressures and consequent

promotional costs are reflected in the division's lower earnings.

Long established brands in other sectors showed considerable resilience and group share of the non-king-size market improved overall.

The surplus in the paper, board, packaging and plastics division declined marginally from the record level in 1977, principally because of weak trading conditions in the paper and board markets, especially the latter.

Plastics interests, however, increased their profits, as did the associate Mardon Packaging International.

In difficult trading conditions in the UK the food division's surplus fell from its 1977 level, despite a strong second-half recovery.

A severe weakness in the domestic egg market, aggressive price-cutting by retailers, and the abundant supply of cheap, fresh vegetables were among the factors which adversely affected margins.

Profits from broiler U.S. interests were substantially better than last year, and sales by overseas companies, as well as exports from the UK, showed further increases.

The brewery division's trading surplus was higher than in 1977.

Courage gained sales in the free trade and take-home sectors while sales through managed houses also showed a better trend.

Wines and spirits interests benefited from a recovery in consumer spending during the second half.

Capital investment in 1978 was £103.4m after grants and sales at cost or valuation, but excludes the £39.8m in the acquisition of J. B. Eastwood during the year.

New capital investment of some £100m is being provided for this year, the major slice of which will be taken by the brewery nearing completion near Reading.

The directors say that turnover in the first quarter of the current year is ahead of the comparable period last year. But they add that it is too early to make forecasts for the full year in view of national strikes, rising costs and cheap imports of road safety barriers.

The group made a one-for-

seven rights in September last year and, as forecast then, the total dividend payment for the year is raised from 2.18p net to 3p after final of 2.25p. In September the Board said that it expects to raise the total payout for 1978-79 to 3.5p.

Turnover for the period under review rose from £12.73m to £14.33m.

Earnings per 25p share,

adjusted for the rights issue and capitalisation, are up from 15.08p to 17.04p.

The directors and their families waived dividends amounting to £35,450 (£23.325).

See Lex

Hill and Smith on target

AS FORECAST at the time of the rights issue, Hill and Smith raised taxable profits above the £1m mark in the year to September 30, 1978. The group increased profits before tax from £926,666 to £1,053,968. At the halfway stage the group advanced from £372,946 to £451,529.

The directors say that turnover in the first quarter of the current year is ahead of the comparable period last year. But they add that it is too early to make forecasts for the full year in view of national strikes, rising costs and cheap imports of road safety barriers.

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See Lex

DIVIDENDS ANNOUNCED

Current payment	Date of payment	Corre. div.	Total for year	Total last year
Amal. Distilled	Mar. 14	0.25	0.75	0.75
Arden & Cobell	Mar. 30	3.45	3.45	3.1
Berwick T. 2nd	Mar. 28	0.88	—	2.99
Ebley	Apr. 10	0.35	—	1.13
Gen. Funds Invest.	Apr. 12	3.2	5.45	4.7
Heiton Hldgs.	Apr. 6	0.9	—	2.8
Hill and Smith	Apr. 2	2.24	3	2.19
Imperial Group	Apr. 3	2.42	5.32	5.65
Marlboro Motors	Apr. 9	1.5	—	4.7
M. L. Hldgs.	Apr. 9	*1.39	2.32	*2.08
Plastic Castors	Apr. 6	1.16	—	3.14
Wm. Ranson	Apr. 17	2.65	4.9	4.15
St. Andrew Trust	Apr. 10	*0.85	1.7	*1.13
Tribunal Invest.	Mar. 31	1.65	—	4.03
Watsham's	Mar. 31	3.3	—	—

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issues. £ Making 176p to date.

ML Hldgs ahead to £0.3m at halftime

TAXABLE profits of ML Holdings, manufacturing engineer, rose by 9.6 per cent from £276,743 to £303,456 in the six months to September 30, 1978. And the Board is confident that in the year of consolidation the group should exceed last year's record profits of £708,391.

Turnover for the period rose from £5.82m to £6.93m.

At the time of the three-for-10 rights issue in November 1978 the directors said the current year would be one of consolidation, and they anticipated paying total net dividends of 6p—a 39 per cent increase.

The interim dividend is raised from 1.5p net to 2p on the increased total net assets.

Mr. Ralph Price, chairman, says in his half-year report that the companies concerned with aviation and defence business continue in a satisfactory manner.

There is an increased level of activity at the company in Plymouth, not only in its signalling systems work but also in the machining and fabrication business.

The "vacuum" process foundry in Northampton is now operating in the new premises and work at the 75-year-old foundry has ceased.

The pre-tax figure for the half-year is struck after depreciation and interest charges of £135,644 (£84,233). Total takes £1,053,968, against £144,022. Interim net profit at £451,529, compared with £132,946.

Stated earnings per 25p share, on the increased capital, are 5.21p, against 5.15p in the period before the rights issue.

© comment

ML Holdings had already forecast a year of consolidation so the interim outcome—pre-tax profits 10 per cent ahead on sales a fifth higher—certainly

reduces group borrowings.

However, the directors are expecting the group to recover in the second half. Helped by an excellent whisky export performance and buoyant conditions in all of the group's Scotch whisky activities they anticipate that second half profits will take the group well above last year's total surplus of £96,861. In 1976-77 the group made a loss of £22,145.

The Board says that the losses due to the recent transport strike have yet to be quantified. While all divisions suffered some setback, Export Bottlers was badly hit and was operating at less than 25 per cent capacity throughout the January dispute, despite a full order book. These losses are irrecoverable, say the directors.

The interim dividend is cut from 0.5p net per 10p share to 0.3p. Last year's total was 0.75p. Turnover for the period under review was slightly ahead at £6.81m, against £6.65m.

The pre-tax figure was struck after an interest of £162,216 (£120,820). After an extraordinary debit of £25,000 last time and no tax charge for both years there is a loss of £5,994, compared with a retained profit of £591,000.

The Board has received an indication from the Treasury that the dividend proposals fall outside the duration of the present legislation. This will continue in its present form. Treasury consent for an increase for the current year to a maximum of 8.1p would be forthcoming.

Attributable profit is £154,000 (£111,000) after minorities.

The company manufactures and supplies specialised products in the optical, telecommunications and industrial safety industries.

McCairns hits peak £744,000

WITH second half profits ahead from £402,000 to £457,000, McCairns Motors ended the September 30, 1978 year at a record £744,000 pre-tax, compared with

Town & City cuts midway deficit to £7.66m

FOR THE half year ended September 30, 1978, Town and City Properties reduced its pre-tax deficit from £10.97m to £7.66m, struck after reduced interest of £1.6m compared with £4.46m. In the previous full year, the company incurred single 0.01p net payment was made.

Since last August's preliminary announcement, the company has sold a further £20m of property with a book value of £16.5m. This brings total sales to £7.66m. The company has losses of £17.52m.

Gross property income for the six months reached £17.6m. Net property income fell from £2.14m to £1.79m, an excess of £0.35m offset by increased income from other sources which rose £0.81m to £28.5m.

Realised capital profits for the period amounted to £3.87m (£1.88m losses) which were transferred to capital reserve (from reserves).

These comprised a £10.07m surplus of sale proceeds over original cost of property, less capital gains tax, less £0.6m of excess of cost of acquisition over book value of net subsidiary assets written off in respect of sales, and £0.6m net capital losses.

The surplus on sale of properties has no regard to valuation surpluses in previous years amounting to £10.5m which were included in capital reserve and have been written off.

Tax relief included was £3.5m (£1.2m) and was limited by reference to the amount of offsettable chargeable capital gains. Significant losses remain available to be carried forward against future revenue profits.

Tax relief was higher at £3.48m against £1.08m, leaving loss down from £9.89m to £4.18m. Again no interim dividend is to be paid—in 1977-78 a

Taking account of the position of the group's present development programme, it has been decided to discontinue making a transfer from capital reserve in respect of net outgoings of development properties.

● comment

Town and City's recovery programme is being hampered by rising interest rates, which have wiped out most of the benefits of last April's £120m refinancing programme.

With each percentage point rise in interest charges costing about £2.5m, yesterday's jump in MLR is a further setback. Although the damages award in Manchester developments will soon start making useful contributions, it seems that the company will now have to step up its disposal programme.

The surplus on sale of properties has no regard to valuation surpluses in previous years amounting to £10.5m which were included in capital reserve and have been written off.

The service industry division has continued its steady growth, and overall Town and City should be able to trim its losses to pre-tax £12.5m and £13.5m (£17.3m) for the year. At 14.5p the company's market value is around £30m.

vitate any predictions. In the last full year, pre-tax profits were £307,000 (£300,000), on turnover of £24.5m (£23.8m).

Pre-Christmas trade in the Elite range of photograph frames and art collection attained an encouraging level, they add, while sales to the leathergoods trade are also showing an improvement.

The net interim dividend is 0.35p (£0.35p). Last year's total payment was 1.13p.

Payment was been waived by some directors and their associates on 4,726,250 (4,131,250) shares. The cost after allowing for these will be £30,506 (£29,816).

Tax is payable at £71,000 (£57,000).

Heiton jumps to £0.6m

TAXABLE profit of Heiton Holdings jumped from £282,000 to £290,000 in the half year to October 31, 1978. Turnover advanced from £8.67m to £11.75m.

The Board says the recent White Paper on national development for 1978-81 prescribes further strong growth in the economy and, despite a probable reduction in housing output, a broadly favourable environment for the company in 1979 is anticipated.

Last year the group turned in total pre-tax profits of £803,000, against £609,000.

The interim dividend is lifted from 0.9p net per 25p share to 1.3p, and stated earnings per share are ahead from 5.5p to 8.75p. Last year's total payment was 2.8p.

Tax for the period is £148,000 (nil).

UK COMPANY NEWS



Mr. Henry Aron, chairman of the Plastics Constructions group, with a fume scrubbing and odour removal unit produced by the company's Midland fabrication division in Birmingham.

Plastic Constructions hit by Israeli associate

INCLUDING a reduced contribution of £18,016, against £54,661, from its Israeli associate, pre-tax profits of Plastic Constructions dropped from a record £507,829 to £452,302 for the year ended September 30, 1978. Sales increased £157m to £98.6m.

When reporting first-half profits, excluding the associate, from £114,446 to £187,857, Mr. H. Aron, the chairman, said that with a record order book the group could look forward to a much improved second six months.

In the event, excluding associate results, second half profits rose £7.837 compared with the same period of the previous year.

Mr. Aron now reports that turnover for the first quarter of the current year is well ahead of the corresponding period last year, and the group is maintaining a healthy order book, in particular for its fabrication division.

Attributable profits for the 1977-78 year fell from £223,012 to £193,015, after tax of £235,261 (£273,436), a £227 minority credit last time, and exchange losses of £8,884 (£2,508).

Translation differences are now taken to reserves and comparative figures have been adjusted accordingly.

Stated earnings per 10p share were 4.58p (adjusted 4.98p) and the dividend total is effectively lifted from 2.075p to the maxi-

Bond Street Fabrics warns on half-year

Half-year results will be significantly below those for the corresponding period last year, made worse by the industrial climate, warn the directors of Bond Street Fabrics in their statement with the accounts.

In the current year, to date, say the directors, the Jersey division has not found trading easy, although the Cumnock division has continued to trade satisfactorily. The Currie division has not improved as quickly as was hoped, even after a substantial re-organisation last October.

A statement of source and application of funds shows that working capital increased by £180,528 (£386,010).

The value of exports amounted to £425,947 (£492,889).

Meeting at Leicester on March

22, 1979.

Arthur Lee & Sons Ltd.

Producers and Stockists of Bright Bars, Cold Rolled Strip, Wire and Wire Rope in Carbon and Stainless Steels.

RESULTS: Year ended 30th September:	1978	1977
Turnover	£3,418,000	£3,498,000
Group Profit before Taxation	1,688,351	2,856,880
Minority Interests	1,149,322	789,539
Earnings per 12 1/2p Share	4.68p	3.61p
Dividend per 12 1/2p Share	1.54p	1.45p

Group turnover for the year at £33,418,000 was almost identical in value with that of the preceding year, the lower sales tonnage implying some narrower margins being responsible for most of the drop in profit before taxation from £2,856,880 to £1,888,351. The profit for the year was, however, achieved after a charge of £74,000 was levied for Additional Depreciation (Current Replacement Basis).

Two new subsidiary companies, Lee Steel Strip Ltd. and Lee Steel Wire Ltd. have taken over, as from 1st January, 1979, the operations formerly carried out by the Strip and Wire Division. These companies will have greater autonomy and accountability than heretofore.

Firth Cleveland Ropes Ltd. was acquired with effect from 28th October, 1978, this doubling the capacity for the manufacture of wire rope within the Group.

Demand for certain products at the beginning of the new financial year was relatively satisfactory, but the effects of price and cost levels, together with labour disputes, on a national basis, cause some concern.

Copies of the Report and Accounts may be obtained from the Secretary, P.O. Box 54, Sheffield S9 1HU.

Hawkins and Tipson, Limited

H&T INTERNATIONAL ROPEMAKERS

The results for the year ended 31st August 1978 £'000 1977 £'000 Turnover 19,084 17,647 Pre-tax profits 1,101 1,225 Earnings per share 14.42p 15.74p Dividends per share (including Tax Credit) 6.65p 6.05p Issued Capital (6,934,489 shares of 25p each) 1,736 1,736

* Our profits are slightly reduced from last year. Several factors have led to cause this interruption in our growth: do not normally like making excuses but there are several firm reasons for this hesitancy. We have had two shocking summers and this has had an ultimate effect on the sales from our three areas which are seasonal.

* ROPE DIVISION The large rope section is highly competitive and our dependence on this division has been reduced by expansion elsewhere. Nevertheless we continue to develop the highly technical offshore field where we have maintained our share of the market.

* MARLOW ROPES Marlow has been affected by the bad early summer but new plant has been installed which will enable any foreseeable demands to be satisfied and is well placed to resume its advance in sales both at home and abroad.

* WIRE DIVISION Because the Wire Division has some consumer companies to help it, and because some of the wire it makes is used in consumer industries, the Division has been able to some extent to withstand the substantial decline in this industry. It has been able to hold its considerable export business although at some small cost to margins owing to currency problems.

* DOMESTIC This Division has had an exciting year. Rainbow, while slightly seasonally, has been thoroughly integrated into Halslham. It has proved a top class acquisition although very difficult to handle in the early stages, but the most important fact has been the purchase of the Lister-leak wood garden seat business from Hawker Siddeley. J. E. HAWKINS, Chairman

Guinness starts well but warns on rising costs

AT the annual meeting of Arthur Guinness Son and Co. yesterday, the Earl of Iveagh, chairman, said that in Great Britain Guinness stout trade for the first three months of the new year had been maintained at about the same level as last year.

However, the continual rise in costs and the need to fund substantial expenditure on the replacement and improvement of essential plant would oblige the group to increase the selling price, the first increase since March last year.

In Ireland sales of all products—stout, ale and lager—were up in the first quarter, while the year had opened well for overseas brewing operations and the demand for group products throughout the world continued to increase.

The chairman pointed out that the Irish National Budget showed that the Government were committed to growth in the economy, which should be reflected in growing beer sales this year despite the increase in

BOARD MEETINGS

The following companies have noticed board meetings on the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official notices are not available as to whether dividends are interim or final, and the sub-divisions shown below are based mainly on last year's timetable.

Interim—R. and W. Hawthorn Leslie.

Finsbury Alcan Aluminum (UK).

First Anglo American and General Trust.

Glasgow Stockholders' Trust. Plastic Construction.

FUTURE DATES

Guilford Projects Feb. 15

James (John) Feb. 14

Puffin (R. and J.) Feb. 21

Allianz Insurance Feb. 22

Anglo American Securities Feb. 22

Broadstone Investments Trust Feb. 22

Macpherson (Davidson) Feb. 22

Mitsubishi Manufacturing Feb. 22

Royal Insurance Feb. 21

Wagon Finance Feb. 15

excise duty amounting to 2p a pint.

Guinness Retail Holdings had started the year well and profits from this subsidiary—as well as those from Guinness Morison International—were expected to

equal in the current year those for the 17 months included in the accounts under review.

In plastics and materials handling the board expected a prosperous year but this would depend on the return to stability of the UK industrial climate.

Although existing holders of Guinness stock were not affected by the new Irish exchange control regulations following Ireland joining the EMS, restrictions had been placed on the purchase of Guinness stock by Irish residents in common with shares of other British registered companies.

The chairman said he would regret if Irish residents could not purchase Guinness stock as freely as they had in the past and representations had therefore been made to the Central Bank of Ireland.

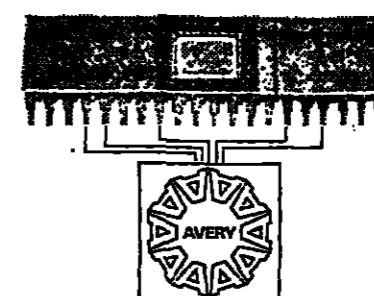
It was too soon to give a profit forecast for the current year as there were too many uncertainties, the chairman added. In 1977-78, the group reported pre-tax profits up from £88.5m to £44.9m, on turnover of £842.7m (£493.8m).

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CALEDONIAN HOLDINGS LIMITED

Offer by LONDON & MIDLAND INDUSTRIALS LIMITED

Copies of the Offer Documents have now been posted to persons who were allocated shares under the Offer for Sale of ordinary shares of Caledonian Holdings Limited.

If you are a Caledonian shareholder and do not receive a copy of the Offer Documents through the post, you should obtain a copy as soon as possible from any of the addresses below or by completing and posting the coupon:

Morgan Grenfell & Co. Limited

New Issue Department
4 Throgmorton Avenue
London EC2P 2NB

Telephone: 01-588 4545 ext. 2294/5

OR

Laing & Crichton
10th Floor, The Stock Exchange
London EC2

Telephone: 01-588 2800 ext. 138

Morgan Grenfell (Scotland) Limited
35 St. Andrew Square
Edinburgh EH2 2AD

Telephone: 031-556 6982

Please send me a copy of the Caledonian Offer Documents

Name _____

Address _____

Tel. No. _____ FTI

RESULTS AND ACCOUNTS IN BRIEF

ROWLAND GAUNT (copper and steel manufacturers)—for six months to December 31, 1978, net assets £2.7m (£2.8m). Board says that the company is very busy and has a reasonably healthy backlog of orders.

EDINBURGHVEST—net asset value per share at December 31, 1978, £0.20 (1976, 30p). Net assets £26,000 to £25,500 for the half year to September 30, 1978.

The directors say sales in the second half are running slightly ahead of last year, but add that they do not know what effect the current round of industrial disputes will have on the year's results.

For the previous full year pre-tax profits reached a record £529,379.

Half-yearly tax taken £134,180 (£120,640) leaving stated earnings per 10p share up from 7.44p to 8.27p. The net interim dividend is lifted to 1.297p (£1.161p)—the 1977-78 final was 1.974p.

CROWTHER & NICHOLSON

In a letter to shareholders, the liquidator of Crowther and Nicholson says he has now realised all the assets of the company, including the remainder of

the group's assets.

W.M. RANSOM improves at six months

From unchanged turnover of £1.22m, taxable profits of William Ransom and Sons, manufacturing chemist, rose £26,000 to £255,000 for the half year to September 30, 1978.

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J. F. NASH to expand by acquisition

In his annual report, Mr. J. F. Nash, the chairman of J. F. Nash Securities tells shareholders that prospects for the current year are encouraging.

The group will not make provisions for their own sake but the chairman hopes there will be at least one major addition to the group this year.

To facilitate possible acquisitions, the directors are recommending an increase in the

number of shares of 100,000.

CROWTHER & NICHOLSON—reserves for the year ended 31st August 1978 £'000 1977 £'000 Turnover 19,084 17,647 Pre-tax profits 1,101 1,225 Earnings per share 14.42p 15.74p Dividends per share (including Tax Credit) 6.65p 6.05p Issued Capital (6,934,489 shares of 25p each) 1,736 1,736

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Companies and Markets CURRENCIES, MONEY and GOLD

Sterling and dollar erratic

Trading in yesterday's foreign exchange market appeared to be fairly orderly until the last half-hour, when sterling reacted strongly to a statement by Mr. Denis Healey, Chancellor of the Exchequer, that UK gold reserves, SDRs and other convertible currencies would be revalued on every March 31. The pound's trade-weighted index fell to 63.4 from 63.5, having stood at 63.6 at noon and 63.7 in the morning.

The dollar lost ground initially, although various central banks were quick to lend a hand and the U.S. unit traded fairly steadily until a statement by Mr. Michael Blumenthal, U.S. Treasury Secretary, which underlined the U.S. authorities' determination to maintain orderly conditions in the foreign exchange market. Against the D-mark it fell to DM 1.8380 and from DM 1.8370 and closing at DM 1.8355, compared with \$2.0290 against the dollar, sterling improved to \$2.0150 but came back to \$2.0100 at around 3 pm. In the next 30 minutes it fell to its low for the day of \$1.9960. On Healey's statement it rose sharply to \$2.0075 and closed at \$2.0040-2.0060, a fall of 90 points from Wednesday's close. Conditions towards the close of trading were extremely confused with corresponding wider spreads.

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Similarly against the Swiss franc it touched Fr 1.8380 early on, rose to a peak of Fr 1.8380 and finished at Fr 1.8370, 1.2000 against SwFr 1.8555 previously.

The Japanese yen was also easier at Y198.25 from Y198.30. On Morgan Guaranty figures at noon in New York, the dollar's trade-weighted average depreciation narrowed to 8.6 per cent from 9.1 per cent. On Bank of England figures, its index improved from 83.4 to 84.0.

NEW YORK — Following the statement by U.S. Treasury Secretary that the U.S. authorities would act to prevent disorderly conditions in the foreign

THE POUND SPOT FORWARD AGAINST £

Feb. 8	Buy's Rate	Sell's Rate	Day's Spread	Close	One month	% p.p.	Three months	% p.p.
U.S. \$	1.9960-2.0000	2.0040-2.0060	—	2.0040-2.0060	2.0040-2.0060	—	2.0040-2.0060	—
Canadian	1.11-1.12	1.12-1.13	—	1.12-1.13	1.12-1.13	—	1.12-1.13	—
Guider	1.32-1.33	1.33-1.34	—	1.33-1.34	1.33-1.34	—	1.33-1.34	—
Belgian F.	5.25-5.26	5.26-5.27	—	5.26-5.27	5.26-5.27	—	5.26-5.27	—
Danish K.	1.12-1.13	1.13-1.14	—	1.13-1.14	1.13-1.14	—	1.13-1.14	—
D mark	1.38-1.39	1.39-1.40	—	1.39-1.40	1.39-1.40	—	1.39-1.40	—
Port. Esc.	1.12-1.13	1.13-1.14	—	1.13-1.14	1.13-1.14	—	1.13-1.14	—
Span. Pes.	1.18-1.19	1.19-1.20	—	1.19-1.20	1.19-1.20	—	1.19-1.20	—
Austrian	1.02-1.03	1.03-1.04	—	1.03-1.04	1.03-1.04	—	1.03-1.04	—
Swiss Fr.	1.11-1.12	1.12-1.13	—	1.12-1.13	1.12-1.13	—	1.12-1.13	—

Belgian franc is convertible francs.

SwFr 1.6625 from SwFr 1.6445 previously. Sterling eased from \$2.0150 on Wednesday to \$2.0085.

FRANKFURT — The dollar was fixed at DM 1.8400 yesterday, compared with Wednesday's close of DM 1.8400, compared with DM 1.8350 and was also firmer against the Swiss franc.

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The dollar was fixed at DM 1.8400 yesterday, compared with Wednesday's close of DM 1.8400, compared with DM 1.8350 and was also firmer against the Swiss franc.

MILAN — The dollar performed in much the same way for the same reasons against the lira yesterday as it did against other major currencies. At the fixing it fell to Ls 1.8325 from Wednesday's close of Ls 1.8347, and there was little evidence of any appreciable intervention by the Bank of Italy. In fact the fixing only accounted for some \$12m.

Against other currencies, the lira showed a weaker tendency and fell to Ls 1.84225 from Ls 1.84111 against the D-mark, while the Swiss franc improved to Ls 1.8400 soon after the fixing in slightly steadier trading.

TOKYO — The dollar continued to lose ground yesterday against the yen in rather hectic trading and closed at Y196.70 compared with Y197.65 on Wednesday. A statement by U.S. Energy Secretary James Schlesinger that the present crisis in Iran may have worse effects than the 1973 oil

sharply lower in early trading. At one point it touched Y194.60 but started to recover soon after demand for import settlements.

Technical manoeuvres by banks during the afternoon pushed it higher still and its best level for the day was Y196.10.

However, confidence in the dollar remained at a generally low level, with the market easily swayed either way on current factors.

CURRENCY RATES

February 7	Special European Drawing Unit	Bank of Morgan Guaranty Index, changes %
Sterling	0.643228	-0.0001
U.S. dollar	1.29182	+0.0006
Austrian schilling	17.4751	+0.0073
Belgian franc	37.5820	+0.0001
Danish krone	8.60443	+0.0001
German Mark	2.77718	+0.0001
French franc	5.70716	+0.0001
Lira	107.35	+0.0001
Norwegian krone	6.54522	+0.0001
Peseta	59.4523	+0.0001
Swedish krona	5.07711	+0.0001
Swiss franc	2.15005	+0.0001

Based on trade weighted changes from Washington agreement December, 1974 (Bank of England Index = 100).

OTHER MARKETS

Feb. 8	£	\$	¥	DM	Other	Note Rates
Argentina Peso	2.153-2.155	1063-1073	—	—	Austria	26.75-27.75
Australia Dollar	1.7585-1.7625	8.5770-8.5795	—	—	Belgium	59-60
Brasil Cruzeiro	45.04-44.44	61.47-61.97	—	—	Denmark	8.6-8.6
Finland Markka	72.50-72.55	56.00-56.50	—	—	Germany	14.47-14.48
Hong Kong Dollar	9.581-9.601	4.7870-4.8010	—	—	Iceland	3.55-3.75
Iran Rial	10.40-10.50	—	—	—	Japan	595-605
Kuwait Dinar/KD	0.54-0.55	1.0753-1.0755	—	—	Malta	10.12-10.22
Malaysia Ringgit	4.375-4.395	2.1840-2.1870	—	—	Netherlands	90-99
New Zealand Dir.	1.8945-1.9005	0.9450-0.9480	—	—	Portugal	140.50-145.50
Saudi Arab. Riyal	5.70-5.75	1.8200-1.8250	—	—	Spain	3.40-3.45
Singapore Dollar	4.32-4.34	1.1820-1.1870	—	—	Sweden	2.00-2.0150
S. African Rand	1.7058-1.7102	0.8508-0.8630	—	—	Switzerland	40.45-45

Rates given for Argentina is free rate.

EXCHANGE CROSS RATES

Feb. 8	Pound	Sterling	U.S. Dollar	Deutsche Mark	Japan's Yen	French Franc	Swiss Franc	Dutch Guild'r	Italian Lira	Canada Dollar	Belgian Franc
Pound Sterling	1.0499	2.005	3.705	397.0	398.0	8.610	3.580	4.000	1671	2.395	68.45
U.S. Dollar	—	1.1184	—	1.000	1.000	1.000	1.000	1.000	1.194	29.15	—
Deutsche mark	0.370	0.541	—	107.2	108.0	9.207	10.000	451.0	6.645	15.78	—
Japanese Yen 1,000	£5.19	0.030	0.532	100.4	101.4	8.563	10.03	420.0	6.031	147.8	—
French Franc 10	1.175	0.804	4.354	466.5	467.5	10.	3.901	4.700	1864	2.814	68.85
Swiss Franc	0.301	0.604	1.116	119.5	119.5	2.563	1.	1.805	503.5	0.721	17.61
Dutch Guilder	0.380	0.501	0.926	99.25	99.25	2.128	0.830	1.	417.8	0.599	14.81
Italian Lira 1,000	0.698	1.000	0.517	227.6	227.6	0.025	1.987	2.394	1000	1.433	34.98
Canadian Dollar	0.418	0.430	1.547	155.8	155.8	1.554	1.557	1.870	897.8	1.	84.41
Belgian Franc 100	1.711	2.154	0.519	878.8	878.8	0.025	0.025	0.025	2859.	4.097	300.

EURO-CURRENCY INTEREST RATES

Feb. 8	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Asian S.	Japanese Yen
Short term	1.50-1.52	101-102	84.80	68.7	par-1	51-52	6x-6s	7-10	2.1-2.4	—
7 days notice	1.52-1.54	101-102	84.80	68.7	par-1	51-52	6x-6s	10-11	10-10.5	2.1-2.15
Month	1.54-1.57	1								

Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

Siemens first-quarter growth slows

BY ADRIAN DICKS IN MUNICH

SIEMENS, the West German electrical group, experienced little overall growth in sales or new orders during the first quarter of this year. The company has evidently been weighed down by the difficulties of its power station and nuclear energy subsidiary, Kraftwerkunion.

Sales for the first quarter ended December were DM 6.2bn (\$3.36bn), showed no change from the previous year. New orders, at DM 7.1bn were also unchanged, although within this total there was a brisk 8 per cent increase in those booked by the rest of the group other than KUW. New export orders on the same basis were down 2 per cent.

Group profits of DM 144m during the first quarter showed practically no change, and remained at 2.3 per cent of sales. Investments were down

slightly on the previous year to DM 317m, but there was an increase of 2,000 in the group's employees world-wide to 324,000.

Announcing these results Herr Bernhard Plettner, the Siemens chairman, declined to make specific predictions about full-year sales or profits, although he stressed that apart from KUW, the group was operating profitably in every area except data processing.

The chairman underlined Siemens' long-term confidence in this area, however, and pointed out that some DM 250m is being invested up to 1981 in the Parchim complex, south-east of Munich, where Siemens has also moved its central research laboratories.

The centre is intended to expand Siemens' range of software services as well as offering time-sharing to computer users and carrying out in-house functions for the group.

The centre is completing the running-in of the first of the Fujitsu 7800 machines whose marketing in Europe was agreed last year with the Japanese manufacturer.

Herr Plettner claimed that Siemens has no big worries about its business with its biggest customer, the West German Bundespost, despite the recent huddle to development work on its electronic telephone switching system.

He said the group would have no difficulty in going over to production of digital switching systems, which it was already making for overseas telephone utilities. Meanwhile, the systems already installed would be comparable with whatever the Bundespost might now commission.

Tokyo seeks cutback in corporate bond plan

BY JAMES FORTH IN SYDNEY

For the future, Herr Plettner once again took the opportunity to stress Siemens' confidence in the applications available for integrated circuits in virtually every kind of electrical appliance. This would mean redesigning and rebuilding appliances from scratch, the Siemens chairman added, a task so enormous that he believed it would provide guaranteed employment for the group well into the next century.

Siemens appears to have no immediate plans for further acquisitions overseas. Herr Heribald Naerger, the finance director, conceded that the group has a high level of liquidity, but insisted that this was a normal part of its needs against pension liabilities and business commitments rather than a windfall ready to be invested at whim.

THE LARGE Finance Group Associated Securities (ASL) was placed in receivership yesterday after the major shareholder, Ansett Transport Industries, withdrew its support. The trustee for debenture holders, Perpetual Trustee Company, appointed Mr. G. H. Warhurst and Mr. A. H. E. Kevin of Hungerford as receivers.

Rumours that ASL had severe liquidity problems had swept the money markets earlier yesterday. In the afternoon, ASL

released

a terse statement which said that the unannounced financial results for the December half-year showed a trading loss of A\$5.5m (US\$2.8m) plus an extraordinary foreign exchange loss of A\$1m on overseas loans.

The statement added that the management's assessments of forecasts of trading for the June half-year suggested that there was at present no likelihood of a turnaround in trading results during this period.

ASL directors added that they had received advice from the Ansett Board that it did not propose investing further preference capital in ASL. This was crucial, because ASL recently announced plans to raise A\$10m through a two-for-five non-renounceable issue of convertible preference. This was needed to increase the company's gearing and improve its ability to borrow. Ansett's withdrawal meant that ASL had little prospect of succeeding with the preference issue. The losses would further reduce ASL's borrowing ability under the trust deed.

ASL has already written off more than A\$20m against its property assets over the last two years.

Ansett bought the Royal Bank of Scotland's 30 per cent equity in ASL for A\$5m late in 1976 and then lifted its stake to about 48 per cent. Since then, it has pumped in another A\$10m in preference capital.

Ansett's entire investment of close to A\$20m in ASL is now in jeopardy.

ASL placed in receivership after Ansett withdraws support**Monopolies probe for stores link**

By Jonathan Carr in Bonn

THE WEST GERMAN Cartel Office faces a hard decision over the surprise co-operation agreement between Horten, the country's fourth largest department store company, and Edeka, the big co-operative food organisation.

Under the accord just announced Horten is making over to Edeka all 58 food departments in its stores throughout the country. In return it will receive rent based on turnover which it plans to plough back into other departments particularly the textile and leisure article sectors.

The deal should enable Edeka to increase its market share of about 17 per cent by giving it a firmers sales base in city centres. To its own turnover of nearly DM 17bn (\$8.35bn) Edeka will be gaining Horten food outlets with sales last year of DM 757m (about 20 per cent of Horten's overall turnover) as well as an additional 4,500-strong labour force.

The Cartel Office must decide within four months whether the accord can go ahead or whether it implies unacceptable concentration of market power. Both Horten and Edeka hope for a positive decision but are prepared to fight the matter to the highest legal instance if necessary.

In favour of the deal, it is noted that Edeka is an association of some 22,000 independent tradesmen co-operating for mutual benefit. The Horten acquisition will enable better use of capacity to be made of Edeka's regional meat and other food depots helping it to claim to strengthen medium-sized businesses above all.

It is certain that other big West German stores will be watching the Cartel Office decision and, if it goes ahead, the Horten-Edeka deal itself with particular interest.

Over the last few years department store sales growth has not kept pace with that of the retail sector as a whole. Increasingly fierce competition has come from specialist shops and from big supermarkets usually sited with easy parking on city outskirts.

While food business has helped pull in customers to the department stores, profit margins are slim. The need for constant fresh food supplies means that a concern with a country-wide network like Horten has been unable to make use of centralised depots and economies of scale.

The new agreement might, it is felt, be a pointer to the future. The specialised food concern gains a new impetus and the department store more funds to invest in non-food sectors.

Swiss bourse volume drops

By John Wicks in Zurich

STOCK MARKET volume fell off in Switzerland last year, in part a result of restrictions on purchases by non-residents of Swiss franc securities. On the Zurich bourse, turnover dropped by 11.4 per cent from the 1977 level of SwFr 11.99bn. At a total of SwFr 9.2bn, it was also below the 1976 figure. The total number of bargains slipped to 241,424, the lowest stand since 1974.

On the Basle Stock Exchange, turnover was down by 7.7 per cent to SwFr 19.8bn. This compared with levels of SwFr 23bn in 1976 and SwFr 21.4bn in 1977.

BASF to plough back DM1.8bn

By Guy Hawtin in Frankfurt

ONE OF West Germany's "big three" chemical concerns BASF yesterday announced that it is to maintain the pace of its capital investment programme despite the sales stagnation that has affected the industry for the past two years. This year the group has earmarked DM 1.8bn (\$922.1m) for investment worldwide, marginally up on the DM 1.75bn spent in 1978.

This means that again BASF's capital investment allocation will be well above the level of depreciation. However, according to Professor Matthias Seefelder, the group's chief executive, there are no plans to increase the concern's capital during the current year.

Last year, said Professor Seefelder, group sales rose by only 1.7 per cent to DM 21.5bn. Growth was even slower at the West German parent company, BASF AG, where they went up only 0.6 per cent to just under

DM 9.7bn. This year it is expecting sales expansion to be somewhat higher, but a spectacular increase seems highly unlikely.

The demand for the West German chemicals industry's products, coupled with high labour and production overheads, led BASF to announce some time ago that it was to concentrate more heavily on investing overseas. This is a course already being followed by its rivals, Bayer and Hoechst.

Even so, the main thrust of the current year's capital investment programme is still directed towards West Germany. Some 71 per cent of 1979's allocation will be going to projects in the Federal Republic.

About half of the cash to be invested in Germany will go to BASF AG, while the remainder will be divided among its subsidiaries. The overall figure to

Conti-Gummi again passes dividend

By our FRANKFURT CORRESPONDENT

SHAREHOLDERS were given no grounds for rejoicing by 1978 preliminary report from Continental Gummi. The picture of the West German motor tyre industry continues to be one of unrelied gloom.

The management has confirmed that Conti-Gummi, the country's largest tyre maker, is in no position to resume its dividend and 1978 will, therefore, be the seventh year in a row without payout.

Furthermore, the industry's situation is so poor that the Conti-Gummi management are unable to give any concrete news on when a resumption of dividend will be possible. Indeed, Herr C. H. Hahn, the group's chief executive, ven-

tured the opinion that in the tyre sector things looked as though they were going to get worse before they got better.

Conti-Gummi, which this week heard the news that its rival Phoenix-Gummi is to pull out of mass tyre manufacture altogether, has diversified its product range widely. It has concentrated on building up its output of technical rubber products, which are not subject to the same cut-throat competition as motor tyres.

Already the technical rubber products account for 48 per cent of the consolidated domestic group's sales. Even so, 57 per cent of turnover is still dependent on motor tyres—a

sector which has increasingly been subjected to competition from imports from low wage-cost countries.

Despite the problems of the tyres sector, group consolidated home sales last year rose 4.7 per cent to DM 1.95 bn (\$1.05 bn). Profits, however, have been very weak—the group in October warned that they were unlikely to reach 1977's net of DM 25.7 bn—and the group still has losses on its hands carried forward from previous years.

The management's policy is to continue to concentrate on developing both production sectors as hard as possible. On the tyres side the company will continue to develop the high performance radial lines.

Corporate bond issues during the first 11 months of fiscal 1978 (April 1978 to February 1979) are expected to total Y1.24 trillion (million million), including Y812bn of electric power company bonds, compared with Y1.12 trillion.

At the pre-tax level, group income more than doubled to \$37.68m against \$17.3m, while parent company net profits moved up from \$31.99m to \$31.03m on the back of a 36 per cent increase in turnover to \$1.71m.

Textile house seeks protection

BY RICHARD HANSON IN TOKYO

THE LARGE spinner of worsted yarn in central Japan, Hayashi Spinning Company, has filed with Nagoya District Court for protection under the corporate rehabilitation law, making it the fifth largest bankrupt case in post-war Japanese corporate history.

The company, which has run operating deficits since 1974 after losing heavily in domestic textile commodity speculation, has liabilities totalling about Y60bn (\$305m), according to Teikoku Koshinsho, a private credit inquiry agency. This

makes it the second largest failure in the textile industry, following Sakamoto Spinning, which revereved Y84bn in debts in 1974, Japan's fourth largest failure.

It is too early to determine whether affiliates of Hayashi, 11 in all, will be undermined in their efforts to improve business.

Hayashi, with 1,400 on its payroll, is listed on the Osaka and Nagoya stock exchanges. Trading was suspended yesterday. It has no foreign shareholders.

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Sharp profits increase at National Iron

THE SINGAPORE-BASED National Iron and Steel Mills achieved a sharp rise in group net profit last year to \$821.67m (US\$1.02m) from \$812.25m, with turnover up by 34 per cent to \$1.793m.

At the pre-tax level, group income more than doubled to \$37.68m against \$17.3m, while parent company net profits moved up from \$31.99m to \$31.03m on the back of a 36 per cent increase in turnover to \$1.71m.

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FINANCIAL TIMES SURVEY

Friday February 9 1979

Sullom Voe

By 1981 the flow of crude oil through the recently commissioned Sullom Voe terminal will be sufficient to meet two thirds of Britain's oil consumption. Meanwhile, the project's 31 partners, with their differing requirements, have had to tread a careful path to maintain the Shetlanders' goodwill.

Success in spite of the odds

By Ray Perman

Scottish Correspondent

DESPITE THE sensational headlines, Sullom Voe frequently has made, relatively few people in Britain have realised that the UK's largest private building project is being undertaken off the map.

The oil terminal is remote even in Shetland terms; it is an hour's drive from Lerwick, the main town, even on the fast new road provided at the oil industry's expense. But when looked at on most maps of the British Isles, its true position can barely be guessed at. Shetland is shown as a box just off the mainland coast of Scotland when its real location is 100 miles north north-east of John O'Groats—as close to Bergen as it is to Aberdeen and with more similarity in climate and geography to Scandinavia than with the rest of Europe.

Yet Sullom Voe is already important to the UK and as its operations expand will become vital to the nation's energy needs, handling by 1981 sufficient crude oil from the offshore fields of the Shetland Basin to meet two-thirds of our oil consumption.

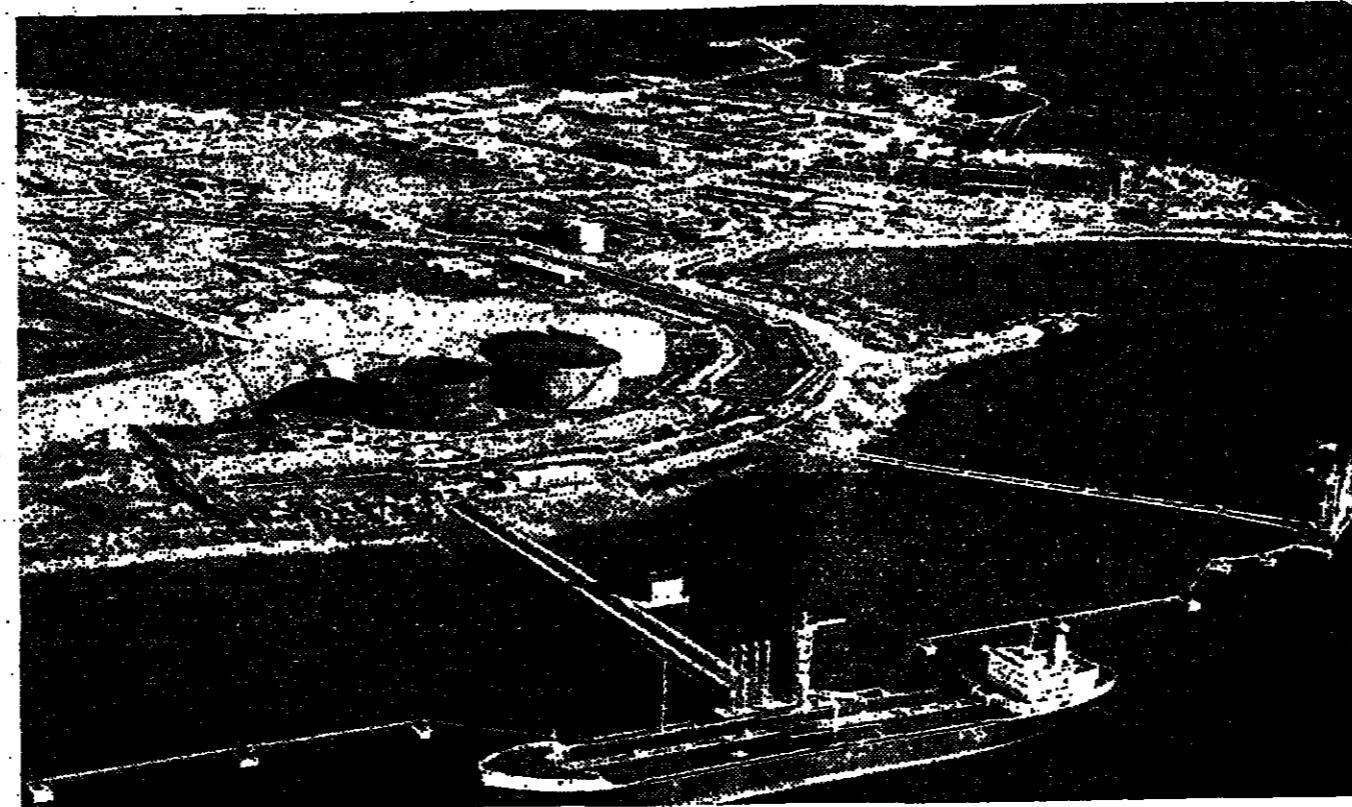
The size of the project has

grown steadily since it was first mooted in 1973, when Shell made a planning application to the then Zetland County Council to build a \$20m tanker terminal to tranship crude from the Brent Field. The council's insistence that oil companies interested in building bases on Shetland should pool their resources and build one shared installation, and the periodic refinements by the oil industry itself of what its requirements were likely to be, have resulted in one of the biggest terminals in Europe occupying a key place in the UK oil system.

As presently planned—and that may change when the 31 oil companies involved in the project meet in May—Sullom Voe will cost £813m and be able to handle 1.4m barrels of oil a day. It is already receiving crude through the two pipelines laid into the terminal from oil fields to the east. The Ninian pipeline system brings in oil from the Ninian and Heather Fields. The Brent pipeline system eventually will bring to the terminal oil from Brent itself, and also from the Hutton, Cormorant, Dunlin, Thistle and Merchison Fields. With Magnus and North West Hutton still to be developed, the list could ultimately be longer.

To deal with this vast quantity of raw fuel, Sullom Voe will have 15 storage tanks (four are already complete, with two more well advanced), equipment to remove water from the crude oil and to take off any vapour which could make it dangerous to load into tankers, plant to liquefy, store and load associated petroleum gases and its own power station—large enough to supply the needs of many reasonable-size towns.

The oil, and eventually liquid petroleum gas (LPG) will be



The terminal's first tanker at a berth during harbour trials

loaded into tankers at four jetties, which are owned and run by the Shetland Islands Council, successor since 1975 to the Zetland Council. About 500 tankers are expected to visit the terminal this year. Rising to 850 in 1980. In a project of these dimensions it is hardly surprising that the headaches have been king-sized as well. Everyone hopes that a few years of successful operation will dim the frustrations and setbacks,

but so far they show no sign of diminishing.

After numerous delays, the first phase of the terminal neared completion last spring just as the Ninian Field was due to come on stream. But hopes of an early start foundered offshore, when hold-ups on the Ninian southern platform put the first oil back by six months. Then in November as the second pipeline, linking the terminal with the Brent system,

was given its final pressure testing, the piping ruptured. And, more recently, just three weeks before the official opening ceremony by Mr. Robert Bruce, Lord Lieutenant of Shetland, a tanker was damaged as it docked at a jetty. Signs of the 1,160 tonnes of heavy fuel oil that polluted miles of coastline and killed hundreds of birds and animals were still around at the opening ceremony.

Yet the terminal is now operating. First oil from the Dunlin field arrived through the repaired Brent line on November 25, and from Heather through the Ninian line on December 3. Notwithstanding all the disasters and the things which could have been done better, this must count as a huge achievement and one that has been made in the face of considerable odds.

The sheer remoteness of the terminal site has meant that

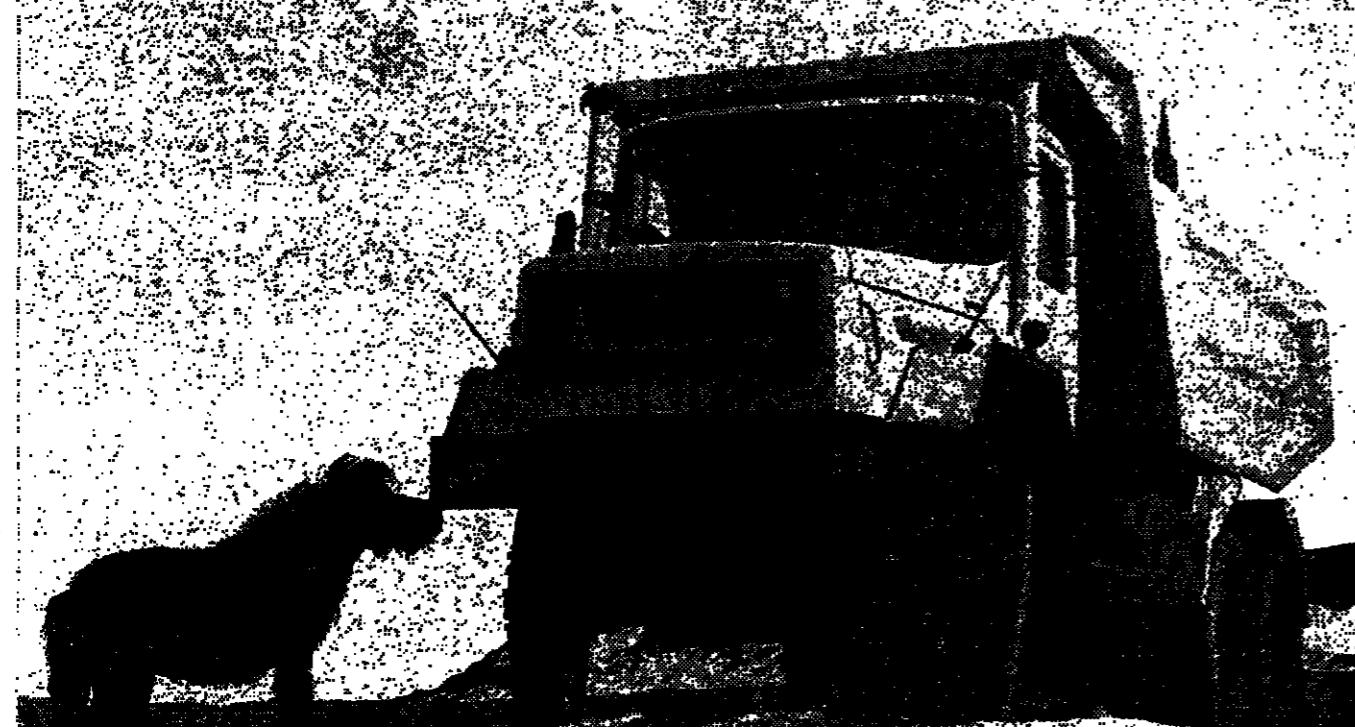
every item of building material has had to be shipped in, mostly by sea. Contractors, led by Foster Wheeler and Constructors John Brown, but including at some stage practically all the leading names in British civil engineering, also have had to contend with the Shetland weather. Bitter cold winters with short days meant sometimes that special installations had to be built over work in progress to protect it from the elements. Rough conditions at sea played havoc with delivery schedules and the rain, which can be torrential, turned the site into a sea of mud.

But a second requirement, perhaps as important, has been to maintain the goodwill of the Shetlanders themselves. Many of them, understandably, view the terminal project with suspicion, in spite of the considerable resources devoted by BP and other companies to the attempt to make the local people look a little more kindly on the intruders.

Apart from the physical disturbance caused by such a huge construction project and the addition of 5,000 building workers to the island's 20,000 population, Sullom Voe has also put strains on some of the traditional institutions of Shetland. The council has alternatively faced criticism for not taking a more active part in controlling the development, and for being too involved. Outsiders, it has been said, are taking too much of the profit, but on the other hand the council has taken too much on to its own plate.

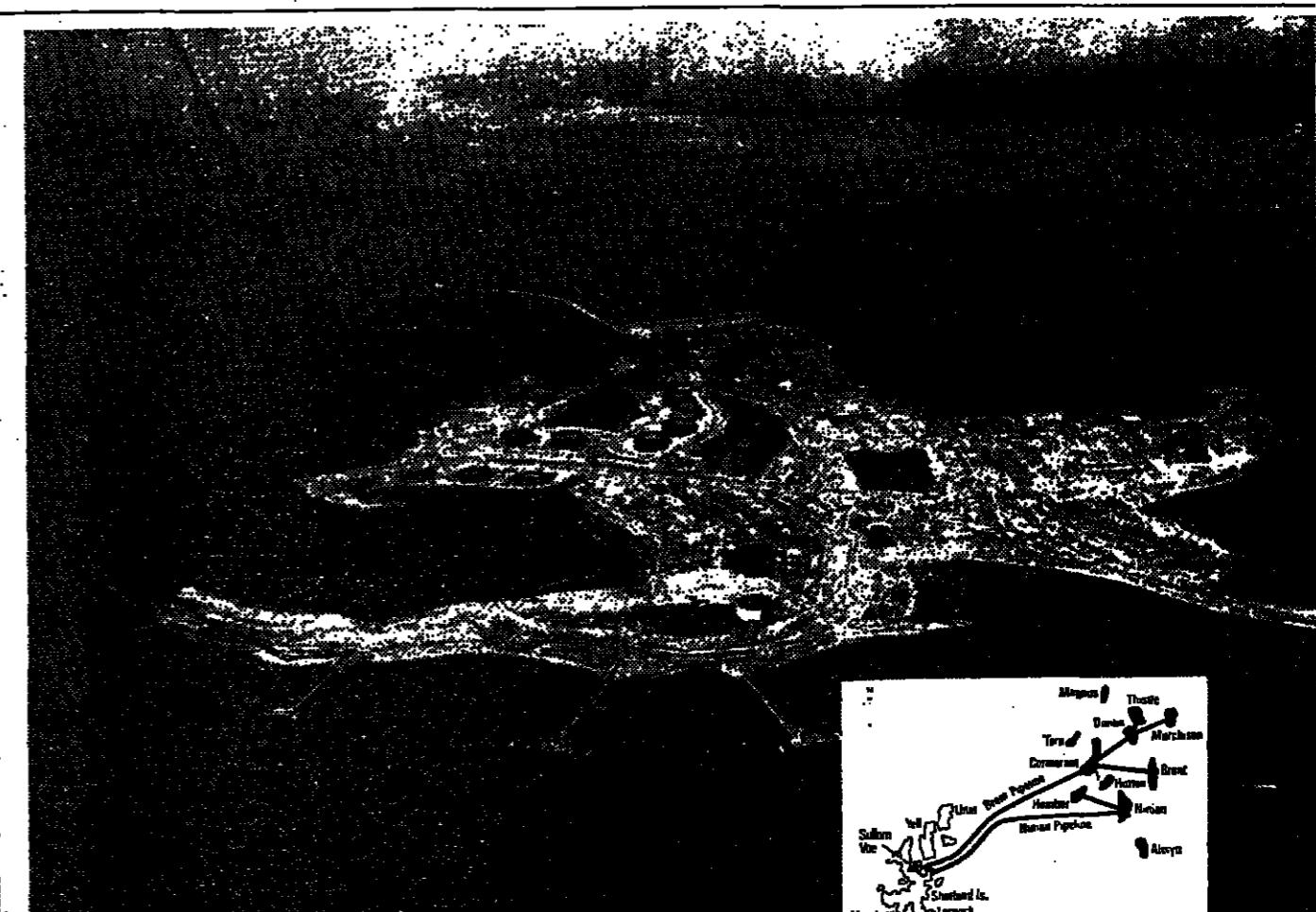
This sort of criticism was brought to a head by the unfortunate oil spill from one of the first tankers to dock at the terminal—an incident which has brought back to Shetlanders' memories the promises of both the council and the oil industry that they were ready and able to deal with such emergencies and which had shaken the faith of the Islanders in both bodies. That faith needs to be restored if the terminal is to find a comfortable place in Shetland life and it will take more than generous cash compensation to do it.

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But the design, location and construction of this massive oil base called for even more impressive teamwork. The Oil Industry and the Shetland Island Council together formed the Sullom Voe Association, working closely with the local community at each stage so as to minimise disturbance to the natural resources that Shetland has already.

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Issued by the Oil Industry in Shetland.

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SHETLAND'S RELATIONSHIP
to the oil industry is now legendary. In little more than eight years the David and Goliath story of how one of the smallest and most remote communities in the British Isles took on and tamed the concerted might of multi-national industry has become firmly established that it is probably too late to shake it.

The truth, of course, is less dramatic, but the myth does not seem to have done either side much harm. The oil majors appear in a slightly more humane role than previously, having supposedly bowed to local pressures rather than riding roughshod over them in what is assumed to be their usual manner; and Shetland's new stature as giant-killer has already paid dividends in other fields such as winning political concessions in advance of the devolution referendum at the beginning of next month.

But with the Sullom Voe oil terminal now operational, it is as well to take stock of just what that relationship has meant so far.

For example, the huffing and puffing at various stages in the terminal's construction about the damage being done to the national economy by the Shetland Islands Council's delaying agreement on the method of oil storage, or holding back the grant of an operating licence, or, for a thousand-and-one other reasons disrupting work on the terminal, can now be seen for what it was: merely a tactic in the negotiations. In fact, despite all these bureaucratic hindrances and countless hitches for technical reasons and because of the inhospitable Shetland weather, Sullom Voe has been opened in a fairly respectable time and the start of its operations synchronised remarkably accurately with the completion of work offshore.

Second, it is worth getting into perspective the amounts of

money paid or promised by the oil companies to the islanders. The council estimates that it will receive an amount in excess of £50m by the end of the century to cover disturbance compensation and revenue from the terminal. Independent assessments put the likely total at £100m-plus, but it would hardly matter if this figure was wildly understated. Set beside the £300m cost of the terminal so far and the literally uncountable turnover it will produce in the next 20 years, it is an insignificant amount.

Shetland's interest in the oil industry began in 1971 when the pace of exploration in the northern North Sea made it apparent that the islands, as the nearest British landfall, would be involved at least in providing a location for a supply base, if not for a big onshore installation.

Shaped

The attitude of the islanders was shaped by several factors, including the fact that the traditional island industries – especially fishing and knitting – were going through a boom period. They had been disrupted before by incoming herring industries in both world wars and there was no great desire to see the same thing happen again. On the other hand, there was an understanding that oil development was desirable in the national interest, that it was probably inevitable and that if the community itself did not act to shape development to its own designs, speculators would try to do it instead.

The unprecedented powers granted to the council in the Zetland County Council Act 1974 enabled it to disinherit the speculators and to insist that any development should be in specific areas and shared between oil companies. Without it, as one oil company executive

put it: "There was a risk of development breaking out in Shetland like measles."

The Act enabled the council to purchase land compulsorily for oil development within a designated area, but there were safeguards. Each transaction had to be given Parliamentary approval, as opposed to being sanctioned by the Secretary of State for Scotland as was usual north of the border. It also permitted the council to control development to limit its impact on the environment, to become the harbour authority for the new tanker port that would be built alongside the oil terminal, and to benefit substantially from the development by entering into partnerships with private companies and by opening a reserve fund to receive oil revenues.

These last two powers have proved some of the most useful to the council. It has used its partnership powers, for example, to extend its control over the development and management of Sullom Voe through the formation of the Sullom Voe Association. This non-profitmaking body controls the construction and management of the terminal. The council owns half the shares and the oil industry the rest, with every company associated with the terminal required to become a shareholder.

Joint ventures of a more conventional kind have been formed with, for example, Grandmet to build and run one of the two construction camps for workers on the terminal; with Clyde Shipping and Cory Ship Towage to operate the tugs which manoeuvre tankers in Sullom Voe itself; with local businessmen to operate a quarry and with Airwork Services to run a new airport on the island of Unst. These projects, it has been estimated, could net the council £12m by the year 2000.

But the big cash benefits come through the reserve fund. So

far it has about £10m, mostly from disturbance payments and the money has been invested by Rothschilds, the council's merchant bankers, to provide interest of about 5% last year,

which was spent on local social and industrial projects. Disturbance payments could total £44m (at current prices) by the end of the century.

In addition, now that the terminal is working, the council will receive payments covered by the Ports and Harbours Agreement, signed with the oil companies last year.

Under its terms the council is reimbursed for the cost of building the terminal jetties (which it owns and runs) and will get a sort of user tax, the most startling aspect of which is a levy of 1p per tonne on

Pipetrack construction at Calback Ness

crude oil passing through the terminal. The level is doubly indexed, to retail prices and to the world price of crude. Estimates of the value of this agreement over the next 20 years start at about £40m.

And, to complete the financial picture, there is still the question of rates to come. The regional rating assessor has yet to give a rateable value for the

Ray Perman

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Sullom Voe oil terminal power station comprising 5 JBEKT 24MW gas turbines
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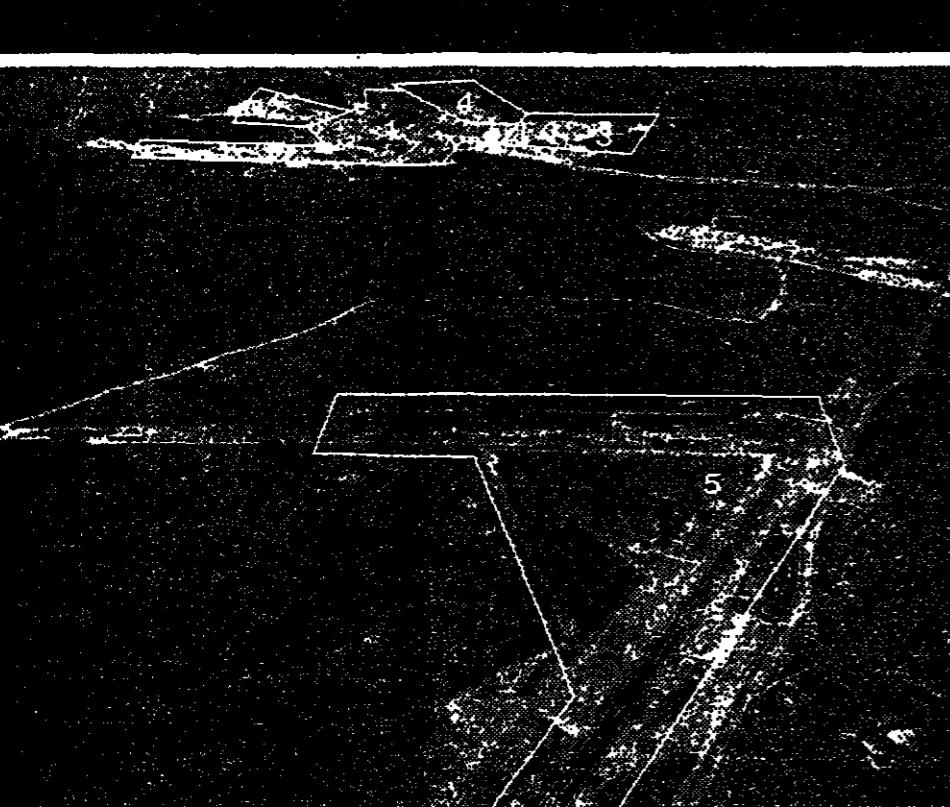
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Disquiet

He told the Council's Ports and Harbours Committee of the problems of recruiting port staff and that even office cleaners were leaving to take better paid jobs with the oil companies. This was only the tip of an iceberg which eventually surfaced in the autumn when Capt. Biro submitted a report on harbour operations. He was immediately asked to withdraw the report because its contents were seen by officials and some councillors as undermining the Council's running of the port.

Capt. Biro expressed disquiet over salary scales in his department, which are tied to local authority pay levels. This, he said, prevented him from recruiting staff of the right

calibre. Under such conditions he could not afford to buy the expertise of experienced pilots or offer attractive fringe benefits.

While Capt. Biro had the support of colleagues in his department, the Council's chief executive, Mr. Ernest Urquhart, and some councillors, believed that Capt. Biro had overstepped his authority and was almost advocating that the running of the port should be better handled by an outside body.

Capt. Biro resigned, and although a group of councillors signed a motion asking him to reconsider, the councillors were evenly split and on the casting vote of the convenor, Mr. A. I. Tulloch, it was decided the resignation should be accepted.

Minimum

The Ports and Harbours department is still short of pilots and the acting director of the department, Capt. Bert Flett, has said that he needs 24 pilots on his staff but at the moment there are only 15—the minimum his department can tolerate.

In the confrontation over the temporary operating licence for the terminal in the absence of a formal land lease, it was the oil companies which had to give way to the authority of the Council.

Councillors were banned by the Council from entering the port until the industry had signed the licence, but the oil companies were unhappy over the main clause under which the oil industry indemnifies the council against all risks such as pollution caused by running the terminal. This included pollution risks associated with the two pipeline systems as well as the terminal itself: after a period of brinkmanship the oil companies agreed to the licence.

With all last-minute hitches out of the way tankers arrived at the port and left with the first cargoes of crude oil. On December 30 last the largest tanker to enter the port, the Esso Bernicia, 190,000 dwt, was completing her berthing operation when one of three tugs assisting her broke down and the tanker crashed into the jetty. She was holed in three places and heavy fuel oil from her ruptured bunkers poured into the water.

The oil was rapidly contained within the terminal area by booms and the terminal closed to tankers until the Esso Bernicia left to undergo repairs in Rotterdam. Tributes were paid to the way the oil had been contained and the terminal had reopened when the news broke that the containing equipment had failed and that oil had escaped to pollute numerous beaches. Within weeks of the terminal becoming operational, Shetland was facing its first oil-spill disaster.

Many Shetlanders were soon

recalling the words of the council's former pollution control officer, Capt. Chris Hunter, who had described Sullom Voe as an "ecological disaster." He predicted that once the terminal became operational there would be, within Sullom Voe itself, an average of one small oil spill every week, a large spill of over 100 tonnes of crude oil every year, and a major spill of over 2,000 tonnes once a decade. These spills, said Capt. Hunter, would be additional to any major disaster on the open seas off the west coast. In the event of such a disaster, Shetland would be unable to cope.

Professor George Dunnet, chairman of the independent Shetland Oil Terminal Advisory Group, dismissed Capt. Hunter's views as "emotive scaremongering." While the oil companies claimed that their anti-pollution equipment was designed more for coping with crude oil, a four-man committee of inquiry was set up by the council.

The team of councillors will investigate the accident, the anti-pollution methods used and why these failed and make recommendations to the Council on what improvements can be made to the anti-pollution plan.

It is likely that the Department of Trade and Industry will hold an official inquiry but despite all the reassurances given by both the Council and the oil industry Shetlanders are now openly critical of the way the first oil spill was dealt with at Europe's largest and modern oil port.

Request

A request for special pumps to clean up the heavy fuel oil was made but it took several days for these to arrive from Aberdeen and several booms put out to contain the spills were found to be ineffective. Men with buckets and spades were given the task of shovelling up the black treacle and it was this sight which appalled many islanders. The state of preparedness for even a small spill was minimal.

The cost of clearing up the oil will be borne by the oil industry. If the Esso Bernicia's owners were not covered by international pollution agreements then the ports and harbours agreement between the Council and the oil industry covers the Council against all costs resulting from pollution.

While oil is giving Shetland great riches, with the Council already holding some £9m in its trust, it has the potential with a major spill to deal the local economy a mortal blow and leave the Shetland environment bemarred for all time. The port and what it entails could well become an abattoir round the neck of the Islands Council.

Leslie Able

SULLOM VOE III

More exploration in stormy seas

THE PRESENT hectic construction programme at Sullom Voe is aimed at completing by late 1981 a crude oil terminal that will be capable of receiving and processing 1.4m barrels of oil a day from the fields to the east of the Shetland Islands. But that might prove to be only the first phase of this fibre development.

The terminal has been designed so that it can be extended to handle an ultimate capacity of 3m barrels a day. Such a big expansion would require the building of a third pipeline, possibly from new discoveries to the west of the islands. Exploration drilling has been going on in the West of Shetland basin since 1972, but the results so far have been equivocal. Before any commercial developments and a third pipeline can be seriously considered, substantial extra reserves of oil or gas would have to be located.

The main excitement so far has centred around block 206/3 and exploration work carried out there by British Petroleum. The first well BP drilled on this block in 1977 raised hopes of a major find. It flowed oil at 3,920 barrels a day during two tests.

The productivity was hardly startling—far lower than that of many of the finds in the

North Sea—and the oil that was discovered (of 25 degree API quality) was much heavier than the crude yielded by the fields to the east of the Shetland Islands. BP said at the time that the commercial significance of the find could be determined only by further exploration.

By the summer of last year, however, extravagant hopes and rumours had begun to surface as the second well was drilled.

At one point in July BP shares moved up 70p in just a few days, adding £250m to the group's market value, on the strength of suggestions that BP and its partners, Imperial Chemical Industries and Chevron, had made a major new oil find.

The euphoria was finally deflated, however, when BP announced that the well had failed to find oil in commercial quantities. The well, 206/8-2, confirmed the existence of a broad deposit of hydrocarbons in the area, but it raised doubts about whether oil and gas would ever be discovered in commercial quantities. Some gas was tested from a small accumulation at the top of the reservoir and non-commercial quantities of oil were produced from four deeper test intervals.

The oil was rather heavy, of 22 to 25 degrees API quality. The appraisal programme has been slow process as companies concentrated on

more attractive prospects available in the North Sea.

A total of 64 blocks were licensed in the third and fourth rounds and more exploration acreage has been allocated since under exclusive licences to the British National Oil Corpora-

tion. The best prospects appear to have been found in the Paleocene, Devonian and Carboniferous rocks, and certainly these are the Devonian that has given most encouragement to date. But the reservoirs that have been found so far to the west of the Shetlands have very poor productivity.

The rock is not very porous and permeable, which means that in tests so far the exploration teams have had trouble in getting the oil to flow. There is still hope for areas which are very fractured, which have the effect of breaking up the denser rock formations; but apart from BP's discovery well on 206/8, there are hardly any wells that have yet shown an acceptable rate of productivity.

Exploration in this area is also complicated, because the

seismic charts are subject to greater distortions in mapping the older reservoir rocks.

The common belief in the oil industry is that there will have to be considerably more encouragement from more productive wells before there is a prospect of commercial development. There could be some evidence to suggest that the EP and Elf wells were sunk on the same oil-bearing structure. Eso plugged and abandoned a well in October 1977 on 206/12 after testing a non-commercial flow of 630 barrels a day, and Mobil has drilled two wells on 206/9 closer to the Shetlands, but has yet to release any detailed results.

Oil has been found in Devonian rock strata in the North Sea and some of the finds, such as BP's Buchan Field, are being developed commercially.

But to the west of the Shetlands the oil is heavier, the wells tend to be less productive where oil has been found, and the rock strata appear to fluctuate wildly and irregularly. This last point threatens to be a greater problem than the lack of depth in some of the oil-bearing zones.

Generally, the oil that has been found has been discovered at depths between 6,000 and 8,000 feet below sea-level. This is rather shallower than the east of Shetland fields which are often 8,000 to 12,000 feet down.

The shallower the finds the more it reduces the possibility when a field is developed, of drilling deviated wells which can spread out from a central platform and drain a much wider area. The west of Shetland finds to date should not present too many problems in this respect—the Forties Field after all was discovered at depths between 6,000 and 8,000 feet, but the wells had far more spectacular productivity.

In total more than 25 wells have been drilled to the west of the Shetlands, but the success rate has fallen far below that established for the North Sea. The real interest was aroused only following work carried out in 1977 by BP, Eso and Elf.

A well drilled by Elf in the neighbouring block to BP's 206/7, produced oil at an aggregate flow of 1,700 barrels a day and gas at 3.9m cubic feet a day. Elf said the commercial significance of the find could be assessed only after further exploration. There is some evidence to suggest that the EP and Elf wells were sunk on the same oil-bearing structure.

Eso plugged and abandoned a well in October 1977 on 206/12 after testing a non-commercial flow of 630 barrels a day, and Mobil has drilled two wells on 206/9 closer to the Shetlands, but has yet to release any detailed results.

As exploration is pushed to the west the oil companies are encountering even worse weather conditions and deeper water than in the northern North Sea. The water depths range considerably from under 300 feet to the north-west of the Orkney Islands to more than 1,500 feet in some of the most westerly blocks licensed.

Some of the sixth round blocks are in water depths of more than 1,000 feet, but these are now well within the capability of the oil industry's drilling technology.

It could be an entirely different situation, however, if oil is found there in commercial quantities. The deepest water depths in which a field has been developed in the North Sea hardly go beyond 600 feet and oil found at depths of 1,000 feet or more would certainly have to be present in substantial quantities to make it a commercial proposition and would call for new technology to develop it.

Lord Kearton, chairman of the British National Oil Corporation, said recently that there were several billion barrels of oil to be found to the west of the Shetlands. However, recovery of the oil posed great problems and the industry was not yet sure how it could be done.

Kevin Done
Energy Correspondent

Gas processing plant delayed

DESPITE all the construction difficulties and delays, work at Sullom Voe was sufficiently advanced by late last year for it to be ready in time to accept the first crude oil companies could produce by pipeline from the fields to the east of the Shetland Islands.

It was not so much problems at Sullom Voe that held up the first oil production to the new terminal as mounting delays offshore.

But as more fields come on stream and production offshore builds up, Sullom Voe will increasingly become a major bottleneck because of its inability to take un stabilised crude oil.

When the terminal is operating fully, one of its most important functions will be to take out the various gas fractions mixed in the crude in order to make the oil safe to load into tankers for shipment. The gases will then be broken down into the different fractions, some for use as fuel in the terminal's power station and the remainder to be liquefied and stored before being shipped out from Sullom Voe aboard special gas carriers.

The gas processing units are a vital part of the terminal's operations. Without this facility, the crude oil has to be stabilised offshore at the production platforms. Some of the gas produced in association with the crude oil is used for power generation on the platforms, but for the moment most of it must either be re-injected into the reservoir or else flared or waste fully into the atmosphere.

The reason why the gas processing facilities have fallen so behind schedule can be traced back to the wrangling and disagreements that went on between the oil companies and Shetland Islands Council in 1975 and 1976. The council was determined to try to limit the impact the oil terminal was bound to have on the surrounding environment at Sullom Voe and decided to press for the crude oil to be stored underground in man-made caverns instead of in tanks above ground.

Alternatives

At the same time, the Council indicated that the gas processing units should be built as one integrated plant to be used by all the oil companies at Sullom Voe, rather than built as two separate plants to serve the Brent and Ninian pipeline systems independently, as the companies wished.

By the time the arguments were resolved a compromise had been worked out under which the oil industry was allowed above ground tank storage—a much cheaper alternative than underground caverns—in return for going back to designing a single gas processing system. As a result of making such radical design changes more than a year's construction time was lost.

As now planned, the terminal will have a capacity for handling 1.4m tonnes of crude oil by the end of 1981. This scheme alone is destined to cost more than £1bn—a far cry from Shell's original planning application for a £20m tank terminal to handle crude from the Brent Field.

Already, however, there is talk of expanding the terminal to a capacity of 2m barrels a day, which would be the upper limit of the capacity of the two existing pipeline systems. Any further expansion will necessitate additional extensions of the gas-processing units.

comes ashore it is a mixture of hydrocarbon liquids, dissolved gases and some water, so the first process operation involves the separation of the water, which is disposed of through an effluent treatment system.

As presently planned, there are to be five stabilisation units—three for the Brent pipeline system and two for Ninian—which will each be capable of handling 330,000 barrels a day.

The gases are separated out from the oil by a process of heating and depressurising. They are then compressed, dried and broken down into their individual fractions to yield a methane/ethane mixture, which will be used to fuel the Sullom Voe power station, propane and butane and some heavier hydrocarbon compounds.

Two refrigeration and fractionation units are now under construction, each capable of handling gas equivalent to 700,000 barrels a day of Brent crude or 500,000 barrels a day of Ninian crude.

Capacity

Two units for refrigerating the liquid petroleum gases, propane and butane, are being built as a common facility for the two pipeline systems. When fully operational they will have a capacity for handling 5,000 tons a day of liquid petroleum gases, but this could prove insufficient and a third unit is under discussion.

The refrigeration system is rather like that used in many domestic refrigerators. It is based on the fact that when propane is expanded after compression and condensation it is turned from liquid into a cold gas which can be used in an exchanger as a refrigerant.

A total of five insulated storage tanks will be provided, three for propane and two for butane, each with a storage capacity of about 20,000 tonnes of liquified gas.

Propane is stored at a temperature of minus 45 degrees Centigrade and butane at minus 9 degrees Centigrade, which has made it necessary for the bases of the tanks to be electrically heated to one degree Centigrade in order to stop the freezing temperatures of the gas from undermining the foundations.

Without this measure the coldness from within the tanks would freeze the moisture in the earth and the resulting expansion could break up the foundations.

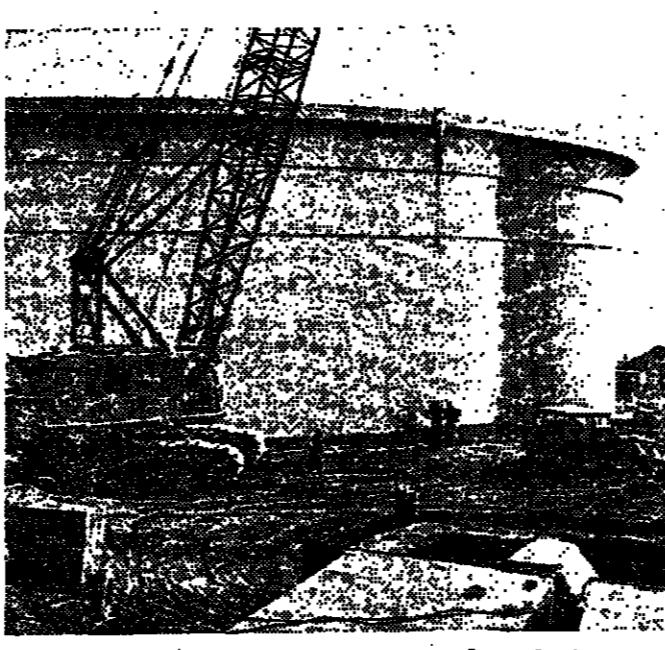
Originally the gases were to have been shipped out from the terminal across the Number 1 jetty, which has been built to handle both propane and butane and crude oil. A fifth jetty is now being planned, however, for the terminal and this would be dedicated solely to the loading of the liquefied petroleum gases.

The estimated cost of the terminal is £250m but the extra facilities now planned, such as the fifth gas-handling jetty and four additional crude oil storage tanks will push the cost up beyond £1bn. The gases will be shipped from Sullom Voe to many destinations in Europe and North America for a wide range of industrial and domestic uses. The marketing will be arranged by a company formed in 1977 by the British National Oil Corporation and British Petroleum. BNOC had 60 per cent interest in the venture and BP 40 per cent.

The terminal is now about 55 per cent complete and although stabilised crude is being handled through the terminal the site is still dominated by the continuing construction work.

Already, however, there is talk of expanding the terminal to a capacity of 2m barrels a day, which would be the upper limit of the capacity of the two existing pipeline systems. Any further expansion will necessitate additional extensions of the gas-processing units.

Constructors John Brown is



Painting in progress on a crude tank at Sullom Voe terminal



Welcome aboard the Foster Wheeler package tour

Fasten your seat belts, we're launching into some impressive facts about Foster Wheeler.

About Foster Wheeler's involvement in the Sullom Voe North Sea Oil Terminal project in the Shetland Islands. As Site Services Contractor, it starts for the 4,500 personnel engaged on the project at the check-in point at Glasgow Airport at the special Foster Wheeler desk. Then, we fly them there.

Arrange accommodation for them in one of the two construction villages with all mod cons. Provide cooked meals in the Satellite site canteens and services necessary for day-to-day living. In addition, we provide back-up services for construction villages: medical facilities, vehicle maintenance, safety services including fire fighting, water distribution and sewerage—and even transportation for leave and holidays.

That's only half the 'package'!

Foster Wheeler is also responsible for the design, procurement and construction of the Terminal offsites facilities. So on the Terminal itself, we're building a power station to serve the entire complex; engineering and constructing the piping and hook-up of the tanks and storage facilities.

Still that's not all.

On the mainland, at Bathgate, we provide a buffer storage area for materials prior to despatch to the Island. And a second at Bromborough on the Mersey, where piping and steelwork are prefabricated and shipped, 600 tons per trip, to Sullom Voe on a chartered vessel.

The total Foster Wheeler package is the biggest project we've ever carried out. And, almost certainly, the biggest-ever construction site in Europe.

Timetable

1974	The project began; site cleared of millions of tons of peat and unusable material.
1974–present time	FW Home Office involvement: over 2 million manhours. FW supervision in field: over 3,000 man months. By the time the first oil came ashore, all the FW facilities were ready—including 50 megawatts of power and the distribution network.
1981	Estimated completion date when 1.4-million barrels of oil a day will be reaching the terminal.

Total estimated cost of the North Sea project: \$1.4 billion (Foster Wheeler responsible for approx. \$600 million).



Foster Wheeler Limited
Reading, England

LONDON STOCK EXCHANGE

Markets register widespread weakness with MLR rise

Long tap re-activation fails to check sharp fall in Gilts

Account Dealing Dates
Optn
First Declara- Last Account Dealings Day
Dealsings Day
Jan. 29 Feb. 8 Feb. 9 Feb. 20
Feb. 12 Feb. 22 Feb. 23 Mar. 6
Feb. 25 Mar. 3 Mar. 9 Mar. 20
** New time " dealings may take place from 9.30 am two business days earlier.

The stock market reaction to yesterday's rise of 14 per cent to 14 per cent in Minimum Lending Rate was one of widespread weakness. Gilt-edged securities were especially affected and sustained further falls which ranged to two points in a short tap stock, but the bulk of yesterday's losses in equities occurred ahead of the 12.30 pm MLR announcement.

The much troubled Gilt-edged sector was easier again from the start and remained lower all morning despite a good off-take. After-the-open tap-covering contributed to a fresh decline, but with the opinion predominating that the increase in MLR was not enough, the market slid further.

Re-activation of the long tap Treasury 12 per cent 2003/05 by the Government broker at 88, some seven points below the last selling level, and his later withdrawal at that price failed to stabilise the market and closing falls extended to 14 down at 88.

At the shorter end, losses were just as severe with the short tap Treasury 12 per cent 1983 A sustaining a particularly sharp reaction of two points to 93; there is every likelihood of the stock being activated for the first time this morning. Elsewhere in the sector, falls ranged to 14 and the FT Government Securities index closed 0.48 down at a two-year low of 64.64.

A wave of selling hit the industrial sections between 11 am and noon as nervousness heightened ahead of the decision on MLR; the FT 30-share index reflected this with a noon fall of 7.0, after being only 2.8 off an hour earlier.

Subsequently, equities looked to the Funds with some apprehension, but later staged a rallying movement in the absence of any fresh selling pressure.

The rally continued into late office dealings and reduced losses among constituents of the Index to about 4p apart from Beecham, which fell 10 to 52p. Mirroring the late recovery, the index after having been 8.1 lower at 2 pm, closed a net 6.3 down at a ten month low of 448.8; this makes a loss of 19.6 in the last five business days and takes the index 86.6 off last September's 1978/79 peak of 533.5.

A busy day in the investment

currency market saw the premium continue its decline. Yesterday, dollars were around from Wall Street and Hong Kong arbitrage sources and, with sterling's performance again a major influence, the premium drifted from an opening level of 91 per cent to 86 before closing a net 3½ lower at 87 per cent; this took its fall on the week so far to 81. Yesterday's SE conversion factor was 0.6857 (0.6766).

Another busy day in the Traded Option market saw 373 deals done compared with the previous day's 362. Interim profits left William Ranson a small amount off at 30p, after recording 144 contracts.

Caledonian Holdings attracted further attention and progressed to close 5 off at 346p. Fisons fell away to 230p before rallying to 234p, also down 5, while the marginally increased *H. Interim* profits left William Ranson a small amount off at 30p, after recording 144 contracts.

Banks dip and rally

Displaying early falls to 6, the major clearing banks picked up on the mid-day announcement of a 14 per cent hike in Minimum Lending Rate to close with only modest losses ahead of the expected increases in their base lending rates. A combination of domestic and investment currency influences prompted dullness in overseas issues notably Standard Chartered, which relinquished 20 to 430p, after 428p, while Hong Kong and Shanghai gave up 11 to 274p. Dearer money fears continued to unsettle First Purchases although adverse comment on the first-half figures highlighting the adverse effect on the group's profitability additionally aggravated UDT, 2 down at 41p, after 38p. Compagnie Bancaire shed 41 points to 273 and George Sturia softened a penny to 12p.

Against the dull trend in Insurances, Christopher Moran at 39p, retrieved 2 of the recent sharp fall.

The presence of a few "cheap" buyers restricted Brewery leaders to falls of around a penny in generally dull conditions. Guinness weakened to 185p following higher tax proposals in the Irish Budget, but firmed slightly on the chairman's statement at the AGM to close 2 off at 187p. Distillery issues showed losses to 14, but Amalgamated Distilled Products rose 2 to 35p following the interim statement.

Buildings displayed a widespread falls on persistent selling and a virtual absence of buyers. Costain issues came under pressure, the ordinary and deferred 200p. Trading statements failed

both falling 8 to 148p and 106p respectively. Against the trend, however, French Kier held a Press-assisted gain of 14 to 321p. Cements, Hoveringham lost 5 to 30p. Elsewhere, Blockleys came on offer and, in a thin market, shed 9 to 62p, while Bent Brothers and May and Hassell cheapened 4 apiece to 58p and 71p respectively.

ICI drifted down from the outset to close 5 off at 346p. Fisons

fell away to 230p before rallying to 234p, also down 5, while the marginally increased *H. Interim* profits left William Ranson a small amount off at 30p, after recording 144 contracts.

Misc. inds. dull

Yesterday's MLR decision failed to arrest the current slide of the Miscellaneous Industrial leaders, although closing levels were a few pence above the day's lowest in places. Beecham ended 10 off at 529p, after 530p, while Rank Organisation slipped 8 to 228p, Metal Box 6 to 300p, while Bowater, 174p, and Reckitt and Colman, 445p, declined 5 apiece. Secondary issues also lost ground with Stobart, 10 off at 220p, losing 6 of the recent speculative rise scored in a thin market. De La Rue came on offer at 237p, down 17. Far eastern and investment currency influences brought about a fall of 7 to 64p in Hutchison Whampoa and a loss of 10 to 190p in Johnson Matthey. By way of contrast, Tovey attracted buyers and firmed 41 to 87p.

Motor and kindred issues suffered lower in the absence of any significant investment interest. Second thoughts over the interim statement left Dowty 8 cheaper at 256p, while Dunlop News 2 to a 1978/79 low of 60p. News that Rolls-Royce is putting its diesel engine factory at Shrewsbury on short-time working, coupled with further concern over the Iranian situation clipped 3 from the share at 88p.

Associated Newspapers, on the group's interests in the Bruce and Crawford fields of the North Sea, rose 6 to 188p in belated response to the proposed oil price increases. Similarly, International Thomson improved afresh adding 6 for a three-day run of 31 to 32p.

English Property Corporation, which is currently contesting Dutach group Wetherspoons' 48p per share cash bid, hardened to 48p on Press suggestions that Canadian property concern Edper Investments may launch a counter bid. Other Properties eased on expectations of higher interest rates and losses were usually extended after the MLR

to benefit Hill and Smith, 65p, and M&L Holdings, 150p, down 3 and 9 respectively. The forecast of lower profits made at the annual meeting prompted a reaction of 5 to 62p in Serck. Among occasional bright spots, A. Cohen advanced 25 to 265p in an extremely thin market following Press mention, while Hawthorn Leslie hardened 2 to 71p awaiting today's interim results.

Foods gave modest ground on sporadic selling and lack of support. Hillards, after initial profit-taking, fell 7 to 116p, Town and City ended a penny down at 141p following the reduced half-year loss. Land Securities, 141p, ended 4 unquoted sellers and fell 7 to 116p, but Chelmsford provided a firm spot at 380p, up 10. Dealings in Imperial were suspended at 57p pending the outcome of talks with another party which may lead to an offer.

Oil leaders active

A brisk two-way trade developed in the Oil leaders. Stimulated by the proposed increase of 3p per gallon in petrol prices, Shell pushed ahead to close at the day's best of 514p, up 12. British Petroleum, however, were a rather volatile market, rising to 535p and reacting to 94d before settling at 954p for a rise of 8 on balance. On the other hand, Royal Dutch remained a dull market at 551p, down 3, in sympathy with the dollar premium. Among the more speculative North Sea issues, Lasme OPS rose 10 to 435p and Tridentrol firmed 6 to 186p. Ultranorm ended 5 dearer at 245p. The company announced yesterday that it had reached agreement in principle for the purchase of Ashland Oil (GB) which has a working interest of 5.4 per cent in the Thistleg unit.

Overseas trader Willow Jacks, subject of a tentative bid approach to it's Malaysian parent company, met profit-taking and, with one or two exceptions, South African Financials moved similarly to Golds. Hopes that the freeze on Iranian oil exports to South Africa will encourage increased coal consumption lifted "Amecoal" 20 to a high of 730p and Transvaal Consolidated Land a point to a high of 515p.

On the other hand profit-taking caused a 23 fall in Middle Wilts, 245p, and Union Corporation, 11, easier at 344p. Beers lost 6 to 432p.

London-registered Financials were all lower in line with UK equities. Rio Tinto-Zinc dropped 5 to 275p, and Charter gave up 3 to 149p.

Gold shares were the only firm section of Australians which generally reflected the drop in the investment premium. Posidonia which announced a six-months profit, rose 6 to 54p, while Gold Mines of Kalgoorlie advanced 7 to 88p and North Kalgurli 3 more to a 1978/9 high of 20p.

Base-metal producers, however, succumbed to profit-taking. Bourgenville fell 6 to 165p and MM Holdings lost a like amount at 266p.

as small profit-taking ensued in a quiet business; Sime eased 4 to 103p.

Golds easier again

The further fall in the investment currency premium again took its toll as overseas registered mining issues lost ground across a broad front. South African Golds fell away for the second day running reflecting the volatility of the bullion price, which was finally unchanged on balance at \$230.50 per ounce after being \$24 at the morning session.

Trading was active throughout the day with prices generally closing at the day's lowest levels in line with the bullion price. The Gold Mines index lost 4.0 more to 1784, while the premium index gave up 1.1 to 129.4.

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Financial Times Friday February 9, 1979

10 am 433.7, 11 am 452.4, Noon 449.2, 1 pm 447.6,

2 pm 447.1, 3 pm 447.3, Latest Index 15/1/78, Ex S.E. premium index started June 1972.

Basic 100 Govt. Sess. 15/1/78, Fixed Int. 1928, Industrial Ord. 1/7/55, Gold Mines 12/2/55, Ex S.E. premium index started June 1972.

S.E. Activity July-Dec. 1942

HIGHS AND LOWS S.E. ACTIVITY

1978/9 Since Complain

Feb. 8 Feb. 7

Govt Secs. 56.84 68.12 65.34 68.97 68.98 68.06 75.34

Fixed Interest 65.97 68.87 66.84 68.91 67.74 77.98

Industrial 448.5 455.2 454.8 460.7 467.8 468.5 473.3

Gold Mines 175.6 182.6 183.8 181.4 171.9 165.8 142.4

Ord. Div. Yield 6.34 6.27 6.26 6.31 6.14 6.14 6.07

Earnings, Yld 2 (Mill.) 7.82 7.90 7.91 7.98 8.07 8.08 8.17

Dealing's marked 8,300 8,083 8,088 8,085 8,085 8,085 8,085

Equity turnover 77.93 78.04 78.05 78.06 78.07 78.08 78.09

Equity bargains total 13,167 14,323 14,358 13,675 13,642 13,642 13,642

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S.E. Activity July-Dec. 1942

HIGHS AND LOWS S.E. ACTIVITY

1978/9 Since Complain

Feb. 8 Feb. 7

Daily Govt Edged 165.8 168.1

Industrial Speculative 160.0 161.1

Gold Mines 200.0 202.0

Ord. Ord. 335.5 337.5

Gold 268.2 269.4

Gold Min. 132.3 132.5

Ex-4 per cent 184.7 184.7

Gold Min. 184.7 184.7

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Pantheon Securities Group Ltd									

BRITISH FUNDS

1978-79	High	Low	Stock	Price	+/-	No. %	Red.	Yield
"Shorts" (Lives up to Five Years)								
97 Treasury 5pc 7/9/80	95.76	95.50	3.13	95.76	-	0.00	1.00	5.60%
97 Electric 5pc 7/4/79	95.40	95.20	1.41	95.40	-	0.00	1.00	5.31%
104 Treasury 5pc 1/10/80	95.76	95.50	3.78	95.76	-	0.00	1.00	5.38%
103 Treasury 5pc 10/10/80	95.60	95.40	9.91	95.60	-	0.00	1.00	5.38%
102 Treasury 5pc 1/10/81	95.20	95.00	1.25	95.20	-	0.00	1.00	5.30%
101 Treasury 5pc 1/10/82	95.00	94.80	1.55	95.00	-	0.00	1.00	5.10%
100 Treasury 5pc 1/10/83	94.70	94.50	1.65	94.70	-	0.00	1.00	4.90%
99 Treasury 5pc 1/10/84	94.40	94.20	1.22	94.40	-	0.00	1.00	4.70%
98 Treasury 5pc 1/10/85	94.10	93.90	1.55	94.10	-	0.00	1.00	4.50%
97 Treasury 5pc 1/10/86	93.80	93.60	1.22	93.80	-	0.00	1.00	4.30%
96 Treasury 5pc 1/10/87	93.50	93.30	1.22	93.50	-	0.00	1.00	4.10%
95 Treasury 5pc 1/10/88	93.20	93.00	1.22	93.20	-	0.00	1.00	3.90%
94 Treasury 5pc 1/10/89	92.90	92.70	1.22	92.90	-	0.00	1.00	3.70%
93 Treasury 5pc 1/10/90	92.60	92.40	1.22	92.60	-	0.00	1.00	3.50%
92 Treasury 5pc 1/10/91	92.30	92.10	1.22	92.30	-	0.00	1.00	3.30%
91 Treasury 5pc 1/10/92	91.90	91.70	1.22	91.90	-	0.00	1.00	3.10%
90 Treasury 5pc 1/10/93	91.50	91.30	1.22	91.50	-	0.00	1.00	2.90%
89 Treasury 5pc 1/10/94	91.10	90.90	1.22	91.10	-	0.00	1.00	2.70%
88 Treasury 5pc 1/10/95	90.70	90.50	1.22	90.70	-	0.00	1.00	2.50%
87 Treasury 5pc 1/10/96	90.30	90.10	1.22	90.30	-	0.00	1.00	2.30%
86 Treasury 5pc 1/10/97	90.00	90.00	1.22	90.00	-	0.00	1.00	2.10%
85 Treasury 5pc 1/10/98	90.00	90.00	1.22	90.00	-	0.00	1.00	2.00%
84 Treasury 5pc 1/10/99	90.00	90.00	1.22	90.00	-	0.00	1.00	1.90%
83 Treasury 5pc 1/10/00	90.00	90.00	1.22	90.00	-	0.00	1.00	1.80%
82 Treasury 5pc 1/10/01	90.00	90.00	1.22	90.00	-	0.00	1.00	1.70%
81 Treasury 5pc 1/10/02	90.00	90.00	1.22	90.00	-	0.00	1.00	1.60%
80 Treasury 5pc 1/10/03	90.00	90.00	1.22	90.00	-	0.00	1.00	1.50%
79 Treasury 5pc 1/10/04	90.00	90.00	1.22	90.00	-	0.00	1.00	1.40%
78 Treasury 5pc 1/10/05	90.00	90.00	1.22	90.00	-	0.00	1.00	1.30%
77 Treasury 5pc 1/10/06	90.00	90.00	1.22	90.00	-	0.00	1.00	1.20%
76 Treasury 5pc 1/10/07	90.00	90.00	1.22	90.00	-	0.00	1.00	1.10%
75 Treasury 5pc 1/10/08	90.00	90.00	1.22	90.00	-	0.00	1.00	1.00%
74 Treasury 5pc 1/10/09	90.00	90.00	1.22	90.00	-	0.00	1.00	0.90%
73 Treasury 5pc 1/10/10	90.00	90.00	1.22	90.00	-	0.00	1.00	0.80%
72 Treasury 5pc 1/10/11	90.00	90.00	1.22	90.00	-	0.00	1.00	0.70%
71 Treasury 5pc 1/10/12	90.00	90.00	1.22	90.00	-	0.00	1.00	0.60%
70 Treasury 5pc 1/10/13	90.00	90.00	1.22	90.00	-	0.00	1.00	0.50%
69 Treasury 5pc 1/10/14	90.00	90.00	1.22	90.00	-	0.00	1.00	0.40%
68 Treasury 5pc 1/10/15	90.00	90.00	1.22	90.00	-	0.00	1.00	0.30%
67 Treasury 5pc 1/10/16	90.00	90.00	1.22	90.00	-	0.00	1.00	0.20%
66 Treasury 5pc 1/10/17	90.00	90.00	1.22	90.00	-	0.00	1.00	0.10%
65 Treasury 5pc 1/10/18	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
64 Treasury 5pc 1/10/19	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
63 Treasury 5pc 1/10/20	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
62 Treasury 5pc 1/10/21	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
61 Treasury 5pc 1/10/22	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
60 Treasury 5pc 1/10/23	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
59 Treasury 5pc 1/10/24	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
58 Treasury 5pc 1/10/25	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
57 Treasury 5pc 1/10/26	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
56 Treasury 5pc 1/10/27	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
55 Treasury 5pc 1/10/28	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
54 Treasury 5pc 1/10/29	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
53 Treasury 5pc 1/10/30	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
52 Treasury 5pc 1/10/31	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
51 Treasury 5pc 1/10/32	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
50 Treasury 5pc 1/10/33	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
49 Treasury 5pc 1/10/34	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
48 Treasury 5pc 1/10/35	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
47 Treasury 5pc 1/10/36	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
46 Treasury 5pc 1/10/37	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
45 Treasury 5pc 1/10/38	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
44 Treasury 5pc 1/10/39	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
43 Treasury 5pc 1/10/40	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
42 Treasury 5pc 1/10/41	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
41 Treasury 5pc 1/10/42	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
40 Treasury 5pc 1/10/43	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
39 Treasury 5pc 1/10/44	90.00	90.00	1.22	90.00	-	0.00	1.00	0.00%
38 Treasury 5pc 1/10/45								

INDUSTRIALS—Continued

INSURANCE—Continued

PROPERTY—Continued

INVESTMENT TRUSTS—Cont.

FINANCE, LAND—Continued

DAIWA BANK
Head Office: Osaka, Japan

MINES—Continued

AUSTRALIAN

OILS

TINS

COPPER

MISCELLANEOUS

GOLDS EX-\$ PREMIUM

NOTES

TEAS

RUBBERS AND SISALS

GOLD EX-\$ PREMIUM

COPPER

MISCELLANEOUS

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